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# MANAGING DIRECTOR & CEO'S LETTER TO THE SHAREHOLDERS



The Bank has reported another successful performance, underpinned by healthy growth of both business and revenues. We continue to have a fairly well-diversified customer base that spans both the retail and corporate banking space. This year the Bank has expanded its reach across the country, adding 407 new branches and 1,977 ATMs. In addition to creating infrastructural capabilities for the future, we have launched several other initiatives to fulfill product and service needs of our customers including the launch of an online-broking portal through our wholly-owned subsidiary, Axis Securities and Sales Limited. The infrastructure business size has grown well, in line with our expectations and this augurs well for the future, infrastructure being critical to the country's growth.

With the Axis family growing manifold over the years, a need was felt to construct a corporate office with a distinct identity and one which would house our employees in a contemporary, yet environment-friendly and wholesome workplace. The relocation to Axis House has fulfilled this aspiration.

The economic outlook for the country continues to be promising despite concerns around rising inflation. I believe the Bank is truly well-positioned to capitalize on emerging opportunities across the economy including infrastructure, SME, retail banking and capital markets and will, therefore, continue to deliver value to its shareholders.

#### Shikha Sharma

Managing Director & CEO 22<sup>nd</sup> April 2011

## **BOARD OF DIRECTORS\***

Adarsh Kishore Chairman Shikha Sharma Managing Director and CEO S. K. Chakrabarti Deputy Managing Director J. R. Varma Director R. H. Patil Director Rama Bijapurkar Director R. B. L. Vaish Director M. V. Subbiah Director K. N. Prithvirai Director V. R. Kaundinya Director S. B. Mathur Director S. K. Roongta Director Prasad R. Menon Director R. N. Bhattacharyya Director P. J. Oza Company Secretary

## THE CORE MANAGEMENT TEAM

V. Srinivasan Executive Director (Corporate Banking) Somnath Sengupta Executive Director and CFO Snehomoy Bhattacharya Executive Director (Human Resources) President & Chief Audit Executive S. K. Nandi R. K. Bammi President and Head - Retail Banking President - Treasury & International Banking P. Mukherjee S. S. Baiai President & Chief Compliance Officer Vinod George President - Wholesale Banking Operations M. V. Subramanian President - Business Banking President and Head - Distribution S. K. Mitra B. Gopalakrishnan President - Law Bapi Munshi President & Chief Risk Officer Executive Trustee & CEO - Axis Bank Foundation C. Babu Joseph Sonu Bhasin President and Head - Retail Products & Sales Management Sanjeev K. Gupta President - Finance & Accounts and Investor Relations President - Mid Corporates V. K. Bajaj Sidharth Rath President - Infrastructure Business A. R. Gokulakrishnan President - Stressed Assets Raiendra D. Adsul President - SME

\*as on 22 April 2011

Rajesh Kumar Dahiya

R. V. S. Sridhar

Lalit Chawla

Nilesh Shah

M/s Deloitte Haskins & Sells

**Chartered Accountants** 

M/s Karvy Computershare Private Limited **UNIT: AXIS BANK LIMITED** 

Plot No. 17 to 24, Vithalrao Nagar, Madhapur, Hyderabad - 500 081 Tel. No.: 040-23420815 to 23420824 Fax No.: 040-23420814

**Registered Office** 

'Trishul', 3<sup>rd</sup> Floor, Opp. Samartheshwar Temple, Law Garden, Ellisbridge, Ahmedabad - 380 006.

Tel. No.: 079-2640 9322 Fax No: 079-2640 9321 Email: p.oza@axisbank.com, rajendra.swaminarayan@axisbank.com

Web site: www.axisbank.com

**Corporate Office** 

Axis House, Bombay Dyeing Mills Compound, Pandurang Budhkar Marg, Worli, Mumbai – 400 025

Tel. No.: 022-24252525/43252525 and Fax No.: 022-43251800

**Auditors** 

President (Treasury - Global Markets) President - Corporate Credit

President - Human Resources

President - Strategic Initiatives

Registrar and Share Transfer Agent

# SNAP SHOT OF KEY FINANCIAL INDICATORS: 2007 - 2011

						(₹ in crores)
FINANCIAL HIGHLIGHTS	2006 - 2007	2007 - 2008	2008 - 2009	2009 - 2010	2010 - 2011	CAGR (5 Years)
Total Deposits	58,785.60	87,626.22	117,374.11	141,300.22	189,237.80	36.38%
- Saving Bank Deposits	12,125.88	19,982.41	25,822.12	33,861.80	40,850.31	38.33%
- Current Account Deposits	11,304.31	20,044.58	24,821.61	32,167.74	36,917.09	35.88%
Total Advances	36,876.48	59,661.14	81,556.77	104,340.95	142,407.83	44.87%
- Retail Advances	8,927.54	13,591.68	16,051.78	20,820.73	27,759.23	33.73%
Total Investments	26,897.16	33,705.10	46,330.35	55,974.82	71,991.62	27.31%
Shareholders' Funds	3,393.23	8,768.50	10,213.59	16,044.45	18,998.83	45.92%
Total Assets/Liabilities	73,257.22	109,577.85	147,722.05	180,647.85	242,713.37	37.31%
Net Interest Income	1,468.33	2,585.35	3,686.21	5,004.49	6,562.99	43.51%
Other Income	1,010.11	1,795.49	2,896.88	3,945.78	4,632.13	44.72%
Operating Revenue	2,478.44	4,380.84	6,583.09	8,950.27	11,195.12	44.00%
Operating Expenses	1,214.59	2,154.92	2,858.21	3,709.72	4,779.43	42.48%
Operating Profit	1,263.85	2,225.92	3,724.88	5,240.55	6,415.69	45.21%
Provisions and Contingencies	604.82	1,154.89	1,909.52	2,726.02	3,027.20	42.86%
Net Profit	659.03	1,071.03	1,815.36	2,514.53	3,388.49	47.52%
FINANCIAL RATIOS	2006 - 2007	2007 - 2008	2008 - 2009	2009 - 2010	2010 - 2011	
Earnings Per Share (Basic) (in ₹)	23.50	32.15	50.61	65.78	82.95	
Book Value (in ₹)	120.50	245.14	284.50	395.99	462.77	
Return on Equity	21.84%	16.09%	19.93%	19.89%	20.13%	-
Return on Assets	1.10%	1.24%	1.44%	1.67%	1.68%	
Capital Adequacy Ratio (CAR)	11.57%	13.73%	13.69%	15.80%	12.65%	
Tier I Capital (CAR)	6.42%	10.17%	9.26%	11.18%	9.41%	
Dividend Per Share (in ₹)	4.50	6.00	10.00	12.00	14.00	
Dividend Payout Ratio	22.58%	23.49%	23.16%	22.57%	19.78%	

## **HIGHLIGHTS**

Profit after tax up 34.76% to ₹3,388.49 crores

Net Interest Income up 31.14% to ₹6,562.99 crores

Fee & Other Income up 32.39% to ₹4,135.16 crores

Deposits up 33.93% to ₹189,237.80 crores

Demand Deposits up 17.78% to ₹77,767.40 crores

Advances up 36.48% to **₹142,407.83** crores

Retail Assets up 33.32% to ₹27,759.23 crores

Network of branches and extension counters increased from 983 to 1,390

Total number of ATMs went up from 4,293 to 6,270

Net NPA ratio as a percentage of net customer assets down to 0.26% from 0.36%

Earnings per share (Basic) increased from ₹65.78 to ₹82.95

Proposed Dividend up from 120% to 140%

Capital Adequacy Ratio stood at 12.65% as against the minimum regulatory norm of 9%

## **DIRECTORS' REPORT: 2010-11**

The Board of Directors is pleased to present the Seventeenth Annual Report of the Bank together with the Audited Statement of Accounts, Auditors' Report and the report on business and operations of the Bank for the financial year ended 31 March, 2011.

#### **FINANCIAL PERFORMANCE**

The financial highlights for the year under review are presented below:

(₹ in crores)

PARTICULARS	2010-11	2009-10	Growth
Deposits	189,237.80	141,300.22	33.93%
Out of which			
Savings Bank Deposits	40,850.31	33,861.80	20.64%
Current Account Deposits	36,917.09	32,167.74	14.76%
Advances	142,407.83	104,340.95	36.48%
Out of which			
Retail Advances	27,759.23	20,820.73	33.32%
Non-retail Advances	114,648.60	83,520.22	37.27%
Total Assets/Liabilities	242,713.37	180,647.85	34.36%
Net Interest Income	6,562.99	5,004.49	31.14%
Other Income	4,632.13	3,945.78	17.39%
Out of which	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	272 .2 2	
Trading Profit (1)	496.97	822.38	(39.57%)
Fee & other income	4,135.16	3,123.40	32.39%
Operating Expenses excl. depreciation	4,489.84	3,475.40	29.19%
Profit before depreciation, provisions and tax	6,705.28	5,474.87	22.47%
Depreciation	289.59	234.32	23.59%
Provision for Tax	1,747.17	1,336.83	30.70%
Other Provisions & Write offs	1,280.03	1,389.19	(7.86%)
Net Profit	3,388.49	2,514.53	34.76%
Appropriations:	•	•	
Transfer to Statutory Reserve	847.12	628.63	34.76%
Transfer to/(from) Investment Reserve	(14.94)	14.88	-
Transfer to Capital Reserve	4.76	223.92	(97.87%)
Transfer to General Reserve	338.85	0.31	-
Proposed Dividend	670.36	567.45	18.14%
Surplus carried over to Balance Sheet	1,542.34	1,079.34	42.90%
(1) Excluding Merchant Exchange Profit			
KEY PERFORMANCE INDICATORS		2010-11	2009-10
Interest Income as a percentage of working funds*		7.49%	7.73%
Non-Interest Income as a percentage of working funds*		2.29%	2.62%
Net Interest Margin		3.65%	3.75%
Return on Average Net Worth		20.13%	19.89%
Operating Profit as a percentage of working funds*		3.17%	3.48%
Return on Average Assets		1.68%	1.67%
Profit per employee**		₹14.35 lacs	₹11.63 lacs
Business (Deposits less inter-bank deposits + Advances) per employee*	*	₹13.66 crores	₹11.11 crores
Net non performing assets as a percentage of net customer assets ***		0.26%	0.36%

<sup>\*</sup> Working funds represent average total assets.

Previous year figures have been regrouped wherever necessary.

<sup>\*\*</sup> Productivity ratios are based on average number of employees for the year.

<sup>\*\*\*</sup> Customer Assets include advances and credit substitutes.

In 2010-11 both business and earnings grew strongly with the Bank reporting a net profit of ₹3,388.49 crores for the year ended 31 March, 2011, rising 34.76% over the net profit of ₹2,514.53 crores in the previous year. The solid growth of business across segments has been reflected in a set of robust financial indicators.

The Bank's total income increased 26.97% to reach ₹19,786.94 crores during 2010-11, compared to ₹15,583.80 crores last year. Operating revenue during this period increased 25.08% to ₹11,195.12 crores while operating profit increased by 22.42%



to ₹6,415.69 crores. The growth in revenues may be attributed to the performance of the Bank's core income streams: net interest income (NII), fee and other income. NII increased by 31.14% to ₹6,562.99 crores from ₹5,004.49 crores last year, while fee and other income increased by 17.39% to ₹4,632.13 crores from ₹3,945.78 crores last year. NII increased by 31.14% as a result of healthy growth of both assets and low-cost Current Account and Savings Bank (CASA) deposits, on a daily average basis. During the year, total earning assets, on a daily average basis, rose 34.70% to ₹179,573 crores from ₹133,309 crores last year. A 32.81% growth of low-cost CASA deposits, on a daily average basis, from ₹44,839 crores last year to ₹59,551 crores, helped the Bank contain funding costs, which had risen in the last quarter of the year due to the hardening of interest rates on term deposits.



Other income comprising fees, trading profit and miscellaneous income also rose 17.39% to ₹4,632.13 crores in 2010-11 from ₹3,945.78 crores last year. Fee income constituted 33.86% of the operating revenue of the Bank and rose 29.59% to ₹3,790.37 crores from ₹2,924.96 crores last year. The Bank earns fee income from a diverse set of products and businesses such as clientbased merchant foreign exchange trade, service charges from account maintenance, banking transaction includina syndication management services, and placement fees, processing fees from loans

and commission on non-funded products such as letters of credit and bank guarantees, inter-change fees on ATM-sharing arrangements and fee income from the distribution of third-party personal investment products. During the year, proprietary trading profits fell 39.57% to ₹496.97 crores from ₹822.38 crores last year, primarily due to adverse market conditions in the debt and equity markets. Miscellaneous income was buoyant, rising 73.75% mainly due to strong recoveries of loans and derivative receivables written-off in previous years. During the year, such recoveries amounted to ₹325.22 crores compared to ₹174.43 crores last year.

During the year, the operating revenue of the Bank increased 25.08% to ₹11,195.12 crores from ₹8,950.27 crores last year. The core income streams (NII, fee and miscellaneous income) constituted 95.56% of the operating revenue, reflecting the stability and sustainability of the Bank's earnings. Operating expenses increased by 28.84% to ₹4,779.43 crores from ₹3,709.72 crores last year, on the back of the continuing growth of the Bank's network and infrastructure required for supporting existing and new businesses. During the year, the Cost: Income ratio was 42.69% compared to 41.45% last year.

During the year, the operating profit of the Bank increased 22.42% to ₹6,415.69 crores from ₹5,240.55 crores last year. During this period, provisions (excluding provisions for tax) charged to the Profit & Loss account were ₹1,280.03 crores compared to ₹1,389.19 crores last year. Of this, provisions for loan losses were ₹955.12 crores compared to ₹1,357.04 crores last year, while the provision for standard assets was ₹166.16 crores. The Bank accelerated its provisioning requirements in some portfolios as a measure of prudence, increasing the overall provision coverage. The Bank also provided ₹15.06 crores compared to ₹56.47 crores last year against restructured assets. During 2010-11, the Bank restructured loans of ₹404

crores, significantly lower than ₹1,633 crores last year. The Bank continued to maintain a generally healthy asset-quality with a ratio of Gross NPAs to gross customer assets of 1.01% compared to 1.13% last year and a Net NPA ratio (percentage of Net NPAs as percentage of net customer assets) of 0.26% compared to 0.36% last year. With higher levels of provisions, built over and above regulatory norms during the year, the Bank has further improved its provision-coverage to 80.90% (after considering prudential write-offs) from 72.38% last year.



Due to a consistent trajectory of core earnings, there has been an all-round improvement in various financial metrics. The Return on Equity (RoE) improved to 20.13% from 19.89% last year. Basic Earnings Per Share (EPS) rose to ₹82.95 from ₹65.78 last year, while the Diluted Earnings Per Share was ₹81.61 compared to ₹64.31 last year. The Book Value Per Share increased from ₹395.99 on 31 March, 2010 to ₹462.77 on 31 March, 2011, while Return on Assets (RoA) improved to 1.68%

from 1.67% last year. Employee productivity has also improved with Profit per Employee increasing to ₹14.35 lacs from ₹11.63 lacs last year and Business per Employee increasing to ₹13.66 crores from ₹11.11 crores last year. Hardening of interest rates on Term Deposits in the final quarter of the year pushed up the cost of funds, compressing the Net interest Margin by 10 basis points of the year to 3.65% from 3.75% last year. The quarterly NIMs during the year were as follows: 3.71% in Q1, 3.68% in Q2, 3.81% in Q3 and 3.44% in Q4.

The total assets of the Bank were ₹242,713 crores, rising 34.36% from ₹180,648 crores last year. As on 31 March, 2011, total deposits stood at ₹189,238 crores against ₹141,300 crores last year, a growth of 33.93%. Low-cost demand deposits: Current Accounts and Savings Bank (CASA) deposits were ₹77,767 crores as on 31 March, 2011 against ₹66,030 crores last year, constituting 41.10% of total deposits as compared to a proportion of 46.73% last year. At the end of March 2011, Savings Bank deposits increased by 20.64% to ₹40,850 crores, while current account deposits increased by 14.76% to ₹36,917 crores. During 2010-11, the percentage share of CASA in total deposits, on a daily average basis, was 39.40% compared to 40.39% last year. On a daily average basis, Savings Bank deposits increased by 36.03% to ₹36,072 crores, while Current Account deposits increased by 28.15% to ₹23,479 crores. During the year, total advances increased by 36.48% to ₹142,408 crores. Of this, corporate advances (comprising large, infrastructure and mid-corporate accounts) grew 44.60% to ₹75.922 crores. During this period, advances to the SME segment increased by 17.17% to ₹21.406 crores. while agricultural lending (including lending to microfinance) stood at ₹17,320 crores, increasing 35.88% over the last year. Retail loans increased 33.32% to ₹27,759 crores. The total investments of the Bank increased 28.61% to ₹71,992 crores. Investments in government and approved securities, mainly held to meet the Bank's SLR requirement, increased 29.25% to ₹44,198 crores. Other investments, including corporate debt securities, increased 27.62% to ₹27,794 crores. As on 31 March, 2011, the total assets of the Bank's overseas branches stood at ₹22,245 crores constituting 9.16% of the Bank's total assets.



As a conscious strategy of building a network of branches and ATMs with effective penetration, the Bank continued to enlarge its geographical coverage of centres with potential for growth, especially in the areas with potential for low-cost CASA deposits, lending to retail, agriculture and SME segments and the distribution of third party products. During the year, 407 new branches were added to the Bank's network taking the total number of branches and extension counters

(ECs) to 1,390. Of these, 564 branches/ECs are in semi-urban and rural areas and 826 branches/ECs are in metropolitan and urban areas. The Bank is present in all states and Union Territories (except Lakshadweep) covering 921 centres. The ATM network of the Bank increased from 4,293 last year to 6,270 as on 31 March, 2011. During the year, the Bank also opened a Representative Office in Abu Dhabi. This was in addition to the existing branches at Singapore, Hong Kong and DIFC (Dubai International Financial Centre) and representative offices at Shanghai and Dubai.

#### **CAPITAL & RESERVES**

The Bank is well capitalised at present with an overall Capital Adequacy Ratio (CAR) of 12.65% at the end of the year, well above the benchmark requirement of 9% stipulated by Reserve Bank of India. Of this, Tier I CAR was 9.41% against 11.18% a year earlier, while the Tier II CAR was at 3.24% against 4.62% a year earlier.

During the year under review, 5,371,724 equity shares were allotted to employees of the Bank pursuant to the exercise of options under its Employee Stock Option Scheme. The paid-up capital of the Bank as on 31 March, 2011 rose to ₹410.55 crores from ₹405.17 crores as on 31 March, 2010. The shareholding pattern of the Bank as of 31 March, 2011 is stated below.



Sr. No.	Name of Shareholders	% of Paid Up Capital
i.	Administrator of the Specified Undertaking of the Unit Trust of India (SUUTI)	23.68
ii.	Life Insurance Corporation of India	9.56
iii.	General Insurance Corporation and four PSU Insurance Companies	3.97
iv.	Overseas Investors including FIIs/OCBs/NRIs	37.89
V.	Foreign Direct Investment (GDR issue)	9.19
vi.	Other Indian Financial Institutions/Mutual Funds/Banks	5.12
vii.	Others	10.59
	Total	100.00

The Bank's shares are listed on the NSE and the BSE. The GDRs issued by the Bank are listed on the London Stock Exchange (LSE). The Bonds issued by the Bank under the MTN programme are listed on the Singapore Stock Exchange. The listing fees relating to all stock exchanges for the current year have been paid. With effect from 26 March, 2001, the shares of the Bank have been included and traded in the BSE's Group 'A' stocks. With effect from 27 March, 2009, the Bank's shares have been included and traded as part of the main NIFTY Index of the NSE. Earlier, the shares of the Bank were part of the NIFTY Junior Index of the NSE.

#### DIVIDEND

In view of the overall performance of the Bank and the objective of rewarding shareholders with cash dividends while retaining capital to maintain a healthy capital adequacy ratio to support future growth, the Board of Directors has recommended a higher dividend of ₹14.00 per equity share, compared to ₹12.00 per equity share declared for 2009-10. This dividend shall be subject to tax on dividend to be paid by the Bank. This increase reflects our confidence in the Bank's ability to consistently grow earnings over time.

#### **BOARD OF DIRECTORS**

During the year, some changes have taken place in the composition of the Board of Directors. Shri M. S. Sundara Rajan, former Chairman and Managing Director of Indian Bank, was appointed as an Additional Independent Director with effect from 8 June, 2010. He resigned with effect from 22 February, 2011. Shri S. K. Roongta, former Chairman of SAIL, was appointed as an Additional Independent Director with effect from 15 July, 2010. Shri S. K. Chakrabarti, former Executive Director (Retail Banking, SME and Agri.) of the Bank was appointed as the Deputy Managing Director of the Bank with effect from 27 September, 2010. Shri Prasad R. Menon, former Managing Director, Tata Power Limited, was appointed as an Additional Independent Director with effect from 9 October, 2010. Shri R. N. Bhattacharyya, former IPS officer and nominee of the Specified Undertaking of the Unit Trust of India (SUUTI) was appointed as an Additional Director with effect from 17 January, 2011.

In accordance with the provisions of the Companies Act, 1956 and the Articles of Association of the Bank, Shri R. B. L. Vaish and Shri K. N. Prithviraj retire by rotation at the Seventeenth Annual General Meeting and, being eligible, offer themselves for

re-appointment as Directors of the Bank. Shri J. R. Varma also retires by rotation but he has expressed his desire not to be re-appointed as his term of continuous period of eight years as Director under the provisions of Section 10-A(2-A)(i) of the Banking Regulation Act, 1949, comes to an end with effect from 25 June, 2011.

#### **SUBSIDIARIES**

The Bank has set up six wholly-owned subsidiaries: Axis Securities and Sales Ltd., Axis Private Equity Ltd., Axis Trustee Services Ltd., Axis Asset Management Company Ltd., Axis Mutual Fund Trustee Ltd. and Axis U.K. Ltd.

Axis Securities and Sales Ltd. is primarily in the business of marketing of credit cards and retail asset products as well as retail broking. The objective of this subsidiary is to build a specialised force of sales personnel and optimise operational efficiency by providing greater control over the sales functions, as compared to a Direct Sales Agent (DSA) model, as well as undertake retail broking business. Axis Private Equity Ltd., primarily carries on the activities of managing equity investments and provides venture capital support to businesses. Axis Trustee Services Ltd. is engaged in trusteeship activities (e.g. acting as debenture trustee and as trustee to various securitisation trusts). Axis Asset Management Company Ltd. primarily undertakes the activities of managing a mutual fund business and the Axis Mutual Fund Trustee Ltd. was set up to act as the trustee for the mutual fund business. On 7 March, 2011, the Bank has incorporated a new subsidiary namely Axis U.K. Ltd. as a private limited company registered in the United Kingdom (UK) with the main purpose of filing an application with Financial Services Authority (FSA), UK for a banking license in the UK and for the creation of necessary infrastructure for the subsidiary to commence banking business in the UK. As on 31 March, 2011, Axis U.K. Ltd. had not commenced operations.

In terms of an exemption received from the Ministry of Corporate Affairs, Government of India through its letter no. 47/19/2011-CL-III dated 21 January, 2011, under Section 212(8) of the Companies Act, 1956, copies of Directors' Reports, Auditors' Reports and the financial statements of the five subsidiaries (Axis Securities and Sales Ltd., Axis Private Equity Ltd., Axis Trustee Services Ltd., Axis Asset Management Company Ltd. and Axis Mutual Fund Trustee Ltd.) have not been attached to the accounts of the Bank for the financial year ended 31 March, 2011. Any shareholder who may be interested in obtaining a copy of the aforesaid documents may write to the Company Secretary at the Registered Office of the Bank. These documents will also be available for examination by shareholders of the Bank at its Registered Office. Documents related to individual subsidiaries will similarly be available for examination at the respective registered offices of the five companies. In line with the Accounting Standard 21 (AS 21) issued by the Institute of Chartered Accountants of India, the consolidated financial results of the Bank along with its subsidiaries for the year ended 31 March, 2011 are enclosed as an Annexure to this report.

#### PROPOSED ACQUISITION OF ENAM SECURITIES PVT. LTD. BY AXIS SECURITIES AND SALES LTD.

At their meetings held on 17 November, 2010, the Board of Directors of the Bank, Enam Securities Private Limited (ESPL) and Axis Securities and Sales Limited (ASSL), a wholly-owned subsidiary of the Bank, approved the acquisition of certain businesses undertaken by ESPL directly and through its wholly owned subsidiaries, by ASSL by way of a demerger. It is envisaged that these businesses will be transferred to ASSL, pursuant to a Scheme of Arrangement, as may be approved by the relevant High Courts under Sections 391 to 394 and other relevant provisions of the Companies Act, 1956 and subject to receipt of necessary requisite approvals. The appointed date for the purpose of the Demerger under the Scheme shall be 1 April, 2010. The valuation of ESPL business was assessed at ₹2,067 crores in consideration for the demerger, the Bank will issue shares in the ratio of 5.7 equity shares of the Bank (aggregating 13,782,600 equity shares) of the face value of ₹10 for every 1 equity share (aggregating 2,418,000 equity shares) of ₹10 each held by shareholders of ESPL.

#### **EMPLOYEE STOCK OPTION PLAN (ESOP)**

The Bank has instituted an Employee Stock Option Scheme to enable its employees and the employees of its subsidiaries including whole-time Directors, to participate in the future growth and financial success of the Bank. Under the Scheme 40,517,400 options can be granted to employees. The employee stock option scheme is in accordance with the Securities and Exchange Board of India (Employee Stock Option and Employee Stock Purchase Scheme) Guidelines, 1999. The eligibility and number of options to be granted to an employee is determined on the basis of the employee's work performance and is approved by the Board of Directors.

The Bank's shareholders approved plans for the issuance of stock options to employees in February 2001, June 2004, June 2006, June 2008 and June 2010. Under the first two plans and upto the grant made on 29 April, 2004, the option conversion price was set at the average daily high-low price of the Bank's equity shares traded during the 52 weeks preceding the date of grant at the Stock Exchange which has had the maximum trading volume of the Bank's equity share during that period. Under the third plan and with effect from the grant made by the Bank on 10 June, 2005, the pricing formula has been changed to the closing price on the day previous to the grant date. The Remuneration and Nomination Committee granted options under these plans on ten occasions: 1,118,925 during 2000-01, 1,779,700 during 2001-02, 2,774,450 during 2003-04, 3,809,830 during 2004-05, 5,708,240 during 2005-06, 4,695,860 during 2006-07, 6,729,340 during 2007-08, 2,677,355 during 2008-09, 4,413,990 during 2009-10 and 2,915,200 during 2010-11. The options

granted, which are non-transferable, vest at rates of 30%, 30% and 40% on each of three successive anniversaries following the grant, subject to standard vesting conditions, and must be exercised within three years of the date of vesting. As of 31 March, 2011, 21,709,978 options had been exercised and 11,122,518 options were in force.

Other statutory disclosures as required by the revised SEBI guidelines on ESOPs are given in the Annexure to this report.

#### **CORPORATE GOVERNANCE**

The Bank is committed to achieving the highest standards of corporate governance and it aspires to benchmark itself with international best practices in this regard. The corporate governance practices followed by the Bank are enclosed as an Annexure to this report.

The Bank has adopted a major part of the recommendations contained in the Corporate Governance Voluntary Guidelines 2009 issued by the Ministry of Corporate Affairs and is examining the possibility of implementing the remaining recommendations.

#### **DIRECTORS' RESPONSIBILITY STATEMENT**

The Board of Directors hereby declares and confirms that:

- i. The applicable accounting standards have been followed in the preparation of the annual accounts and proper explanations have been furnished, relating to material departures.
- ii. Accounting policies have been selected, and applied consistently and reasonably, and prudent judgements and estimates have been made so as to give a true and fair view of the state of affairs of the Bank and of the Profit & Loss of the Bank for the financial year ended 31 March, 2011.
- iii. Proper and sufficient care has been taken for the maintenance of adequate accounting records, in accordance with the provisions of the Companies (Amendment) Act, 2000, for safeguarding the assets of the Bank and for preventing and detecting fraud and other irregularities.
- iv. The annual accounts have been prepared on a going concern basis.
- v. The Bank has in place a system to ensure compliance of all laws applicable to the Bank.

#### STATUTORY DISCLOSURE

Considering the nature of activities of the Bank, the provisions of Section 217(1)(e) of the Companies Act, 1956 relating to conservation of energy and technology absorption do not apply to the Bank. The Bank is, however, constantly pursuing its goal of technological upgradation in a cost-effective manner for delivering quality customer service.

The statement containing particulars of employees as required under Section 217(2A) of the Companies Act, 1956 and the rules thereunder, is given in an Annexure appended hereto and forms part of this report. In terms of Section 219(1) (iv) of the Act, the Report and Accounts are being sent to the shareholders excluding the aforesaid Annexure. Any shareholder interested in obtaining a copy of the Annexure may write to the Company Secretary at the Registered Office of the Bank.

#### **AUDITORS**

M/s Deloitte Haskins & Sells, Chartered Accountants, Statutory Auditors of the Bank will retire on the conclusion of the Seventeenth Annual General Meeting and are eligible for re-appointment, subject to the approval of Reserve Bank of India and of the shareholders. As recommended by the Audit Committee of the Board, the Board of Directors has proposed the appointment of M/s Deloitte Haskins & Sells, Chartered Accountants as Statutory Auditors for the financial year 2011-12. The shareholders are requested to consider their appointment on the remuneration to be decided by the Audit Committee of the Board.

#### **ACKNOWLEDGEMENTS**

The Board of Directors places on record its gratitude to the Reserve Bank of India, other government and regulatory authorities, financial institutions and correspondent banks for their strong support and guidance. The Board acknowledges the support of the shareholders and also places on record its sincere thanks to its valued clients and customers for their continued patronage. The Board also expresses its deep sense of appreciation to all employees of the Bank for their strong work ethic, excellent performance, professionalism, team work, commitment, and initiative which has led to the Bank making commendable progress in today's challenging environment.

For and on behalf of the Board of Directors

Place : Mumbai Adarsh Kishore
Date : 22<sup>nd</sup> April, 2011 Chairman

## **ANNEXURE**

### STATUTORY DISCLOSURES REGARDING ESOP (FORMING PART OF THE DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH, 2011)

ESOS 2000-01 (Grant date)	Exercise Price (₹)	Options Granted	Options Exercised & Shares Allotted*	Options lapsed/ cancelled	Total Options (in force) As on March 31, 2011	Options Vested	Money realised by exercise of options (₹ in lacs)
24 Feb. 2001	38.63	1,118,925	1,036,969	81,956	-	-	400.58
28 Feb. 2002	29.68	1,779,700	1,668,835	110,865	-	-	495.31
6 May 2003	39.77	2,774,450	2,470,907	303,543	-	-	982.68
29 April 2004	97.62	3,809,830	3,288,363	521,467	-	-	3,210.10
10 June 2005	232.10	5,708,240	4,559,337	911,259	237,644	237,644	10,582.22
17 April 2006	319.00	4,695,860	3,569,590	591,788	534,482	534,482	11,386.99
17 April 2007	468.90	6,729,340	3,892,682	866,182	1,970,476	1,970,476	18,252.79
21 April 2008	824.40	2,677,355	598,327	130,973	1,948,055	987,915	4,932.61
20 April 2009	503.25	4,263,990	624,968	226,361	3,412,661	703,783	3,145.15
13 July 2009	738.25	100,000	-	-	100,000	30,000	-
7 Sept. 2009	907.25	50,000	-	-	50,000	15,000	-
20 April 2010	1,159.30	2,723,500	-	43,000	2,680,500	-	-
7 June 2010	1,245.45	10,000	-	-	10,000	-	
8 June 2010	1,214.80	181,700	-	3,000	178,700	-	_
Total		36,622,890	21,709,978	3,790,394	11,122,518	4,479,300	53,388.43

<sup>\*</sup> One (1) share would arise on exercise of one (1) stock option

#### Other details are as under-

Other details are as under:			
Pricing Formula	Fixed Price i.e. The average daily high – low price of the shares of th Bank traded during the 52 weeks preceding the date of grant at tha stock exchange which has had the maximum trading volume of th Bank's share during that period.		
	For options granted on and after 10 June, 2005, the exercise price considered is the closing market price as on the day preceding the date of the grant at that stock exchange which has had the maximum trading volume of the Bank's share.		
Variation in terms of ESOP	None		
Details of options granted:			
Employee wise details of grants to Senior managerial personnel	Managing Director & CEO: 275,000 options Deputy Managing Director: 270,380 options		

- Employees who were granted, during any one year, Managing Director & CEO: 175,000 options options amounting to 5% or more of the options granted during the year
- Identified employees who were granted options, during None any one year, equal or exceeding 1% of the issued capital (excluding outstanding warrants and conversions) of the Bank under the grant

exe	uted Earnings Per Share pursuant to issue of shares on ercise of options calculated in accordance with Accounting ndard (AS) 20 'Earnings Per Share'	₹81.61 per share
We	eighted average exercise price of Options whose:	
•	Exercise price equals market price	Weighted average exercise price of the stock options granted during the year is ₹1,163.05.
•	Exercise price is greater than market price	Nil
•	Exercise price is less than market price	Nil
We	eighted average fair value of Options whose:	
•	Exercise price equals market price	Weighted average fair value of the stock options granted during the year is ₹485.98.
•	Exercise price is greater than market price	Nil
•	Exercise price is less than market price	Nil
Fai	r Value Related Disclosure	
•	Increase in the employee compensation cost computed at fair value over the cost computed using intrinsic cost method	₹107.97 crores
•	Net Profit, if the employee compensation cost had been computed at fair value	₹3,280.52 crores
•	Basic EPS, if the employee compensation cost had been computed at fair value	₹80.31 per share
•	Diluted EPS, if the employee compensation cost had been computed at fair value	₹79.01 per share
Sig	nificant Assumptions used to estimate fair value	
•	Risk free interest rate	5.98%-7.17%
•	Expected life	2 - 4 years
•	Expected Volatility	54.72% - 61.66%
•	Dividend Yield	1.24%-1.32%
•	Price of the underlying share in the market at the time of option grant	During the year, three grants have been made at the following prices: ₹1,159.30 ₹1,245.45 ₹1,214.80

# STATEMENT PURSUANT TO SECTION 212 OF THE COMPANIES ACT, 1956 RELATING TO SUBSIDIARY COMPANIES

Sr. No.	Name of the Subsidiary Company	Financial year end of the subsidiary	Number of equity shares held by Axis Bank and/or its nominees in subsidiary as on 31 March, 2011	Extent of interest of Axis Bank in the capital of the subsidiary	Net aggregate amount of profits/(losses) of the subsidiary so far as it concerns the members of Axis Bank Ltd. and is not dealt with in the accounts of Axis Bank Ltd. for the financial year ended 31 March, 2011 (₹ in thousands)	of profits/(losses) of the subsidiary so far as it concerns the members
1.	Axis Securities and Sales Limited	31-3-2011	80,000,000 shares of ₹10.00 each fully paid up	100%	(81,719)	Nil
2.	Axis Private Equity Limited	31-3-2011	15,000,000 shares of ₹10.00 each fully paid up	100%	24,259	Nil
3.	Axis Trustee Services Limited	31-3-2011	1,500,000 shares of ₹10.00 each fully paid up	100%	81,008	Nil
4.	Axis Mutual Fund Trustee Limited	31-3-2011	50,000 shares of ₹10.00 each fully paid up	100%	219	Nil
5.	Axis Asset Management Company Limited	31-3-2011	124,000,000 shares of ₹10.00 each fully paid up	100%	(454,449)	Nil

R. B. L. Vaish

S. B. Mathur

Director

Director

For Axis Bank Ltd.

Adarsh Kishore

Chairman

Shikha Sharma

Managing Director & CEO

S. K. Chakrabarti

Deputy Managing Director

**R. H. Patil** Director

Sushil Kumar Roongta

Director

**Somnath Sengupta**Executive Director & CFO

Company Secretary

P. J. Oza

Date: 22<sup>nd</sup> April, 2011 Place: Mumbai

### MANAGEMENT'S DISCUSSION AND ANALYSIS

#### MACRO-ECONOMIC ENVIRONMENT

The Indian economy has emerged rapidly from the slowdown caused by the global financial crisis of 2007-09 and remains one of the fastest growing economies of the world. After dipping to 6.8% in 2008-09, GDP growth had recovered sharply to 8% and is projected to remain above this level in 2010-11. Economic and financial events over the year, however, have increased concerns about the sustainability of the growth momentum.

On the global front, although some of the developed economies seemed to have recovered quickly in the latter half of 2010, they now face growing headwinds, which will probably lead to a moderation of growth in the latter half of 2011. Europe's sovereign debt burden continues to remain high on investors' minds, despite the establishment of the European Financial Stability Facility and the fragile fiscal situation of 'peripheral' Europe will cast a shadow on the relatively stronger 'core'. The US mortgage market remains weak and employment creation is still not strong enough to sustain the currently improved growth prospects. Japan's economic trajectory remains uncertain. China is actively working to cool down its economy, and so are the central banks of many large emerging markets. Three concerns are likely to persist in 2011-12: high inflation, fiscal stress and the current account deficit. The impact of each of these is likely to be felt with varying intensity during the course of 2011-12.

High and persisting inflation has emerged as a significant risk factor in sustaining India's growth. Initially confined to high food prices, which had persisted despite a good monsoon, inflationary pressures are spilling over to other non-food segments, including manufactured products. Globally, food prices had spiked in 2010 due to supply disruptions in major crop geographies. Commodity prices had increased on prospects of higher growth in developed markets and in the latter part of the year, so have crude prices. In general, higher global metals and commodity prices have contributed to rising input costs for India, which may be progressively passed on to consumers.

The second stress point has been a high fiscal deficit, which had increased in the two previous years as a result of the fiscal stimulus introduced to counter the effects of the financial crisis. Persisting high fiscal deficits have the effect of increasing interest rates, due to the consequent market borrowings by the Government, thereby squeezing private investments. The Budget for 2011-12 has attempted to restrain the deficit, in line with the earlier stated intention of adhering to the Fiscal Responsibility and Budget Management agreement (FRBM).

The third concern was a high current account deficit, particularly in the context of weakening capital flows, which have hitherto managed to compensate the rising trade deficit. The current account deficit was a manifestation of strong domestic demand (which fuelled imports) and global weakness (which kept export performance moderate). This pressure has abated somewhat during the past few months, with rising exports and slowing (non-oil) imports. However, a strong rebound in India's exports over the past couple of months has considerably reduced the pressure, but India's overall balance of payments remains weaker than expected, putting pressure on the Rupee.

Although capital inflows have remained strong, there have also been large outflows from India, leaving only a moderate Balance of Payments surplus of \$11 billion during April-December after offsetting the large current account deficit. Foreign direct investments as well as portfolio investments have slowed in Q3 of fiscal 2011, offsetting the increase in banking capital and external borrowings. In addition, it was perceived that a large part of the compensating capital flows were portfolio flows, which are considered to be volatile.

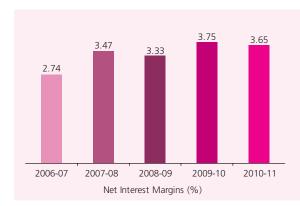
The banking sector, which remains the primary channel of financial intermediation, has seen a slowdown in deposit growth in 2010-11, due to multiple factors. Public holding of cash increased sharply in the early part of the year and has subsequently remained high. As highlighted earlier, net foreign funds inflows have also remained relatively subdued, with the large portfolio inflows early in the year being balanced by capital outflows and the high merchandise trade deficit. A third factor was an unusually large accretion of central Government surpluses, partially due to the telecom 3G auctions, which had remained sequestered with the RBI over much of the year.

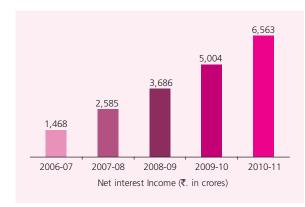
The Reserve Bank of India (RBI) has sought to contain inflation and temper inflationary expectations with a gradual and calibrated monetary policy tightening, beginning in early 2010. The initial intention was moving from an accommodative phase into normalisation, but thereafter changed into a tightening phase with confidence about growth impulses remaining robust and concerns about persisting high inflation. Combined with the tight liquidity conditions, this has resulted in a much larger increase in banks' cost of funds. Consequently, consistent with the desired transmission of policy signals, banks have progressively increased their lending rates.

The higher cost of funds for borrowers is beginning to have an effect, although it is still too early to spot definitive trends given the presumed lags in monetary policy transmission. Industrial growth has slowed, not just because of statistical base effects, but even in seasonally adjusted month on month terms. There are reports of increasing automobile and housing inventories.

#### **Prospects for Fiscal 2012**

The fundamental drivers of India's medium term growth prospects remain intact. However, global developments, in conjunction with Indian policy responses to the concerns noted above, are likely to make 2011-12 a challenging year.





Global economic and financial conditions can be expected to remain adverse for some time, particularly in the aftermath of Japan's natural disaster. Once the current financial and commodity volatility subsides, deeper structural factors are likely to slow down economic growth, particularly in developed economies. Fiscal consolidation in Europe and an excess supply overhang in the US will probably moderate growth in the second half, together with increasing expectations of policy rate rises to quell rising inflation.

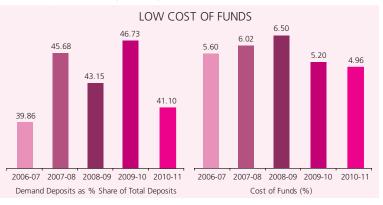
In India inflationary pressures are likely to persist and hence result in a further, though moderate, monetary policy tightening, the impact of which will be increasingly visible, through rising borrowing costs, in fiscal 2012. The fiscal deficit is budgeted at 4.6% to GDP in fiscal 2012, in line with the FRBM. There may be some slippage, though, as subsidy outgo (food, fertilizer, petroleum) may rise later in the year. The magnitude of market borrowings to fund the deficit is likely to keep longer term yields under pressure.

Increasing savings, high interest rates, an expected lower rise in currency driven by lower food prices, are likely to help deposits to grow stronger in fiscal 2012. However, in light of the inflationary pressures and rising interest rates, there is a likelihood that the credit growth momentum might slow in 2011-12.

#### **OVERVIEW OF FINANCIAL AND BUSINESS PERFORMANCE**

During 2010-11, the Bank continued to grow its key businesses and revenues. Having laid down its key business objectives and a common vision for its employees, it took several steps in fulfilling these goals. The Bank continued to derive benefit

from its corporate relationships and retail liabilities franchise as well as build upon its SME, consumer lending, agriculture and rural banking businesses. The Bank focused on strengthening its retail risk management capabilities, sharpening risk appetite in the SME business and filling product gaps in both corporate as well as retail businesses. During the year, the Bank partnered with Max New York Life for marketing its life insurance products and also launched online broking through its subsidiary, Axis Securities and Sales Ltd.



The Bank undertook a significant organisational restructuring initiative during the year, replacing four erstwhile Zones with twenty six Circles with a view to providing closer and more focused business and operations support to branches on the ground. Several other initiatives taken by the Bank during the year are outlined below.

- A consumer strategy for developing consumer insights through customer research.
- Leadership development programs aimed at providing growth opportunities to employees.
- Review of processes for delivering superior quality of services to customers.

The Bank's Corporate Office has moved to its own premises, Axis House, which houses all corporate office functions under one roof and is designed to the highest specifications of environmental friendliness.

#### **CAPITAL MANAGEMENT**

The Bank strives for enhancement of shareholder value by efficient use of capital. Towards this end, its capital management framework helps ensure an appropriate composition of capital and an optimal mix of businesses.

The Bank has implemented the Revised Framework of the International Convergence of Capital Measurement and Capital Standards (or Basel II) in 2008. In terms of RBI guidelines, capital charge for credit and market risk for the financial year ended 31 March, 2011 is required to be maintained at the higher of the prudential floor prescribed by Basel II and 80% of the level under Basel I. In terms of regulatory guidelines on Basel II, the Bank has computed capital charge for operational risk under the Basic Indicator Approach and the capital charge for credit risk has been estimated under the Standardised Approach. As on 31 March, 2011, the Bank's Capital Adequacy Ratio (CAR) under Basel II was 12.65% against 15.80% on 31 March, 2010 and the minimum regulatory requirement of 9%. Of this Tier I Capital Adequacy Ratio was 9.41%, as against 11.18% last year, while the Tier II Capital Adequacy Ratio was 3.24%. The following table sets forth the risk-based capital, risk-weighted assets and capital adequacy ratios computed as on 31 March, 2010 and 2011 in accordance with the applicable RBI guidelines under Basel II.

(₹ in crores)

AS ON 31 MARCH	2011	2010
Tier I Capital – Shareholders' Funds	18,503.49	15,789.42
Tier II Capital	6,366.86	6,518.47
Out of which		
- Bonds qualifying as Tier II capital	4,587.60	4,842.70
- Upper Tier II capital	1,242.80	1,248.98
- Other eligible for Tier II capital	536.46	426.79
Total Capital qualifying for computation of Capital Adequacy Ratio	24,870.35	22,307.89
Total Risk-Weighted Assets and Contingencies	196,562.61	141,169.77
Total Capital Adequacy Ratio (CAR)	12.65%	15.80%
Out of above		
- Tier I Capital	9.41%	11.18%
- Tier II Capital	3.24%	4.62%

#### **BUSINESS OVERVIEW**

An overview of various business segments along with the performance during 2010-11 and their future strategies is presented below.

#### **RETAIL BANKING**

Retail banking is one of the key drivers of the Bank's growth strategy and encompasses a wide range of products that are delivered through multiple channels to customers who are offered a complete suite of products across deposits, loans, investment solutions and cards.

#### **Retail Deposits**

The Bank has focused on increasing its retail deposit base, particularly demand deposits. Within this category, Savings Bank deposits have grown at a Compounded Annual Growth Rate (CAGR) of 38% over the last five years. Savings Bank deposits grew to ₹40,850 crores on 31 March, 2011 from ₹33,862 crores as on 31 March, 2010 registering a growth of 21%. On a daily average basis, Savings Bank deposits grew by 36% to ₹36,072 crores over the preceding year. Retail term deposits (defined as term deposits upto ₹5 crores) grew by 25% from ₹26,848 crores on 31 March, 2010 to ₹33,457 crores on 31 March, 2011.

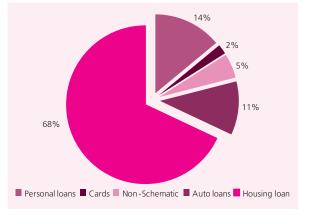




#### Retail Assets

The Retail Assets portfolio of the Bank rose from ₹20,821 crores at the end of FY 2010 to ₹27,759 crores on 31 March, 2011, registering a 33% growth. Retail assets constituted 19% of the Bank's total loan portfolio on 31 March, 2011 and has a large proportion of secured assets in the form of residential mortgages and auto loans. These portfolios comprise 79% of the total retail assets portfolio. During the year, the Bank focused on strengthening its retail risk management capabilities. Credit

risk on the retail loans portfolio continued to improve through the year as a result of these initiatives. The gross NPA ratio in retail assets has improved to 1.49% on 31 March, 2011 from 1.86% last year. Over the last two years, unsecured personal loans have witnessed a slowdown across the industry and the Bank has also witnessed a modest growth in this segment. With prospects of an improvement in the risk environment, the Bank is planning to develop a prudent strategy in the coming year to re-enter the market to offer unsecured loans. The focus of the Bank, however, continues to be on the secured loan segment, including housing loans and auto loans.

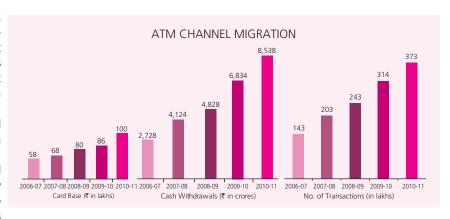


#### **Investment Products**

The distribution of third party products is a well-established business for the Bank, with an emphasis upon mutual funds and Bancassurance. During the year, the Bank tied up with Max New York Life for distribution of life insurance products. A number of new processes like 100% welcome calling and Product Suitability Matrix have been implemented to ensure a high quality sales process for the life insurance business. During the year, the Bank has been adjudged the Best Mutual Fund distributor for the year 2010 (Bank Distributor Category) in the recently concluded Wealth Forum Advisor Awards 2010. Assets under Management (AUM) of the Mutual Fund of the Bank have witnessed a 41% growth over the last year with the customer base for mutual fund products of the Bank growing by 31%. The Bank launched a perpetual SIP campaign titled 'Sleep In Peace' which has resulted in a substantial increase in enrolment of new SIPs during the year. The Bank has entered into an arrangement with Axis Securities and Sales Ltd - ASSL (a 100% subsidiary of the Bank) to provide Axis Direct, an Online Trading platform, to its customers.

#### **Card Products**

The cards business of the Bank comprises three product types prepaid cards (pay before), debit cards (pay now), and credit cards (pay later). The Bank has a dominant market leadership position in prepaid cards. As of 31 March, 2011, the Bank has a prepaid card base of approximately 3.4 million dominated by payroll and gift cards. currency Foreign denominated travel prepaid cards is an extremely popular offering of the Bank. The Bank is a market leader in this



business with a sales volume of USD 661 million in 2010-11 and is well positioned to benefit from the growing opportunities for such cards. The Bank has a base of approximately 10 million debit cards as on 31 March, 2011, which places it among the leading players in this business. With increasing merchant spends on debit cards, the Bank plans to continue to invest in product differentiation and feature enhancement of its debit card products for individuals and small businesses in the year ahead. The Bank also offers credit cards, with a portfolio of approximately 6.33 lac credit cards in circulation as of 31 March, 2011. The Bank proposes to build the requisite scale in this business, while containing delinquencies and expenses incurred in operations, by leveraging its existing customer base.

#### **Premium Offerings**

The Bank launched the private banking business (named 'Privee') in the domestic market in September 2009 to cater to ultra affluent individuals and families by offering them unique investment opportunities. Axis Bank Privee offers its client access to a wide array of end-to-end custom-tailored financial solutions including, but not limited to banking solutions, investment solutions and lending solutions. Axis Bank Privée offers sophisticated investment and advisory services to clients who entrust the Bank with Assets under Management (AUM) of more than ₹2 crores. Privée is presently offered in seven cities in India and follows a team-based approach for managing client relationships. A dedicated Private Banker is central to an Axis Bank Privée relationship, and he/she is supported by a team of product specialists, investment consultants and research experts.

The Bank launched Axis Bank Wealth in 2008-09 targeting customer with a total relationship value of between ₹30 lac and ₹200 lacs. The value proposition aims at delivering a 'one Bank' experience to clients and is positioned as a holistic solution to clients across their banking, investment and asset requirements. The proposition is delivered to clients through wealth managers and service relationship managers at various branches.

#### **Alternate Channels**

In 2010-11, the Bank added 1,977 ATMs to reach 6,270 ATMs as of 31 March, 2011 against 4,293 ATMs as of 31 March, 2010. The Bank has emerged as a pioneer in transaction-based pricing model in total ATM outsourcing which envisages no capital expenditure for the Bank. Under this model, payment is on a purely pay-per-use model for the Bank's customer transactions and a revenue sharing with the service provider (called as Independent ATM Deployer (IAD)) for other bank transactions. Alongwith the ATM network, other channels such as internet banking, mobile banking and phone banking, have grown well and a strong architecture of alternate channels has been created, providing higher levels of convenience and service quality to customers. During the year, the Bank launched several innovative products to enhance the usage of self-service channels such as full-service mobile banking, mobile refills through internet and mobile phone, mobile-based funds transfer through IMPS (a service initiated by NPCI), funds transfer through IMT (where the beneficiary can withdraw funds through an ATM without the use of a card), Bunch Note Acceptor (BNA) machines for instant credit in case of cash deposit and Virtual Cards which allow customers to create a one-time usage electronic virtual card by debiting their accounts. All these measures will enhance customer convenience and servicing quality.

#### **CORPORATE BANKING**

The Corporate Banking franchise offers a wide spectrum of products to corporate customers, including credit, trade finance, structured finance and syndication services for debt and equity. New customer acquisition and relationship-deepening is a two-pronged strategy for enabling growth. A Relationship Management Group has been formed to service all client relationships within the large corporate and infrastructure segments.

A prerequisite for global competitiveness and economic growth is the creation of a sound infrastructure base in the economy. Recognising this, the 12<sup>th</sup> Five Year Plan (2012-17) envisages an enhancement of the plan-size for infrastructure development to USD one trillion, twice that of the 11<sup>th</sup> Five Year Plan allocation of approximately USD 500 billion. In order to leverage the growth opportunities offered, a separate Infrastructure Business Group was created within the Corporate Banking segment.

Meanwhile, the Bank has continued to retain its leadership position in project finance and corporate finance debt market and syndicated an aggregate amount of ₹57,049 crores by way of Rupee and Foreign currency loans during the year.

#### **CORPORATE CREDIT**

During the year, corporate credit including lending to large and mid-corporates and to Infrastructure, grew by 45% to ₹75,922 crores from ₹52,504 crores last year. This includes advances at overseas branches amounting to ₹19,354 crores (equivalent to USD 4.34 billion) mainly comprising loans to Indian corporates and their subsidiaries. The advances at overseas branches accounted for 14% of the Bank's total advances.

The relationship model introduced during the year has worked well, enabling the Bank to attract a larger and more diverse customer base. The Bank also focused on cross-selling of various products and services in increasing the customer's engagement with it. Emphasis was also given on fee based business, foreign exchange borrowings of customers and loan syndication.

The Bank's sectoral approach to credit achieved greater efficiency during the year due to increased focus on identifying sector-specific opportunities and risks. Portfolio composition is continuously monitored by tracking industry, group and company specific exposure limits. The largest exposure to any sector was 10.83% of the Bank's total lending (17.50% last year). Internal and external rating of the credit facilities of the customers is undertaken and monitored on ongoing basis. 56.13% of the Bank's large corporate portfolio is externally rated. The entire portfolio is internally rated with 74.70% rated A and above.

The mid-corporate group continues to be an important business segment of the Bank with an asset book of ₹15,826 crores as on 31 March, 2011, registering a growth of 38% over last year. This includes advances at overseas branches of ₹2,199 crores (equivalent of USD 493 million) extended mainly to Indian corporates. The focus continues on growth across geographies without compromising on quality of assets. During the year, the segment continued to focus on deepening of relationship through cross-selling of products and services, both in corporate and retail banking space.

#### **TREASURY**

The Bank has an integrated Treasury, which covers both domestic and global markets and funds the balance sheet across locations. The Bank's treasury business has grown substantially over the years, gaining market share and is presently among the top five banks in India in terms of forex revenues. The Bank has established a presence in emerging businesses such as card-based forex solutions, bullion trading and currency derivatives and was also among the front runners in tapping the overseas debt capital markets for foreign currency funds. The Bank distributes its forex and other treasury products through 195 'B' category branches spread across India, one of the widest distribution networks for treasury products among Indian banks. In addition to Mumbai, the Bank also has dealing rooms in Singapore and Hong Kong.

#### **Debt Capital Market and Equity Trading**

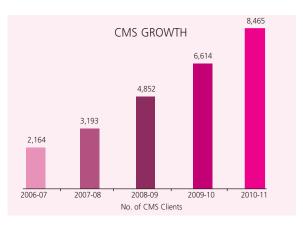
The Bank successfully maintained its leadership in the debt capital markets business and successfully syndicated debt of around ₹83,025 crores through private placement of bonds and debentures in Rupees. The Bank was recognised as Best Domestic Bond House in India (2010) by Asset Triple A Country Awards, Best Bond House in India (2010) by Finance Asia, Best Debt House in India (2010) by Euro Money and Best Domestic Debt House in India (2010) by Asia Money. During the calendar year 2010, the Bank topped the Bloomberg debt league tables as also the Prime Database league tables for the period April 2010 to December 2010.

#### **BUSINESS BANKING**

Business Banking focuses on offering transactional banking services by leveraging the Bank's network and technology. The Bank continued to focus on procuring low-cost funds by offering a range of current account products and cash management solutions to meet the needs of all business segments including companies, institutions, central and state government ministries and undertakings, as well as small and retail business customers. Cross-selling of transactional banking products to develop account relationships, aided by product innovation and a customer-centric approach, have borne fruit in the form of growing current account balances and realisation of transaction banking fees.

As of 31 March, 2011, balances in current account increased by 15% and stood at ₹36,917 crores compared to ₹32,168 crores last year. On a daily average basis, however, current account deposits grew by 28% to ₹23,479 crores from ₹18,322 crores last year. In line with the Bank's strategy of providing complete financial solutions, there was a greater focus on acquisition of high-value current accounts, thus maintaining the pace of growth in current account balances.

The Bank's Cash Management Services (CMS) caters to specific corporate requirements and offers customised solutions to clients. The combination of speedy fund transfers and structured MIS enables customers to optimise their fund-management capabilities. During the year, host-to-host integration was offered to large corporate customers for collections and payments, a feature that has brought both ease of operations and reduced costs to clients. With a shift in the Bank's business approach to a customer-centric model through the creation of a Corporate Accounts Group within Business Banking, cash management, transactional banking and other service requirements of the large and mid-sized corporates as well as financial institutions are being fulfilled in a proactive manner. This has enabled the Bank to become one of the top cash management solution providers in the country.



The Bank acts as an agency for handling the government business of various central government ministries, departments, state governments and union territories. The Bank presently accepts income and other direct taxes through 214 authorised branches at 137 locations and central excise and service taxes through 56 authorised branches at 13 locations. The Bank also handles the disbursement of civil pension through 218 authorised branches and defence pension through 151 authorised branches. The Bank also provides collection and payment services to four central government ministries and eight state governments and union territories.

The Bank has also strengthened its association with the e-governance initiatives of various state governments and during the year received approval from the Punjab Government, appointing it as the nodal bank for its 'e-Procurement Project'. The Bank is associated with 9 state governments and other government organisations in various other initiatives including the Electronic Benefit Transfer (EBT) Projects for disbursing government benefits [wages under MGNREGS and Social Security Pension (SSP)] through direct credit to beneficiaries' bank accounts under the smart card based IT enabled financial inclusion model. The total business carried out by the Bank on behalf of the government in 2010-11 was ₹85,423 crores against ₹71,039 crores last year.

The Bank is a SEBI registered custodian and offers custodial services to both domestic and offshore customers. It is also a non-trading clearing member with BSE and NSE and has established connectivity with clearing corporations of the respective exchanges. The Bank launched its foray into the merchant acquiring business in December 2003 and in the last seven years has emerged as one of the largest acquirers in the country with an installed base of approximately 1.87 lac point-of-sale terminals.

#### **INVESTMENT BANKING**

The Bank's Investment Banking business comprises equity capital markets (ECM) business, mergers and acquisitions and private equity syndication. The Bank is a SEBI-registered Category I Merchant Banker and has been fairly active in advising Indian companies in raising equity through IPOs, QIPs and Rights issues. The Bank has built strong relationships with Indian companies, becoming an effective bridge between such corporates and, domestic and international institutional investors.

During the year, the Bank advised over 12 companies in raising ₹7,625 crores from international and domestic equity investors. M&A advisory services focus upon domestic and cross-border buy and sell mandates for Indian clients. The Private Equity business works with the Bank's mid-corporate and SME clients and advises them in raising capital from private equity investors. In order to fill the gap in its equity capital markets and institutional broking capabilities, the Bank has proposed the acquisition of the investment banking franchise from Enam in its group. The proposed acquisition of these businesses is subject to regulatory approvals.

#### LENDING TO MICRO, SMALL AND MEDIUM ENTERPRISES, AGRICULTURE AND MICRO FINANCE

Lending to Small and Medium Enterprises (SMEs) including Micro, Small and Medium Enterprise (MSMEs) segment has been identified as a thrust area for the Bank. The business approach towards this segment, which is expected to contribute significantly to economic growth in future, is based upon building relationships and nurturing the entrepreneurial talent available. The Bank extends working capital, project finance as well as trade finance facilities to SMEs. The relationship-based approach enables the Bank to deliver value through the entire life cycle of SMEs, creating enormous goodwill and stickiness. It also provides numerous cross-sell opportunities and helps the Bank fulfill its priority sector obligations. The Bank has set up 26 dedicated SME Centres across the country to service this segment effectively.

The Bank continued to drive growth in the agriculture sector through its agriculture and rural banking initiatives. During the year, a dedicated Agriculture and Rural Banking Strategic Business Unit (SBU) has been formed to lend greater focus to this segment. The Bank has adopted an integrated approach covering all participants in the value chain. The Bank's retail agriculture business is targeted at farmers across various geographies in the country through a network of agriculture intensive branches which are serviced through 69 agriculture clusters. The Bank also extends commodity finance against pledge of warehouse receipts of agro commodities.

The Bank has a team of specialist agriculture officers placed at branches and agriculture clusters to ensure effective delivery of a wide-range of products to agriculture borrowers at their doorstep. During the year, agriculture advances grew by 36% to ₹17,320 crores, constituting 14% of the Bank's domestic advances.

In order to implement its rural banking strategy, the Bank has set up a dedicated Rural Banking and Financial Inclusion team. It is also increasing its presence in the hinterland, particularly in under-banked states and districts through a branch network that offers banking products customised for the rural population. The Bank seeks to cover a larger catchment area around such rural branches as part of its financial inclusion initiative through a host of business correspondents. Among other activities, the business correspondents execute mandates for EBT received from state governments for NREGA, mandates received through SLBC and district administration, and remittances.

#### INTERNATIONAL BANKING

The International operations of the Bank have generally been based upon catering to Indian corporates who have expanded their businesses overseas. The overseas network of the Bank currently spans the major financial hubs in Asia, with branches at Singapore, Hong Kong and DIFC – Dubai, and Representative Offices at Shanghai, Dubai and Abu Dhabi. In addition, there are strategic alliances with banks and exchange houses in the Gulf Co-operation Council (GCC) countries. While foreign branches primarily offer corporate banking, trade finance, treasury and risk management solutions, the Bank's GCC initiatives in the form of Representative Offices and alliances cater to the large Indian diaspora and promote the Bank's NRI products. In a year in which major global economies showed signs of stabilisation following the financial crisis, the International operations of the Bank have reported a significant growth with overseas assets growing from USD 3.10 billion as of 31 March, 2010 to USD 4.99 billion as of 31 March, 2011.

During the year, a new subsidiary namely Axis U.K. Limited was incorporated as a private limited company with the main purpose of filing an application with Financial Services Authority (FSA), UK for a banking licence in the UK.

#### **RISK MANAGEMENT**

The objective of risk management is to balance the trade-off between risk and return and ensure optimum risk adjusted return on capital. It entails the identification, measurement and management of risks across the various businesses of the Bank. Risk is managed through a framework of policies and principles approved by the Board of Directors and supported by an independent risk function that ensures that the Bank operates within its risk appetite. The risk management function attempts to anticipate vulnerabilities at the transaction level or at the portfolio level, as appropriate, through quantitative or qualitative examination of the embedded risks. The Bank continues to focus on refining and improving its risk measurement

systems. In addition to ensuring compliance with regulatory requirements, the Bank has developed robust internal systems for assessing capital requirements keeping in view the business objectives.

The Bank's risk management processes are guided by well-defined policies appropriate for the various risk categories viz. credit risk, market risk, operational risk and liquidity risk supplemented by periodic validations of the methods used and monitoring through the sub-committees of the Board. The Board sets the overall risk appetite and philosophy for the Bank. The Risk Management Committee (RMC), which is a sub-committee of the Board, reviews various aspects of risk arising from the businesses undertaken by the Bank. The Committee of Directors and the Audit Committee of the Board supervises certain functions and operations of the Bank, which ultimately enhances the risk and control governance framework within the Bank. Various senior management credit and investment committees, Credit Risk Management Committee (CRMC), Asset-Liability Committee (ALCO), and Operational Risk Management Committee (ORMC) operate within the broad policy framework of the Bank.

#### **Credit Risk**

Credit risk is the risk of financial loss if a client, issuer of securities that the Bank holds or any other counterparty fails to meet its contractual obligations. Credit risk arises from all transactions that give rise to actual, contingent or potential claims against any counterparty, borrower or obligor. The goal of the credit risk management is to maximize the Bank's risk-adjusted rate of return on capital by maintaining a healthy credit portfolio and managing the credit risk inherent in individual exposures as well at the portfolio level. Emphasis is placed, both, on evaluation and containment of risk at the individual exposures and analysis of the portfolio behaviour. The Bank has structured and standardised credit approval processes, which include a well-established procedure of comprehensive credit appraisal. Every extension of credit or material change to a credit facility to any counterparty requires credit approval at the appropriate authority level. Internal risk rating remains the foundation of the credit assessment process which provides integrity, standardisation and objectivity to the process. The sanctioning process is linked to the rating of the borrower and the level of exposure. The monitoring frequency applicable to the exposure also depends on the rating of the exposure. Sector specific caps are laid down in the Credit Policy to avoid concentration risk. For retail portfolio the Bank uses different product specific scorecards. Both credit and market risk expertise are combined to manage risk arising out of traded credit products such as bonds and market related off-balance sheet transactions.

The Bank continuously monitors portfolio concentrations by segment, borrower, groups, industry and geography, where applicable. Portfolio level delinquency matrices are tracked at frequent intervals with focus on detection of early warning signals of stress.

Key sectors are analysed in detail to suggest strategies for business, considering both risks and opportunities. The Risk Management Committee of the Board periodically reviews the impact of the stress scenarios resulting from the rating downgrades, or drop in the asset values in case of secured exposures, on the portfolio. The portfolio level risk analytics provide insight into the capital allocation required to absorb unexpected losses at a defined confidence level.

#### **Market Risk**

The market risk management framework of the Bank aims at maximising the risk adjusted rate of return by providing inputs regarding the extent of market risk exposures, the performance of portfolios vis-à-vis the risk exposure and comparable benchmarks. Market Risk is the risk of losses in 'on and off-balance sheet' positions arising from the movements in market prices as well as the volatilities of those changes, which may impact the Bank's earnings and capital. The risks may pertain to interest rate related instruments (interest rate risk), equities (equity price risk) and foreign exchange rate risk (Currency risk). Market Risk for the Bank emanates from its trading and investment activities, which are undertaken both for customers and on a proprietary basis. The Bank adopts a comprehensive approach to market risk management for its banking book as well as trading book. The market risk management of the trading, investment and asset/liability portfolios of the Bank includes laid down policies, guidelines, processes and systems for the identification, measurement, monitoring of limits set in accordance with risk appetite of the Bank and reporting of various market risks in the banking and trading book. The Bank uses both statistical measures and non-statistical measures for the market risk management. The statistical measures include Value at Risk (VaR), stress tests, back tests and scenario analysis while position limits, marked-to-market (MTM), gaps and sensitivities (duration, PVBP, option greeks) are used as non-statistical measures of market risk management.

The Bank uses historical simulation and its variants for computing VaR for its trading portfolio. VaR of a portfolio is defined as the potential loss value such that, given a confidence level (probability), the cumulative mark-to-market loss on the

portfolio over a given time horizon does not exceed acceptable level (assuming normal market conditions and no trading in the portfolio). VaR is calculated at a 99% confidence level for a one-day holding period. The VaR models for different portfolios are back-tested on an ongoing basis and the results are used to maintain and improve the efficacy of the model. The Bank supplements the VaR measure with a series of stress tests and sensitivity analysis as per a well laid out stress testing framework.

#### **Liquidity Risk**

Liquidity is the ability of a bank to fund increases in assets and meet obligations as they become due, without incurring unacceptable losses. Liquidity risk is the current and prospective risk to earnings or capital arising from a bank's inability to meet its current or future obligations on the due date. Liquidity risk is two-dimensional: risk of being unable to fund portfolio of assets at appropriate maturity and rates (liability dimension) and the risk of being unable to liquidate assets in a timely manner at a reasonable price (asset dimension). The Bank's ALM policy lays down a broad framework for liquidity risk management to ensure that the Bank is in a position to meet its daily liquidity obligations as well as withstand a period of liquidity stress, the source of which could be bank-wide or market wide.

The liquidity profile of the Bank is analysed on a static as well as on a dynamic basis by using the gap analysis technique supplemented by monitoring of key liquidity ratios and conduct of liquidity stress tests periodically. The liquidity position is managed on a global basis including positions at the overseas branches. The Bank has laid down liquidity risk policies for its overseas branches in line with host country regulations and the ALM framework as stipulated for domestic operations. Periodical liquidity reviews and liquidity stress results of overseas branches are reviewed by the Bank's ALCO along with domestic positions.

#### **Operational Risk**

The Bank has put in place an operational risk management (ORM) policy to manage operational risk in an effective, efficient and proactive manner. The primary objective of the operational risk management policy is to identify the operational risks that the Bank is exposed to from inadequate and /or missing controls emanating from internal processes, people, systems or from external events or a combination of all the four, assess or measure the magnitude, monitor them and control or mitigate them by using a variety of processes. In addition to the ORM policy, operational risk management framework, loss data collection methodology, risk and control self assessment framework, key risk indicators framework as well as role and responsibilities of operational risk management function are approved by the Risk Management Committee (RMC). The Bank has an Operational Risk Management Committee (ORMC), which oversees the implementation of the aforesaid framework/ policies. Within the ORM framework, new products, processes and services introduced by the Bank are subject to rigorous risk evaluation and approval accorded by the Product Management Committee where all relevant risks are identified and assessed by the departments independent of the risk-taking unit (product/process/service owner). Similarly, changes proposed in the existing product/processes/services are also subject to review by the Change Management Committee. Outsourcing arrangements are examined and approved by the Outsourcing Committee. The IT Security Committee of the Bank provides directions for mitigating the operational risk in the information systems. The Bank has also created a focussed group for off-site surveillance and monitoring of transactions to detect and mitigate frauds on a proactive basis.

#### **OPERATIONS**

The business model of the Bank has separated production and distribution functions within the Bank, with transaction processing and customer databases becoming increasingly centralised and product sales and customer service being the primary function of branches. The separation of functions has helped in reducing transaction costs, in addition to ensuring streamlined operations. Operational processes for delivery of products and services were constantly refined during the year, from the perspective of implementation of best practices, risk identification and containment. Operational instructions were issued on a continual basis and efforts were made to introduce risk-free working at branches.

#### **Retail Banking Operations**

The oversight function in the Bank has been strengthened through centralised monitoring of the working of the branches in respect of KYC, AML, other regulatory compliances, cash management, clearing operations and internal housekeeping resulting in superior compliance and higher operational efficiencies. Control functions were reinforced through operational guidelines issued to branches and close supervision by 26 Circle Retail Banking Operations Officers. High-end note sorting machines have been provided to 286 cash intensive branches and 13 Cash Point Counters (CPCs) had been set up in 8 major

cities to ensure enhanced customer service and better handling of cash. Two new Currency Chests were operationalised at Hubli and Vijayawada. Clearing activities in Mumbai and Kolkata have been automated by adopting image-based processing of clearing instruments thereby improving efficiency of clearing operations at these high-volume centres.

#### **Wholesale Banking Operations**

Wholesale Banking Operations (WBO) is responsible for providing best in class services to non-retail customers of the Bank through the deployment of skilled manpower and appropriate technology. The WBO group comprises four verticals - Corporate Banking Operations, Trade and Forex Operations, Treasury Operations and Centralised Collections and Payments Hub.

Corporate Banking Operations (CBO) involves delivery, control, monitoring and administration of credit facilities of large and mid-corporates and SME customers. It also processes domestic trade finance and channel finance transactions. CBO operates through Credit Management Centres (CMC) located at 8 major cities, while credit operations at Tier II cities are administered through 50 Mini-Credit Management Centres. At Tier III cities, corporate credit services including domestic trade finance operations are provided through dedicated officials at credit intensive centres. With a view to offer enhanced customer services and build direct interface with the customers, three Corporate Banking Branches (CBBs) have been opened in Chennai, Kolkata and Mumbai. The forex operations team at branches is managed by the Trade Finance Centre, ensuring better customer services as well as meticulous compliance of regulatory and internal control guidelines.

#### INFORMATION TECHNOLOGY

The Bank aims to maintain a scalable computing infrastructure that delivers efficient and seamless services across multiple channels for customer convenience. In order to retain its competitive edge, the Bank's technology infrastructure is continuously upgraded in alignment with business requirements. During the year, the Bank transitioned to a higher version of the Core Banking System (CBS), which has been designed upon a Service Oriented Architecture. The upgraded version of the CBS is capable of handling significantly higher number of concurrent users and transaction volumes and can integrate with other surround systems and channels. It has the capability to provide round-the-clock banking. This version also provides a unique CRM feature, and new product capabilities in areas of loans, liquidity management and workflow. The IT initiatives of the Bank have enabled the sustained growth of banking transactions across various channels such as Internet, ATM and Mobile Banking. During the year, the Bank has launched its retail Internet Banking portal which has been designed keeping in view better usability and superior look and feel. The Bank has also implemented a custom-built CRM software solution to handle both customer interaction and complaints through various customer touch points like Phone Banking Centre, e-mail and branches.

#### **COMPLIANCE**

The compliance function of the Bank is responsible for independently ensuring that operating and business units comply with regulatory and internal guidelines. The Compliance Department of the Bank continued to play a pivotal role in ensuring implementation of compliance functions in accordance with the directives issued by the regulators, the Bank's Board of Directors and the Bank's compliance policy. The Audit Committee of the Board reviews the performance of the Compliance Department and the status of compliance with regulatory/internal guidelines on a periodic basis.

New Instructions/guidelines issued by the regulatory authorities were disseminated across the Bank to ensure that the business and functional units operate within the boundaries set by regulators and that compliance risks are suitably monitored and mitigated in course of their activities and processes. New products and processes launched during the year were subjected to scrutiny from the compliance standpoint and proposals for outsourcing of financial services were screened from risk control perspective.

Monitoring and identification of suspicious transaction patterns played an important role across the franchise with an objective to check any attempt for money laundering activities. Timely steps were undertaken to meet the emerging challenges in the area of identification of unusual transaction patterns and to report to the Financial Intelligence Unit – India. Customer confidentiality and proper record maintenance as mandated under Prevention of Money Laundering Act, 2002, attracted due importance in all facets of operations. With the aid of the alert system, branches were trained to play a key role in checking abnormal transactions and to avoid any compliance implications. A strong vigilance function, a well-propagated whistleblower policy and zero tolerance policy for fraud, corruption and financial irregularities were the other significant aspects of the Bank's compliance culture.

#### **INTERNAL AUDIT**

The Bank's internal audit function performs an independent and objective evaluation of the adequacy and effectiveness of internal controls by undertaking a comprehensive risk based audit of branches, Retail Asset Centres (RAC), Service Branches and Credit Management Centres/Mini Credit Management Centres (CMC/MCMC). This ensures that the operating and business units adhere to systems and procedures as also regulatory and legal requirements. The effort is to continuously benchmark against international best practices and procedures in the area of internal control systems. The internal audit is also proactive in recommending quality enhancement measures in operational processes based on audit findings. It also undertakes internal-cum-management audit of the Bank's Corporate Office (CO) departments. During the year, Information System (IS) audits were conducted in respect of 169 applications, the Bank's Data Centre and Business Continuity Centre. The Internal Audit Department functions independently and its activities are overseen by the Audit Committee of the Board, which evaluates its performance and reviews effectiveness of the operational and regulatory controls laid down by the Bank and RBI.

During the year, 810 branches, 58 RACs, 10 Service Branches, 60 CMC/MCMCs, 3 overseas branches, 41 CO departments and back offices were subjected to internal audit. Another 47 branches, 37 CMC/MCMCs, 6 RACs, 8 Credit Decisioning Units (covering 17 RACs) and 11 CO departments have been placed under concurrent audit.

During the year, Internal Audit Department has taken a few significant initiatives like the Improvised Control Self Assessment (Self Audit) model aimed at introducing branches to an improved compliance culture and engaging the services of outside consultants of international repute for review of audit policy, audit methodology and staffing in order to align the functioning of internal audit with International Standards. During the year, Certificate under ISO 9001-2008 Standards was successfully renewed for three more years.

#### **CORPORATE SOCIAL RESPONSIBILITY**

The Bank has set-up a Trust – the Axis Bank Foundation in 2006 to give a strategic focus to its Corporate Social Responsibility (CSR) initiatives. The Bank has decided to contribute upto one percent of its net profit annually to the Foundation under its CSR initiatives. The Foundation is presently partnering with 44 NGOs in the fields of education, highway trauma care, medical relief and the creation of livelihoods and has been able to reach over 58,000 individuals, mainly underprivileged children, in the field of education and around 2,500 accident victims. The Foundation has so far extended grants aggregating ₹24.47 crores relating to the various initiatives. In the next five years, it is proposed to focus primarily on providing sustainable livelihoods. The goal of the Foundation is to provide one million sustainable livelihoods in the next five years. The Foundation would continue to support projects in the field of education having significant social impact, especially benefiting physical and mentally challenged children and ensure a budget allocation of 15% of annual disbursement for such projects.

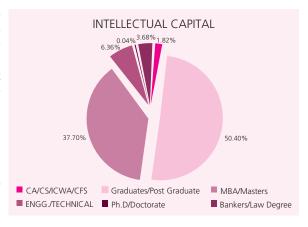
During 2010-11, the Foundation has approved new grants aggregating ₹133.46 crores, which will be distributed in periodic installments over the next five years. The Foundation will work with the poorest of the poor in the villages of two districts of West Bengal, with small and marginal farmers in four districts of Tamil Nadu, with tribals and Dalits in four districts of Orissa and school dropouts in the Vidarbha and Marathwada regions of Maharashtra. The Foundation aims at bringing about a significant increase in the income of the beneficiaries through its intervention. Further, the beneficiaries would be given inputs on education, health care, sanitation, financial literacy etc. The Foundation is in talks with NGOs, development agencies and funding partners to identify new opportunities, especially in the poorest districts of the country that would help in achieving its goal of providing one million sustainable livelihoods in the next five years.

#### **HUMAN RESOURCES**

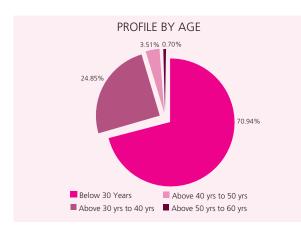
The Bank recognises that its success is deeply embedded in the success of its human capital. During 2010-11, the Bank continued to strengthen its HR processes in line with its objective of creating an inspired workforce. The employee engagement initiatives included placing greater emphasis on learning and development, launching leadership development programmes, introducing internal communication, providing opportunities to staff to seek aspirational roles through internal job postings and periodic job rotations, streamlining the Performance Management System, making the compensation structure more competitive and streamlining the performance-linked rewards and incentives.

The Bank believes that learning is an ongoing process. Towards this end, the Bank has built a training infrastructure which seeks to upgrade skill levels across grades and functions through a combination of in-house and external programmes. The

flagship in-house programmes include the Induction Programme 'Swagat' for new entrants and credit and foreign exchange programmes for building a pool of specialists in the respective domains. External programmes for team-building, leadership, organisational development, management development programmes and people management programmes have been organised in partnership with reputed banking and management institutions for middle management personnel. During the year, the total training man-days have increased from 65,378 last year to 77,983. The Bank also holds leadership summits in association with best in class leadership trainers in the country to nurture its existing and potential leaders. To promote a culture of leadership development and to build a pipeline of potential leaders within the Bank, many leadership development processes have been introduced. Axis Leadership



Practices were defined for employees at different levels of the hierarchy to promote desired behaviour and to facilitate an objective assessment. A leadership review for the year has been launched, as a part of which a pool of key talent will be identified across functions.



The Bank believes that a transparent organisation structure ensures efficient communication and also promotes a performance-driven work culture. To keep employees abreast of various developments, it was important to provide avenues for knowledge sharing. Axis World, the Bank's in-house magazine was launched in the month of November 2010, with an objective to create a platform for both top-down and bottom-up communication. The Bank also launched iAxis, an intranet portal created to offer a one-click destination to employees for easy access of HR related information, policies and internal job opportunities.

In order to bring about greater alignment between corporate objectives and individual growth, the Bank's Performance Management System, has been streamlined this year. The

changes have helped to increase the ownership of appraiser and the reviewer in the performance management process.

The Bank has emerged as a strong employer brand in the financial services sector, especially on the campuses of the premier business schools of the country. Axis Ahead, the Bank's Management Trainee Programme focuses on grooming business leaders of tommorrow through a rigorous 11 month cross-departmental and branch exposure training.

The strength of the workforce at the year-end was 26,435 as compared to 21,640 at the end of the previous year.

## **AUDITORS' REPORT**

# TO THE MEMBERS OF AXIS BANK LIMITED

- 1. We have audited the attached Balance Sheet of **AXIS BANK LIMITED** ("the Bank") as at 31 March, 2011, the Profit and Loss Account and the Cash Flow Statement of the Bank for the year ended on that date, both annexed thereto. These financial statements are the responsibility of the Bank's Management. Our responsibility is to express an opinion on these financial statements based on our audit.
- 2. We conducted our audit in accordance with the auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatements. An audit includes examining, on a test basis, evidence supporting the amounts and the disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by the Management, as well as evaluating the overall financial statement presentation. We believe that our audit provides reasonable basis for our opinion.
- 3. The Balance Sheet and the Profit and Loss Account are drawn up in conformity with Forms A and B (revised) of the Third Schedule to the Banking Regulation Act, 1949, read with Section 211 of the Companies Act, 1956.
- 4. Without qualifying our report, we invite attention to Note 1 of Schedule 18 regarding the Scheme of Arrangement for the demerger of Enam Securities Private Ltd. with the Bank's subsidiary. For the reasons stated therein, no effect to the proposed Scheme has been given in the accounts.
- 5. We further report as follows:
  - (a) we have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit and have found them to be satisfactory;
  - (b) in our opinion, the transactions of the Bank which have come to our notice have been within its powers;
  - (c) in our opinion, proper books of account as required by law have been kept by the Bank so far as it appears from our examination of those books;
  - (d) the financial accounting systems of the Bank are centralised and, therefore, accounting returns are not required to be submitted by the Branches;
  - (e) the Balance Sheet, the Profit and Loss Account and the Cash Flow Statement dealt with by this report are in agreement with the books of account;
  - (f) in our opinion, the Balance Sheet, the Profit and Loss Account and the Cash Flow Statement dealt with by this report comply with the Accounting Standards referred to in Section 211 (3C) of the Companies Act, 1956, insofar as they apply to banks;
  - (g) in our opinion and to the best of our information and according to the explanations given to us, the said accounts give the information required by the Companies Act, 1956 in the manner so required for banking companies and the Guidelines issued by the Reserve Bank of India from time to time and give a true and fair view in conformity with the accounting principles generally accepted in India:
    - (i) in the case of the Balance Sheet, of the state of the affairs of the Bank as at 31 March, 2011;
    - (ii) in the case of the Profit and Loss Account, of the profit of the Bank for the year ended on that date and
    - (iii) in the case of Cash Flow Statement, of the cash flows of the Bank for the year ended on that date.
- 6. On the basis of the written representations received from the Directors as on 31 March, 2011 taken on record by the Board of Directors, we report that none of the Directors is disqualified from being appointed as a director in terms of Section 274(1)(g) of the Companies Act, 1956.

#### For **DELOITTE HASKINS & SELLS**

Chartered Accountants (Registration No: 117365W)

#### Nalin M. Shah

Partner

(Membership No. 15860)

Place: Mumbai Date: 22<sup>nd</sup> April, 2011

## AXIS BANK LIMITED - BALANCE SHEET

	Schedule No.	As at 31-03-2011 (₹ in Thousands)	As at 31-03-2010 (₹ in Thousands)
CAPITAL AND LIABILITIES			
Capital	1	4,105,458	4,051,741
Reserves & Surplus	2	185,882,797	156,392,749
Employees' Stock Options Outstanding (Net)	17 (5.15)	-	1,734
Deposits	3	1,892,378,010	1,413,002,175
Borrowings	4	262,678,824	171,695,512
Other Liabilities and Provisions	5	82,088,627	61,334,608
TOTAL		2,427,133,716	1,806,478,519
ASSETS			
Cash and Balances with Reserve Bank of India	6	138,861,630	94,820,456
Balances with Banks and Money at Call and Short Notice	7	75,224,929	57,218,631
Investments	8	719,916,208	559,748,156
Advances	9	1,424,078,286	1,043,409,464
Fixed Assets	10	22,731,456	12,224,199
Other Assets	11	46,321,207	39,057,613
TOTAL		2,427,133,716	1,806,478,519
Contingent liabilities	12	4,539,973,284	3,182,812,023
Bills for collection		324,731,072	192,928,684
Significant Accounting Policies and Notes to Accounts	17 & 18		
Schedules referred to above form an integral part of the Balar	ice Sheet		

R. B. L. Vaish

S. B. Mathur

Director

Director

For Deloitte Haskins & Sells

**Chartered Accountants** 

Nalin M. Shah	
Partner	

P. J. Oza Company Secretary Date: 22 April, 2011

Place: Mumbai

Somnath Sengupta

**Sushil Kumar Roongta** 

R. H. Patil

Director

Director

Executive Director & CFO

For Axis Bank Ltd.

**Adarsh Kishore** Chairman

Shikha Sharma

Managing Director & CEO

S. K. Chakrabarti Deputy Managing Director

## **AXIS BANK LIMITED - PROFIT & LOSS ACCOUNT**

			Year ended	Year ended
			31-03-2011	31-03-2010
		Schedule No.	(₹ in Thousands)	(₹ in Thousands)
I	INCOME			
	Interest earned	13	151,548,058	116,380,215
	Other income	14	46,321,338	39,457,819
	TOTAL		197,869,396	155,838,034
Ш	EXPENDITURE			
	Interest expended	15	85,918,230	66,335,261
	Operating expenses	16	47,794,281	37,097,223
	Provisions and contingencies	18 (2.1.1)	30,271,979	27,260,217
	TOTAL		163,984,490	130,692,701
Ш	NET PROFIT FOR THE YEAR (I - II)		33,884,906	25,145,333
	Balance in Profit & Loss Account brought forward			
	from previous year		34,274,337	23,480,865
IV	AMOUNT AVAILABLE FOR APPROPRIATION		68,159,243	48,626,198
V	APPROPRIATIONS:			
	Transfer to Statutory Reserve		8,471,227	6,286,333
	Transfer to/(from) Investment Reserve		(149,372)	148,750
	Transfer to Capital Reserve	18 (2.2.1)	47,630	2,239,176
	Transfer to General Reserve		3,388,491	3,109
	Proposed dividend (includes tax on dividend)	18 (2.2.4)	6,703,560	5,674,493
	Balance in Profit & Loss Account carried forward		49,697,707	34,274,337
	TOTAL		68,159,243	48,626,198
VI	EARNINGS PER EQUITY SHARE	18 (2.2.2)		
	(Face value ₹10/- per share) (Rupees)			
	Basic		82.95	65.78
	Diluted		81.61	64.31
	Significant Accounting Policies and Notes to Accounts	17 & 18		
	Schedules referred to above form an integral part of the Pr	ofit and Loss Accou	int	

R. B. L. Vaish

S. B. Mathur

Director

Director

In terms of our report attached.

For Deloitte Haskins & Sells

**Chartered Accountants** 

Nalin M. Shah

Partner

Sushil Kumar Roongta Director

R. H. Patil

Director

P. J. Oza Somnath Sengupta
Company Secretary Executive Director & CFO

Date : 22 April, 2011 Place: Mumbai For Axis Bank Ltd.

Adarsh Kishore

Chairman

Shikha Sharma

Managing Director & CEO

S. K. Chakrabarti

Deputy Managing Director

# AXIS BANK LIMITED - CASH FLOW STATEMENT

#### CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH, 2011

	Year ended 31-03-2011 (₹ in Thousands)	Year ended 31-03-2010 (₹ in Thousands)
Cash flow from operating activities		
Net profit before taxes	51,356,592	38,513,633
Adjustments for:		
Depreciation on fixed assets	2,895,872	2,343,218
Depreciation on investments	992,677	(222,334)
Amortisation of premium on Held to Maturity Investments	605,613	829,739
Provision for Non Performing Advances/Investments (including bad debts)	9,551,195	13,570,445
Provision on standard assets	1,661,564	(9,100)
Provision for wealth tax	4,558	3,483
Provision for interest tax	2,879	-
Loss on sale of fixed assets	69,762	38,707
Provision for country risk	24,500	(15,300)
Provision for restructured assets	150,615	564,722
Provision for other contingencies	412,205	-
Amortisation of deferred employee compensation	(186)	(230)
	67,727,846	55,616,983
Adjustments for:		
(Increase)/Decrease in investments	(35,371,797)	(49,859,981)
(Increase)/Decrease in advances	(390,403,391)	(241,787,053)
Increase/(Decrease) in deposits	479,375,834	239,261,124
(Increase)/Decrease in other assets	(5,450,468)	168,828
Increase/(Decrease) in other liabilities & provisions	17,664,930	13,727,672
Direct taxes paid	(19,292,248)	(15,146,740)
Net cash flow from operating activities	114,250,706	1,980,833
Cash flow from investing activities		
Purchase of fixed assets	(13,602,967)	(4,065,926)
(Increase)/Decrease in Held to Maturity Investments	(126,380,416)	(47,352,587)
Proceeds from sale of fixed assets	130,076	188,676
Net cash used in investing activities	(139,853,307)	(51,229,837)

#### CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH, 2011

	Year ended 31-03-2011 (₹ in Thousands)	Year ended 31-03-2010 (₹ in Thousands)
Cash flow from financing activities		
Proceeds from issue of subordinated debt, perpetual debt & upper Tier II		
instruments (net of repayment)	(1,625,906)	18,214,280
Increase/(Decrease) in borrowings (excluding subordinated debt, perpetual		
debt & upper Tier II instruments)	92,609,218	(1,717,478)
Proceeds from issue of share capital	53,717	461,690
Proceeds from share premium (net of share issue expenses)	2,353,987	38,570,041
Payment of dividend	(5,694,110)	(4,205,287)
Net cash generated from financing activities	87,696,906	51,323,246
Effect of exchange fluctuation translation reserve	(46,833)	(204,112)
Net increase in cash and cash equivalents	62,047,472	1,870,130
Cash and cash equivalents at the beginning of the year	152,039,087	150,168,957
Cash and cash equivalents at the end of the year	214,086,559	152,039,087

#### Note:

Date : 22 April, 2011 Place: Mumbai

<sup>1.</sup> Cash and cash equivalents comprise of cash on hand (including foreign currency notes), balances with Reserve Bank of India, balances with banks and money at call & short notice (refer Schedules 6 and 7 of the Balance Sheet).

In terms of our report attached.			For Axis Bank Ltd.
For Deloitte Haskins & Sells Chartered Accountants			<b>Adarsh Kishore</b> Chairman
<b>Nalin M. Shah</b> Partner	<b>R. H. Patil</b> Director	<b>R. B. L. Vaish</b> Director	<b>Shikha Sharma</b> Managing Director & CEO
	<b>Sushil Kumar Roongta</b> Director	<b>S. B. Mathur</b> Director	<b>S. K. Chakrabarti</b> Deputy Managing Director
<b>P. J. Oza</b> Company Secretary	<b>Somnath Sengupta</b> Executive Director & CFO		

## AXIS BANK LIMITED - SCHEDULES

SCI	HEDULES FORMING PART OF THE BALANCE SHEET AS AT 31 MARCH	, 2011	
		As at 31-03-2011 (₹ in Thousands)	As at 31-03-2010 ( <i>₹ in Thousands</i> )
SCI	HEDULE 1 - CAPITAL		
	Authorised Capital		
	500,000,000 Equity Shares of ₹10/- each	5,000,000	5,000,000
	Issued, Subscribed and Paid-up capital		
	410,545,843 (Previous year - 405,174,119) Equity Shares of ₹10/-		
	each fully paid-up	4,105,458	4,051,741
SCI	HEDULE 2 - RESERVES AND SURPLUS		
l.	Statutory Reserve		
	Opening Balance	19,349,123	13,062,790
	Additions during the year	8,471,227	6,286,333
	, taditions dailing the year	27,820,350	19,349,123
<u> </u>	Share Premium Account	,,	
	Opening Balance	97,695,255	59,115,068
	Additions during the year	2,355,535	39,064,364
	Less: Share issue expenses	-	(484,177)
_	·	100,050,790	97,695,255
III.	Investment Reserve Account		
	Opening Balance	149,372	622
	Additions during the year	-	149,372
	Less: Deductions during the year	(149,372)	(622)
		-	149,372
IV.	General Reserve		
	Opening Balance	146,109	143,000
	Additions during the year	3,388,491	3,109
		3,534,600	146,109
٧.	Capital Reserve		
	Opening Balance	4,858,305	2,619,129
	Additions during the year	47,630	2,239,176
		4,905,935	4,858,305
VI.	Foreign Currency Translation Reserve [refer Schedule 17 (5.5)]		
	Opening Balance	(79,752)	124,361
	Additions during the year	(46,833)	(204,113)
		(126,585)	(79,752)
VII	Balance in Profit & Loss Account	49,697,707	34,274,337

185,882,797

156,392,749

**TOTAL** 

#### SCHEDULES FORMING PART OF THE BALANCE SHEET AS AT 31 MARCH, 2011

SCI	HEDI	ULES FORMING PART OF THE BALANCE SHEET AS AT 31 MA	ARCH, 2011	
			As at	As at
			31-03-2011	31-03-2010
	IEDI	ULE 2. DEDOCITE	(₹ in Thousands)	(₹ in Thousands)
		ULE 3 - DEPOSITS		
Α.	I.	Demand Deposits		
		(i) From banks	14,305,111	13,564,428
		(ii) From others	354,865,812	308,112,937
	П.	Savings Bank Deposits	408,503,090	338,617,974
	III.	Term Deposits		
		(i) From banks	76,750,855	41,073,459
		(ii) From others	1,037,953,142	711,633,377
	то	TAL	1,892,378,010	1,413,002,175
В.	I.	Deposits of branches in India	1,826,772,021	1,371,814,555
	ΙΙ.	Deposits of branches outside India	65,605,989	41,187,620
	ТО	TAL	1,892,378,010	1,413,002,175
SCI	HEDI	ULE 4 - BORROWINGS		
	I.	Borrowings in India		
		(i) Reserve Bank of India	-	-
		(ii) Other Banks #	14,237,000	4,534,500
		(iii) Other institutions & agencies **	64,072,286	69,317,373
	II.	Borrowings outside India \$	184,369,538	97,843,639
	то	TAL	262,678,824	171,695,512
	Sec	ured borrowing included in I & II above	-	-
	#	Borrowings from Other Banks include Subordinated Debt of ₹ the nature of Non-Convertible Debentures, Perpetual Debt of ₹ instruments of ₹59.10 crores (previous year ₹64.00 crores) [Also	₹Nil (previous year ₹5.00 crore	s) and Upper Tier II
	**	Borrowings from Other institutions & agencies include Suboro ₹5,101.85 crores) in the nature of Non-Convertible Debentures		

- \*\* Borrowings from Other institutions & agencies include Subordinated Debt of ₹4,966.70 crores (previous year ₹5,101.85 crores) in the nature of Non-Convertible Debentures, Perpetual Debt of ₹214.00 crores (previous year ₹209.00 crores) and Upper Tier II instruments of ₹248.40 crores (previous year ₹243.50 crores) [Also refer Notes 18 (2.1.2) & 18 (2.1.3)]
- \$ Borrowings outside India include Perpetual Debt of ₹205.14 crores (previous year ₹206.54 crores) and Upper Tier II instruments of ₹935.30 crores (previous year ₹941.48 crores) [Also refer Notes 18 (2.1.3)]

#### **SCHEDULE 5 - OTHER LIABILITIES AND PROVISIONS**

	TOTAL	82,088,627	61,334,608
VI.	Others (including provisions)	29,126,598	18,446,023
٧.	Contingent provision against standard assets	6,296,647	4,635,084
IV.	Proposed dividend (includes tax on dividend)	6,678,836	5,669,386
III.	Interest accrued	4,143,337	3,480,104
II.	Inter - office adjustments (net)	-	-
I.	Bills payable	35,843,209	29,104,011

#### SCHEDULES FORMING PART OF THE BALANCE SHEET AS AT 31 MARCH, 2011

J C.		As at	As at
		31-03-2011	31-03-2010
		(₹ in Thousands)	(₹ in Thousands)
	HEDULE 6 - CASH AND BALANCES WITH RESERVE BANK OF INDIA		
l.	Cash in hand (including foreign currency notes)	22,082,833	19,007,011
II.	Balances with Reserve Bank of India :		
	(i) in Current Account	116,778,797	75,813,445
	(ii) in Other Accounts	-	
	TOTAL	138,861,630	94,820,456
	HERNIE Z. RALANGES WITH RANKS AND MONEY AT SALL AND SI	LODE MOTICE	
SCI	HEDULE 7 - BALANCES WITH BANKS AND MONEY AT CALL AND SH In India	IORI NOTICE	
1.			
		4 407 540	7 022 165
	(a) in Current Accounts	4,407,510	7,922,165
	(b) in Other Deposit Accounts	49,184,270	34,401,730
	(ii) Money at Call and Short Notice	20.000	F 000
	(a) with banks	29,900	5,000
	(b) with other institutions		-
	TOTAL	53,621,680	42,328,895
II.	Outside India		
	i) in Current Accounts	4,835,529	9,078,381
	ii) in Other Deposit Accounts	10,658,205	5,811,355
	iii) Money at Call & Short Notice	6,109,515	
	TOTAL	21,603,249	14,889,736
	GRAND TOTAL (I+II)	75,224,929	57,218,631
	HEDULE 8 - INVESTMENTS		
I.	Investments in India in -		
	(i) Government Securities ##	441,549,553	341,958,753
	(ii) Other approved securities	-	-
	(iii) Shares	6,928,717	5,295,991
	(iv) Debentures and Bonds	180,704,920	138,232,582
	(v) Investment in Subsidiaries/Joint Ventures	2,595,500	1,535,500
	(vi) Others (Mutual Fund units, CD/CP, NABARD deposits, PTC etc.) @	82,405,862	65,941,255
	Total Investments in India	714,184,552	552,964,081
II.			
	(i) Government Securities (including local authorities)	429,340	-
	(ii) Subsidiaries and/or joint ventures abroad (amount less than ₹1,000	for	
	current year, previous year ₹Nil)	-	-
	(iii) Others	5,302,316	6,784,075
	Total Investments outside India	5,731,656	6,784,075
	GRAND TOTAL (I + II)	719,916,208	559,748,156

<sup>##</sup> Includes securities costing ₹4,424.90 crores (previous year ₹4,237.60 crores) pledged for availment of fund transfer facility, clearing facility and margin requirements

<sup>@</sup> Includes deposits with NABARD ₹4,064.71 crores (previous year ₹3,002.70 crores) and PTC's ₹212.98 crores (previous year ₹351.28 crores) net of depreciation

## SCHEDULES FORMING PART OF THE BALANCE SHEET AS AT 31 MARCH, 2011

			As at	As at
			31-03-2011	31-03-2010
			(₹ in Thousands)	(₹ in Thousands)
SCH	HEDU	LE 9 - ADVANCES		
Α.	(i)	Bills purchased and discounted *	34,812,948	34,500,593
	(ii)	Cash credits, overdrafts and loans repayable on demand	349,803,398	260,135,632
	(iii)	Term loans #	1,039,461,940	748,773,239
	TO	TAL	1,424,078,286	1,043,409,464
В.	(i)	Secured by tangible assets \$	1,131,026,880	865,761,933
	(ii)	Covered by Bank/Government Guarantees &&	32,394,561	16,367,294
	(iii)	Unsecured	260,656,845	161,280,237
	TO	TAL	1,424,078,286	1,043,409,464
С.	l.	Advances in India		
		(i) Priority Sector	412,891,152	299,404,189
		(ii) Public Sector	30,039,403	32,047,307
		(iii) Banks	2,408,096	3,825,615
		(iv) Others	782,963,737	584,824,255
	TO	TAL	1,228,302,388	920,101,366
	II.	Advances Outside India		
		(i) Due from banks	4,196,520	332,996
		(ii) Due from others -		
		(a) Bills purchased and discounted	6,264,497	4,316,262
		(b) Syndicated loans	70,389,401	63,702,125
		(c) Others	114,925,480	54,956,715
	TO	TAL	195,775,898	123,308,098
	GRA	AND TOTAL [ C I + C II ]	1,424,078,286	1,043,409,464

<sup>\*</sup> Net of borrowings under Bills Rediscounting Scheme ₹1,800 crores (previous year ₹Nil)

<sup>#</sup> Net of borrowings under Inter Bank Participation Certificate ₹3,401 crores (previous year ₹Nil)

<sup>\$</sup> Includes advances against book debts

<sup>&</sup>amp;& Includes advances against L/Cs issued by banks

# SCHEDULES FORMING PART OF THE BALANCE SHEET AS AT 31 MARCH, 2011

		As at	As at	
		31-03-2011	31-03-2010	
		(₹ in Thousands)	(₹ in Thousands)	
SCH	HEDULE 10 - FIXED ASSETS			
l.	Premises			
	Gross Block			
	At cost at the beginning of the year	891,351	891,351	
	Additions during the year	8,244,785	-	
	Deductions during the year	(18,796)	-	
	TOTAL	9,117,340	891,351	
	Depreciation			
	As at the beginning of the year	161,989	117,422	
	Charge for the year	46,669	44,567	
	Deductions during the year	(10,277)	-	
	Depreciation to date	198,381	161,989	
	Net Block	8,918,959	729,362	
<u> </u>	Other fixed assets (including furniture & fixtures)			
	Gross Block			
	At cost at the beginning of the year	20,188,424	16,527,205	
	Additions during the year	5,703,660	4,068,383	
	Deductions during the year	(744,511)	(407,164)	
	TOTAL	25,147,573	20,188,424	
	Depreciation			
	As at the beginning of the year	9,265,956	7,147,088	
	Charge for the year	2,849,203	2,298,651	
	Deductions during the year	(553,192)	(179,783)	
	Depreciation to date	11,561,967	9,265,956	
	Net Block	13,585,606	10,922,468	
III.	CAPITAL WORK-IN-PROGRESS (including capital advances)	226,891	572,369	
	GRAND TOTAL (I + II + III)	22,731,456	12,224,199	
SCF	HEDULE 11 - OTHER ASSETS			
l.	Inter-office adjustments (net)	-	-	
II.	Interest Accrued	17,165,984	12,771,048	
III.	Tax paid in advance/tax deducted at source (net of provisions)	401,429	643,504	
IV.	Stationery and stamps	11,794	9,698	
٧.	Non banking assets acquired in satisfaction of claims	53,174	21,724	
VI.	Others #	28,688,826	25,611,639	
	TOTAL	46,321,207	39,057,613	

<sup>#</sup> Includes deferred tax assets of ₹816.85 crores (previous year ₹611.33 crores)

## SCHEDULES FORMING PART OF THE BALANCE SHEET AS AT 31 MARCH, 2011

		As at 31-03-2011 ( <i>₹ in Thousands</i> )	As at 31-03-2010 ( <i>₹ in Thousands</i> )
SCF	FEDULE 12 - CONTINGENT LIABILITIES		
l.	Claims against the bank not acknowledged as debts	2,344,295	2,712,325
II.	Liability for partly paid investments	-	-
III.	Liability on account of outstanding forward exchange and derivative contra	cts:	
	(a) Forward Contracts	1,940,496,939	1,265,355,295
	(b) Interest Rate Swaps, Currency Swaps, Forward Rate Agreement &		
	Interest Rate Futures	1,647,016,628	1,317,574,459
	(c) Foreign Currency Options	141,258,629	56,162,649
	TOTAL (a + b + c)	3,728,772,196	2,639,092,403
IV.	Guarantees given on behalf of constituents		
	In India	464,332,544	332,315,553
	Outside India	76,278,216	41,767,220
٧.	Acceptances, endorsements and other obligations	249,276,960	164,634,485
VI.	Other items for which the Bank is contingently liable	18,969,073	2,290,037
	GRAND TOTAL (I + II + III + IV + V + VI)	4,539,973,284	3,182,812,023

## SCHEDULES FORMING PART OF THE PROFIT & LOSS ACCOUNT FOR THE YEAR ENDED 31 MARCH, 2011

		Year ended 31-03-2011 (₹ in Thousands)	Year ended 31-03-2010 (₹ in Thousands)
SCHED	DULE 13 - INTEREST EARNED	( \ III III ousunus)	( VIII THOUSANDS)
I. In	terest/discount on advances/bills	104,031,107	79,866,040
II. Ind	come on investments	44,386,841	34,283,084
III. Int	terest on balances with Reserve Bank of India and other inter-bank funds	1,826,199	1,200,049
IV. Ot	thers	1,303,911	1,031,042
TC	OTAL	151,548,058	116,380,215
CCHED	DULE 14 - OTHER INCOME		
	ommission, exchange and brokerage	33,574,183	25,651,986
	ofit/(Loss) on sale of Investments (net)	3,663,189	7,362,439
	ofit/(Loss) on sale of fixed assets (net)	(69,762)	(38,707)
	ofit on exchange transactions/Derivatives transactions (net)	5,636,045	4,458,991
	come earned by way of dividends etc. from	3,030,043	4,430,331
	ibsidiaries/companies and/or joint venture abroad/in India	7,500	1,419
	iscellaneous Income	3,510,183	2,021,691
	ncluding recoveries on account of advances/investments/derivative	3,310,103	2,021,031
-	ceivables written off in earlier years ₹325.22 crores (previous year		
	174.43 crores) and profit on account of portfolio sell downs/securitisation		
	17.96 crores (previous year ₹22.45 crores)]		
	OTAL	46,321,338	39,457,819
	OULE 15 - INTEREST EXPENDED	74 005 100	E7 14E 2E2
	terest on deposits	74,985,188	57,145,252
	terest on Reserve Bank of India/Inter-bank borrowings thers @	1,609,768	1,493,646
	OTAL	9,323,274 85,918,230	7,696,363 66,335,261
	Including interest on repos & subordinated debt	65,916,230	00,555,201
	including interest on repos a subordinated debt		
SCHED	OULE 16 - OPERATING EXPENSES		
I. Pa	syments to and provisions for employees	16,139,001	12,558,219
II. Re	ent, taxes and lighting	6,798,464	4,960,904
III. Pr	inting and stationery	1,095,968	831,035
IV. Ad	dvertisement and publicity	790,153	472,694
V. De	epreciation on bank's property	2,895,872	2,343,218
	rectors' fees, allowance and expenses	5,758	5,109
VII. Au	uditors' fees and expenses	7,500	6,800
VIII. La	w charges	133,752	147,406
IX. Po	ostage, telegrams, telephones, etc.	1,984,921	1,756,553
X. Re	epairs and maintenance	3,839,337	3,023,309
	surance	1,849,490	1,414,304
XII. Of	ther expenditure	12,254,065	9,577,672
TC	OTAL	47,794,281	37,097,223

# 17 Significant accounting policies for the year ended 31 March, 2011

## 1 Background

Axis Bank Limited ('the Bank') was incorporated in 1993 and provides a complete suite of corporate and retail banking products.

### 2 Basis of preparation

The financial statements have been prepared and presented under the historical cost convention on the accrual basis of accounting, and comply with the generally accepted accounting principles, statutory requirements prescribed under the Banking Regulation Act, 1949, the circulars and guidelines issued by the Reserve Bank of India ('RBI') from time to time and the Accounting Standards notified under the Companies (Accounting Standards) Rules, 2006, to the extent applicable and current practices prevailing within the banking industry in India.

## 3 Use of estimates

The preparation of the financial statements in conformity with the generally accepted accounting principles requires the Management to make estimates and assumptions that affect the reported amounts of assets and liabilities, revenues and expenses and disclosure of contingent liabilities at the date of the financial statements. Actual results could differ from those estimates. The Management believes that the estimates used in the preparation of the financial statements are prudent and reasonable. Any revisions to the accounting estimates are recognised prospectively in the current and future periods.

## 4 Changes in accounting estimates

## 4.1 Change in estimated useful life of fixed assets

During the year, the Bank has revised the estimated useful lifes of the following types of fixed assets:

- Modems, scanners, routers, hubs and switches from 10 years to 5 years
- Video conferencing equipment and printers from 10 years to 3 years
- Racks/cabinets for IT equipment from 16 years to 5 years
- Owned premises from 20 years to 61 years

As a result of the aforesaid revisions, the net depreciation charge for the year is higher by ₹16.22 crores with a corresponding decrease in the net block of fixed assets.

## 4.2 Change in estimate of lease term for operating leases

During the current year, the Bank has revised its estimate of lease term in the case of assets taken on operating leases to include the secondary period of the lease involving further payment of lease rentals based on continuation of the lease at the option of the Bank, as against the primary lease period as considered hitherto. As a result the operating expenses for the year are higher by ₹93.04 crores with a consequent reduction to the profit before tax.

## 5 Significant accounting policies

#### 5.1 Investments

#### Classification

In accordance with the RBI guidelines, investments are classified at the date of purchase as:

- Held for Trading ('HFT');
- Available for Sale ('AFS'); and
- Held to Maturity ('HTM').

Investments that are held principally for sale within a short period are classified as HFT securities. As per the RBI guidelines, HFT securities, which remain unsold for a period of 90 days are reclassified as AFS securities as on that date.

Investments that the Bank intends to hold till maturity are classified under the HTM category.

All other investments are classified as AFS securities.

However, for disclosure in the Balance Sheet, investments in India are classified under six categories - Government Securities, Other approved securities, Shares, Debentures and Bonds, Investment in Subsidiaries/Joint Ventures and Others

Investments made outside India are classified under three categories – Government Securities, Subsidiaries and/or Joint Ventures abroad and Others.

## Transfer of security between categories

Transfer of security between categories of investments is accounted as per the RBI guidelines.

#### Acquisition cost

Costs including brokerage, commission pertaining to investments, paid at the time of acquisition, are charged to the Profit and Loss Account.

Broken period interest is charged to the Profit and Loss Account.

Cost of investments is computed based on the weighted average cost method.

#### Valuation

Investments classified under the HTM category are carried at acquisition cost. Any premium on acquisition over face value is amortised on a constant yield to maturity basis over the remaining period to maturity. In terms of RBI guidelines, discount on securities held under HTM category is not accrued and such securities are held at the acquisition cost till maturity.

Investments classified under the AFS and HFT categories are marked to market. The market/fair value of quoted investments included in the 'Available for Sale' and 'Held for Trading' categories is the market price of the scrip as available from the trades/quotes on the stock exchanges, SGL account transactions, price list of RBI or prices declared by Primary Dealers Association of India ('PDAI') jointly with Fixed Income Money Market and Derivatives Association of India ('FIMMDA'), periodically. Net depreciation, if any, within each category of each investment classification is recognised in the Profit and Loss Account. The net appreciation if any, under each category of each investment classification is ignored. The book value of individual securities is not changed consequent to the periodic valuation of investments.

Treasury Bills, Exchange Funded Bills, Commercial Paper and Certificate of Deposits being discounted instruments, are valued at carrying cost.

Units of mutual funds are valued at the latest repurchase price/net asset value declared by the mutual fund.

Market value of investments where current quotations are not available, is determined as per the norms prescribed by the RBI as under:

- market value of unquoted Government Securities is derived based on the Prices/Yield to Maturity ('YTM') rate
  for Government Securities of equivalent maturity as notified by FIMMDA jointly with the PDAI at periodic
  intervals;
- in case of Central Government Securities, which do not qualify for SLR requirement, the market price is derived by adding the appropriate mark up to the Base Yield Curve of Central Government Securities as notified by FIMMDA;

- market value of unquoted State Government Securities is derived by adding the appropriate mark up above
  the Base Yield Curve of the Central Government Securities of equivalent maturity as notified by the FIMMDA/
  PDAI at periodic intervals;
- in case of unquoted bonds, debentures and preference shares where interest/dividend is received regularly, the
  market price is derived based on the YTM for Government Securities as notified by FIMMDA/PDAI and suitably
  marked up for credit risk applicable to the credit rating of the instrument. The matrix for credit risk mark-up for
  each categories and credit ratings along with residual maturity issued by FIMMDA is adopted for this purpose;
- in case of preference shares where dividend is not received regularly, the price derived on the basis of YTM is discounted in accordance with the RBI guidelines;
- in case of bonds and debentures (including PTCs) where interest is not received regularly, the valuation is in accordance with prudential norms for provisioning as prescribed by RBI;
- equity shares, for which current quotations are not available or where the shares are not quoted on the stock
  exchanges, are valued at break-up value (without considering revaluation reserves, if any) which is ascertained
  from the company's latest Balance Sheet. In case the latest Balance Sheet is not available, the shares are valued
  at Re. 1 per company;
- units of Venture Capital Funds (VCF) held under AFS category where current quotations are not available are
  marked to market based on the Net Asset Value (NAV) shown by VCF as per the latest audited financials of
  the fund. In case the audited financials are not available for a period beyond 18 months, the investments
  are valued at Re.1 per VCF. Investment in unquoted VCF after 23 August, 2006 are categorised under HTM
  category for the initial period of three years and valued at cost as per RBI guidelines; and
- investments in Credit Linked Notes ('CLNs'), are valued based on current quotations where the same are available. In the absence of quotes, the same are valued based on internal valuation methodology using appropriate mark-up and other estimates such as price of the underlying Foreign Currency Convertible Bond (FCCB), rating category of the CLN etc.

Investments in subsidiaries/joint ventures are categorised as HTM and assessed for impairment to determine permanent diminution, if any, in accordance with the RBI guidelines.

Realised gains on investments under the HTM category are recognised in the Profit and Loss Account and subsequently appropriated to Capital Reserve account in accordance with the RBI guidelines. Losses are recognised in the Profit and Loss Account.

All investments are accounted for on settlement date except investments in equity shares which are accounted for on trade date as the corporate actions are effected in equity on the trade date.

#### Repurchase and reverse repurchase transactions

Repurchase and reverse repurchase transactions [excluding those conducted under the Liquidity Adjustment Facility (LAF) with RBI] are accounted as collateralised borrowing and lending respectively. Such transactions done under LAF are accounted as outright sale and outright purchase respectively. However, depreciation in their value, if any, compared to their original cost, is recognised in the Profit and Loss Account.

## 5.2 Advances

Advances are classified into performing and non-performing advances ('NPAs') as per the RBI guidelines and are stated net of specific provisions made towards NPAs and floating provisions. Further, NPAs are classified into substandard, doubtful and loss assets based on the criteria stipulated by the RBI. Provisions for NPAs are made for sub-standard and doubtful assets at rates as prescribed by the RBI with the exception for agriculture advances and schematic retail advances. In respect of schematic retail advances, provisions are made in terms of a bucket-wise policy upon reaching specified stages of delinquency (90 days or more of delinquency) under each type of loan, which satisfies the RBI prudential norms on provisioning. Provisions in respect of agriculture advances classified into sub-standard and doubtful assets are made at rates which are higher than those prescribed by the RBI.

Loss assets and unsecured portion of doubtful assets are provided/written off as per the extant RBI guidelines. NPAs are identified by periodic appraisals of the loan portfolio by the Management.

For restructured/rescheduled assets, provision is made in accordance with the guidelines issued by RBI, which requires the diminution in the fair value of the assets to be provided at the time of restructuring.

A general provision @ 0.25% in case of direct advances to agricultural and SME sectors, 1% in respect of advances classified as commercial real estate, 2% in respect of housing loans at teaser rates and 0.40% for all other advances is made as prescribed by the RBI.

## 5.3 Country risk

In addition to the provisions required to be held according to the asset classification status, provisions are held for individual country exposure (other than for home country). The countries are categorised into seven risk categories namely insignificant, low, moderate, high, very high, restricted and off-credit and provision is made on exposures exceeding 180 days on a graded scale ranging from 0.25% to 100%. For exposures with contractual maturity of less than 180 days, 25% of the normal provision requirement is held. If the country exposure (net) of the Bank in respect of each country does not exceed 1% of the total funded assets, no provision is maintained on such country exposure.

## 5.4 Securtisation

The Bank enters into purchase/sale of corporate and retail loans through direct assignment/Special Purpose Vehicle ('SPV'). In most cases, post securtisation, the Bank continues to service the loans transferred to the assignee/SPV. The Bank also provides credit enhancement in the form of cash collaterals and/or by subordination of cash flows to Senior Pass Through Certificate ('PTC') holders. In respect of credit enhancements provided or recourse obligations (projected delinquencies, future servicing etc.) accepted by the Bank, appropriate provision/disclosure is made at the time of sale in accordance with AS 29, Provisions, Contingent Liabilities and Contingent Assets.

Gain on securtisation transaction is recognized over the period of the underlying securities issued by the SPV. Loss on securtisation is immediately debited to the Profit and Loss Account.

## 5.5 Foreign currency transactions

In respect of domestic operations, transactions denominated in foreign currencies are accounted for at the rates prevailing on the date of the transaction. Monetary foreign currency assets and liabilities are translated at the Balance Sheet date at rates notified by Foreign Exchange Dealers Association of India ('FEDAI'). All profits/losses resulting from year end revaluations are recognised in the Profit and Loss Account.

Financial statements of foreign branches classified as non-integral foreign operations are translated as follows:

- Assets and liabilities (both monetary and non-monetary as well as contingent liabilities) are translated at closing rates notified by FEDAI at the year end.
- Income and expenses are translated at the rates prevailing on the date of the transactions.
- All resulting exchange differences are accumulated in a separate 'Foreign Currency Translation Reserve' till the disposal of the net investments.

Outstanding forward exchange contracts (excluding currency swaps undertaken to hedge foreign currency assets/ liabilities and funding swaps which are not revalued) and spot exchange contracts are revalued at year end exchange rates notified by FEDAI for specified maturities and at interpolated rates for contract of interim maturities. The resulting gains or losses on revaluation are included in the Profit and Loss Account in accordance with RBI/FEDAI guidelines. The forward exchange contracts of longer maturities where exchange rates are not notified by FEDAI are revalued at the forward exchange rates implied by the swap curves in respective currencies. The resultant gains or losses are recognised in the Profit and Loss Account.

Premium/discount on currency swaps undertaken to hedge foreign currency assets and liabilities and funding swaps is recognised as interest income/expense and is amortised on a pro-rata basis over the underlying swap period.

Contingent liabilities on account of foreign exchange contracts/options, guarantees, acceptances, endorsements and other obligations denominated in foreign currencies are disclosed at closing rates of exchange notified by FEDAI.

#### 5.6 Derivative transactions

Derivative transactions comprise of forward contracts, swaps and options which are disclosed as contingent liabilities. The forwards, swaps and options are segregated as trading or hedge transactions. Trading derivative contracts are revalued at the Balance Sheet date with the resulting unrealised gain or loss being recognised in the Profit and Loss Account and correspondingly in other assets or other liabilities respectively. For hedge transactions, the Bank identifies the hedged item (asset or liability) at the inception of transaction itself. The effectiveness is ascertained at the time of inception of the hedge and periodically thereafter. Hedge derivative transactions are accounted for pursuant to the principles of hedge accounting. The premium on option contracts is accounted for as per FEDAI guidelines. Pursuant to the RBI guidelines any receivables under derivatives contracts which remain overdue for more than 90 days are reversed through the Profit and Loss Account and are held in a separate Suspense Account.

## 5.7 Revenue recognition

Interest income is recognised on an accrual basis except interest income on non-performing assets, which is recognised on receipt in accordance with Accounting Standard 9 and the RBI guidelines.

Fees and commission income is recognised when due, except for guarantee commission which is recognised prorata over the period of the guarantee.

Dividend is accounted on an accrual basis when the right to receive the dividend is established.

Gain/loss on sell down of loans and advances through direct assignment is recognised at the time of sale.

Gain or loss arising on sale of NPAs is accounted as per the guidelines prescribed by the RBI, which require provisions to be made for any deficit (where sale price is lower than the net book value), while surplus (where sale price is higher than the net book value) is ignored.

Arrangership/syndication fee is accounted for on completion of the agreed service and when right to receive is established.

#### 5.8 Fixed assets and depreciation

Fixed assets are carried at cost of acquisition less accumulated depreciation and impairment, if any. Cost includes freight, duties, taxes and incidental expenses related to the acquisition and installation of the asset.

Capital work-in-progress includes cost of fixed assets that are not ready for their intended use and also includes advances paid to acquire fixed assets.

Depreciation (including on assets given on operating lease) is provided on the straight-line method from the date of addition. The rates of depreciation prescribed in Schedule XIV to the Companies Act, 1956 are considered as the minimum rates. If the Management's estimate of the useful life of a fixed asset at the time of acquisition of the asset or of the remaining useful life on a subsequent review is shorter, then depreciation is provided at a higher rate based on the Management's estimate of the useful life/remaining useful life. Pursuant to this policy, depreciation has been provided using the following estimated useful lives:

Asset	Estimated useful life
Owned premises	61 years
Assets given on operating lease	20 years
Computer hardware including printers	3 years
Application software	5 years
Vehicles	4 years

Asset	Estimated useful life
EPABX, telephone instruments	8 years
CCTV and video conferencing equipment	3 years
Mobile phone	2 years
Locker cabinets/cash safe/strong room door	16 years
Modem, scanner, routers, hubs, switches, racks/cabinets for IT equipment	5 years
Assets at staff residence	3 years
All other fixed assets	10 years

All fixed assets individually costing less than ₹5,000 are fully depreciated in the year of installation.

Depreciation on assets sold during the year is recognised on a pro-rata basis to the Profit and Loss Account till the date of sale.

The carrying amounts of assets are reviewed at each Balance Sheet date to ascertain if there is any indication of impairment based on internal/external factors. An impairment loss is recognised wherever the carrying amount of an asset exceeds its recoverable amount. The recoverable amount is the greater of the asset's net selling price and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value at the weighted average cost of capital. After impairment, depreciation is provided on the revised carrying amount of the asset over its remaining useful life.

#### 5.9 Lease transactions

Assets given on operating lease are capitalised at cost. Rentals received by the Bank are recognised in the Profit and Loss Account on accrual basis.

Leases where the lessor effectively retains substantially all the risks and benefits of ownership over the lease term are classified as operating lease. Lease payments for assets taken on operating lease are recognised as an expense in the Profit and Loss Account on a straight-line basis over the lease term.

## 5.10 Retirement and other employee benefits

## **Provident Fund**

Retirement benefit in the form of provident fund is a defined contribution scheme and the contributions are charged to the Profit and Loss Account of the year when the contributions to the fund are due. There are no other obligations other than the contribution payable to the trust.

## Gratuity

The Bank contributes towards gratuity fund (defined benefit retirement plan) administered by the Life Insurance Corporation of India ('LIC'), Metlife Insurance Company Limited ('Metlife'), HDFC Standard Life Insurance Company Limited ('HDFC Life') and ICICI Prudential Life Insurance Company Limited ('ICICI Pru') for eligible employees. Under this scheme, the settlement obligations remain with the Bank, although LIC/Metlife/HDFC Life/ICICI Pru administer the scheme and determine the contribution premium required to be paid by the Bank. The plan provides a lump sum payment to vested employees at retirement or termination of employment based on the respective employee's salary and the years of employment with the Bank. Liability with regard to gratuity fund is accrued based on actuarial valuation conducted by an independent actuary using the Projected Unit Credit Method as at 31 March each year.

#### **Leave Encashment**

Short term compensated absences are provided for based on estimates. The Bank provides leave encashment benefit (long term), which is a defined benefit scheme based on actuarial valuation conducted by an independent actuary. The actuarial valuation is carried out as per the Projected Unit Credit Method as at 31 March each year.

## Superannuation

Employees of the Bank are entitled to receive retirement benefits under the Bank's Superannuation scheme either under a cash-out option through salary or under a defined contribution plan. Through the defined contribution plan, the Bank contributes annually a specified sum of 10% of the employee's eligible annual basic salary to LIC, which undertakes to pay the lumpsum and annuity benefit payments pursuant to the scheme. Superannuation contributions are recognised in the Profit and Loss Account in the period in which they accrue.

Actuarial gains/losses are immediately taken to the Profit and Loss Account and are not deferred.

## 5.11 Debit/Credit card reward points

The Bank estimates the probable redemption of debit and credit card reward points using an actuarial method at the Balance Sheet date by employing an independent actuary. Provision for the said reward points is then made based on the actuarial valuation report as furnished by the said independent actuary.

## 5.12 Taxation

Income tax expense is the aggregate amount of current tax and deferred tax charge. Current year taxes are determined in accordance with the Income Tax Act, 1961. Deferred income taxes reflects the impact of current year timing differences between taxable income and accounting income for the year and reversal of timing differences of earlier years.

Deferred tax is measured based on the tax rates and the tax laws enacted or substantively enacted at the Balance Sheet date. Deferred tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred tax assets and deferred tax liabilities relate to the taxes on income levied by same governing taxation laws.

Deferred tax assets are recognised only to the extent that there is reasonable certainty that sufficient future taxable income will be available against which such deferred tax assets can be realised. The impact of changes in the deferred tax assets and liabilities is recognized in the Profit and Loss Account.

Deferred tax assets are recognized and reassessed at each reporting date, based upon the Management's judgement as to whether realisation is considered as reasonably certain. Deferred tax assets are recognised on carry forward of unabsorbed depreciation and tax losses only if there is virtual certainty that such deferred tax asset can be realised against future profits.

## 5.13 Share issue expenses

Share issue expenses are adjusted from share premium account.

## 5.14 Earnings per share

The Bank reports basic and diluted earnings per share in accordance with AS 20, Earnings per Share, as notified by the Companies (Accounting Standards) Rules, 2006. Basic earnings per share is computed by dividing the net profit after tax by the weighted average number of equity shares outstanding for the year.

Diluted earnings per share reflect the potential dilution that could occur if securities or other contracts to issue equity shares were exercised or converted during the year. Diluted earnings per share is computed using the weighted average number of equity shares and dilutive potential equity shares outstanding at the year end.

#### 5.15 Employee stock option scheme

The 2001 Employee Stock Option Scheme ('the Scheme') provides for grant of stock options on equity shares of the Bank to employees and Directors of the Bank and its subsidiaries. The Scheme is in accordance with the Securities and Exchange Board of India (SEBI) (Employees Stock Option Scheme and Employee Stock Purchase Scheme) Guidelines, 1999. The Bank follows the intrinsic value method to account for its stock based employee compensation plans as per the Guidance Note on 'Accounting for Employee Share-based Payments' issued by the ICAI. Options are granted at an exercise price, which is equal to/less than the fair market price of the underlying

equity shares. The excess of such fair market price over the exercise price of the options as at the grant date is recognised as a deferred compensation cost and amortised on a straight-line basis over the vesting period of such options.

The fair market price is the latest available closing price, prior to the date of grant, on the stock exchange on which the shares of the Bank are listed. If the shares are listed on more than one stock exchange, then the stock exchange where there is highest trading volume on the said date is considered.

## 5.16 Provisions, contingent liabilities and contingent assets

A provision is recognised when the Bank has a present obligation as a result of past event where it is probable that an outflow of resources will be required to settle the obligation, in respect of which a reliable estimate can be made. Provisions are not discounted to its present value and are determined based on best estimate required to settle the obligation at the Balance Sheet date. These are reviewed at each Balance Sheet date and adjusted to reflect the current best estimates.

A disclosure of contingent liability is made when there is:

- a possible obligation arising from a past event, the existence of which will be confirmed by occurrence or non occurrence of one or more uncertain future events not within the control of the Bank; or
- a present obligation arising from a past event which is not recognised as it is not probable that an outflow of resources will be required to settle the obligation or a reliable estimate of the amount of the obligation cannot be made.

When there is a possible obligation or a present obligation in respect of which the likelihood of outflow of resources is remote, no provision or disclosure is made.

Contingent assets are not recognised in the financial statements. However, contingent assets are assessed continually and if it is virtually certain that an inflow of economic benefits will arise, the asset and related income are recognised in the period in which the change occurs.

# 18 Notes forming part of the financial statements for the year ended 31 March, 2011

(Currency: In Indian Rupees)

On 17 November, 2010, the Board of Directors of the Bank approved the acquisition of certain businesses undertaken by Enam Securities Private Limited (ESPL) through its wholly-owned subsidiary, Axis Securities and Sales Limited (ASSL), by way of a demerger. It is envisaged that these businesses will be transferred to ASSL, pursuant to a Scheme of Arrangement, as may be approved by the relevant High Courts under Sections 391 to 394 and other relevant provisions of the Companies Act, 1956 and subject to receipt of necessary requisite approvals. The appointed date for the purpose of the Demerger under the Scheme shall be 1 April, 2010. The valuation of the ESPL business was assessed at ₹2,067 crores and in consideration for the demerger, the Bank will issue shares in the ratio of 5.7 equity shares of the Bank (aggregating 13,782,600 equity shares) of the face value of ₹10 each for every 1 equity share (aggregating 2,418,000 equity shares) of ₹10 each held by the shareholders of ESPL.

## 2 Statutory disclosures as per RBI

2.1.1 'Provisions and contingencies' recognised in the Profit and Loss Account include:

(₹ in crores)

For the year ended	31 March, 2011	31 March, 2010
Provision for income tax		
- Current tax for the year	1,953.03	1,492.02
- Deferred tax for the year	(205.52)	(155.19)
Provision for fringe benefit tax	(0.34)	-
	1,747.17	1,336.83
Provision for wealth tax	0.46	0.35
Provision for interest tax	0.29	-
Provision for non performing advances & investments (including bad debts written off and write backs)	955.12	1,357.04
Provision for restructured assets	15.06	56.47
Provision towards standard assets	166.16	(0.91)
Provision for depreciation in value of investments	99.27	(22.23)
Provision for country risk	2.45	(1.53)
Provision for other contingencies	41.22	-
Total	3,027.20	2,726.02

2.1.2 In terms of its guidelines for implementation of the new capital adequacy framework issued on 27 April, 2007, RBI directed banks with overseas branches to migrate to the revised framework for capital computation (under Basel II) with effect from 31 March, 2008. The minimum capital to be maintained by banks under the Revised Framework is subject to a prudential floor of 80% of the capital requirement under Basel I.

The capital adequacy ratio of the Bank, calculated as per the RBI guidelines (Basel II requirement being higher) is set out below:

(₹ in crores)

	31 March, 2011	31 March, 2010
Capital adequacy		
Tier I	18,503.49	15,789.42
Tier II	6,366.86	6,518.47
Total capital	24,870.35	22,307.89
Total risk weighted assets and contingents	196,562.61	141,169.77
Capital ratios		
Tier I	9.41%	11.18%
Tier II	3.24%	4.62%
CRAR	12.65%	15.80%
Amount raised by issue of Innovative Perpetual Debt Instruments (IPDI)	-	-
Amount raised by issue of Upper Tier II instruments	-	-
Amount of Subordinated Debt raised as Tier II capital (details given below)		₹2,000 crores

The Bank has not raised any subordinated debt during the year ended 31 March, 2011.

During the year ended 31 March, 2010, the Bank raised subordinated debt of ₹2,000.00 crores, the details of which are set out below:

Date of allotment	Period	Coupon	Amoun	
16 June, 2009	120 months	9.15%	₹2,000.00 crores	

During the year ended 31 March, 2011, the Bank redeemed subordinated debt of ₹155 crores, the details of which are set out below:

Date of maturity	Period	Coupon	Amount
4 June, 2010	72 months	5.75%	₹150.00 crores
20 June, 2010	93 months	9.05%	₹5.00 crores

During the year ended 31 March, 2010, the Bank redeemed subordinated debt of ₹30.00 crores, the details of which are set out below:

Date of maturity	Period	Coupon	Amount
26 April, 2009	69 months	6.50%	₹30.00 crores

- 2.1.3 The Bank has not raised any hybrid capital during the years ended 31 March, 2011 and 31 March, 2010.
- 2.1.4 The key business ratios and other information is set out below:

As at	31 March, 2011	31 March, 2010
	%	%
Interest income as a percentage to working funds#	7.49	7.73
Non-interest income as a percentage to working funds #	2.29	2.62
Operating profit as a percentage to working funds #	3.17	3.48
Return on assets (based on working funds)#	1.68	1.67
Business (deposits less inter bank deposits plus advances) per employee**	₹13.66 crores	₹11.11 crores
Profit per employee**	₹0.14 crore	₹0.12 crore
Net non performing assets as a percentage of net customer assets*	0.26	0.36

- # Working funds represent average of total assets as reported to RBI in Form X under Section 27 of the Banking Regulation Act, 1949 during the year
- \* Net Customer assets include advances and credit substitutes
- \*\* Productivity ratios are based on average employee numbers for the year
- 2.1.5 The provisioning coverage ratio of the Bank computed in terms of the RBI guidelines as on 31 March, 2011 was 80.90% (previous year 72.38%).

## 2.1.6 Asset Quality

i) Net non-performing assets to net advances is set out below:

	31 March, 2011	31 March, 2010
	%	%
Net non performing assets as a percentage of net advances	0.29	0.40

ii) Movement in gross non-performing assets is set out below:

(₹ in crores)

31 March, 2011		
Advances	Investments	Total
1,295.42	22.58	1,318.00
1,448.31	-	1,448.31
2,743.73	22.58	2,766.31
228.59	-	228.59
260.23	9.90	270.13
667.92	0.25	668.17
1,156.74	10.15	1,166.89
1,586.99	12.43	1,599.42
	Advances 1,295.42 1,448.31 2,743.73  228.59  260.23 667.92 1,156.74	Advances         Investments           1,295.42         22.58           1,448.31         -           2,743.73         22.58           228.59         -           260.23         9.90           667.92         0.25           1,156.74         10.15

	31 March, 2010		
	Advances	Investments	Total
Gross NPAs as at the beginning of the year	890.48	7.29	897.77
Additions (fresh NPAs) during the year	1,784.67	16.03	1,800.70
Sub-total (A)	2,675.15	23.32	2,698.47
Less:-			
(i) Upgradations	201.33	-	201.33
(ii) Recoveries (excluding recoveries made from			
upgraded accounts)	147.65	0.74	148.39
(iii) Write-offs	1,030.75	-	1,030.75
Sub-total (B)	1,379.73	0.74	1,380.47
Gross NPAs as at the end of the year (A-B)	1,295.42	22.58	1,318.00

## iii) Movement in net non-performing assets is set out below:

(₹ in crores)

	31 March, 2011		
	Advances	Investments	Total
Opening balance at the beginning of the year	412.60	6.40	419.00
Additions during the year	453.05	-	453.05
Reductions during the year	(452.97)	(6.40)	(459.37)
Interest Capitalisation – Restructured NPA Accounts	(2.33)	-	(2.33)
Closing balance at the end of the year	410.35	-	410.35

(₹ in crores)

	31 March, 2010		
	Advances	Investments	Total
Opening balance at the beginning of the year	327.13	-	327.13
Additions during the year	420.50	6.99	427.49
Reductions during the year	(335.03)	(0.59)	(335.62)
Interest Capitalisation – Restructured NPA Accounts	-	-	-
Closing balance at the end of the year	412.60	6.40	419.00

iv) Movement in provisions for non-performing assets is set out below:

(₹ in crores)

	31 March, 2011		
	Advances	Investments	Total
Opening balance at the beginning of the year	882.82	16.18	899.00
Provisions made during the year	984.25	-	984.25
Transfer from restructuring provision	11.01	-	11.01
Write-offs/(write back) of excess provisions	(703.77)	(3.75)	(707.52)
Closing balance at the end of the year	1,174.31	12.43	1,186.74

	31 March, 2010		
	Advances	Investments	Total
Opening balance at the beginning of the year	563.35	7.29	570.64
Provisions made during the year	1,364.17	9.04	1,373.21
Write-offs/(write back) of excess provisions	(1,041.45)	(0.15)	(1,041.60)
Reclassification of floating provision*	(3.25)	-	(3.25)
Closing balance at the end of the year	882.82	16.18	899.00

<sup>\*</sup>on account of exclusion from Net NPA at the end of the year

v) Total exposure to top four non-performing assets is given below:

(₹ in crores)

-	31 March, 2011	31 March, 2010
Total exposure to top four NPA accounts	291.54	162.64

vi) Non-performing assets as percentage of total assets in that sector is set out below:

Sr. No.	Sector	31 March, 2011	31 March, 2010
		%	%
1.	Agriculture and allied activities	2.56	2.31
2.	Industry (Micro & Small, Medium and Large)	1.15	0.95
3.	Services*	0.21	0.69
4.	Personal loans	1.38	1.86

<sup>\*</sup> includes Nil (previous year 0.06%) NPAs in respect of commercial real estate and 0.11% (previous year 0.39%) in respect of trade segment

## 2.1.7 Movement in floating provision is set out below:

(₹ in crores)

For the year ended	31 March, 2011	31 March, 2010
Opening balance at the beginning of the year	3.25	3.25
Provisions made during the year	-	-
Draw down made during the year	-	-
Closing balance at the end of the year	3.25	3.25

The Bank has not made any draw down out of the floating provision during the current and the previous year.

## 2.1.8 Provision on Standard Assets:

(₹ in crores)

	31 March, 2011	31 March, 2010
Provision towards Standard Assets [includes ₹16.69 crores, (previous		
year ₹5.09 crores) of standard provision on derivative exposures]	629.66	463.51

## 2.1.9 Amount of provisions made for income-tax during the year:

	31 March, 2011	31 March, 2010
Provision for Income Tax		
a) Current tax for the year	1,953.03	1,492.02
b) Deferred tax for the year	(205.52)	(155.19)
c) Provision for fringe benefit tax	(0.34)	-
	1,747.17	1,336.83

## 2.1.10 Details of Investments are set out below:

## i) Value of Investments:

(₹ in crores)

			(
		31 March, 2011	31 March, 2010
1)	Gross value of Investments		
	a) In India	71,641.51	55,401.96
	b) Outside India	631.99	759.22
2)	(i) Provision for Depreciation		
	a) In India	210.62	89.37
	b) Outside India	58.83	80.81
	(ii) Provision for Non-Performing Investments		
	a) In India	12.43	16.18
	b) Outside India	-	-
3)	Net value of Investments		
	a) In India	71,418.46	55,296.41
	b) Outside India	573.16	678.41
ii)	Movement of provisions held towards depreciation on investments:		
			(₹ in crores)
		31 March, 2011	31 March, 2010
Ор	ening balance	170.18	200.00
Add	d: Provisions made during the year	124.68	40.97
Les	s: Write offs/write back of excess provisions during the year	25.41	70.79
Clo	sing balance	269.45	170.18

# 2.1.11 A summary of lending to sensitive sectors is set out below:

As	at	31 March, 2011	31 March, 2010
A.	Exposure to Real Estate Sector		
1)	Direct Exposure		
	(i) Residential mortgages	20,646.94	15,612.74
	- of which housing loans eligible for inclusion in priority		
	sector advances	6,978.34	6,050.33
	(ii) Commercial real estate	9,029.16	6,759.51
	(iii) Investments in Mortgage Backed Securities (MBS) and other		
	securtized exposures -		
	a. Residential	-	-
	b. Commercial real estate	-	-
2)	Indirect Exposure		
	Fund based and non-fund based exposures on National Housing		
	Bank (NHB) and Housing Finance Companies (HFCs)	9,725.22	4,302.08
Tot	al Exposure to Real Estate Sector	39,401.32	26,674.33

(₹ in crores)

As	at	31 March, 2011	31 March, 2010
В.	Exposure to Capital Market		
1.	Direct investments in equity shares, convertible bonds, convertible		
	debentures and units of equity-oriented mutual funds the corpus		
	of which is not exclusively invested in corporate debt	999.71	910.98
2.	Advances against shares/bonds/debentures or other securities or		
	on clean basis to individuals for investment in shares (including		
	IPOs/ESOPs), convertible bonds, convertible debentures, and units		
_	of equity-oriented mutual funds	5.67	11.11
3.	Advances for any other purposes where shares or convertible		
	bonds or convertible debentures or units of equity-oriented	256.75	240.24
	mutual funds are taken as primary security	256.75	249.31
4.	Advances for any other purposes to the extent secured by the collateral security of shares or convertible bonds or convertible		
	debentures or units of equity-oriented mutual funds i.e. where		
	primary security other than shares/ convertible bonds/convertible		
	debentures/units of equity-oriented mutual funds does not fully		
	cover the advances	7.55	7.82
5.	Secured and unsecured advances to stockbrokers and guarantees		
	issued on behalf of stockbrokers and marketmakers	1,966.19	1,568.64
6.	Loans sanctioned to corporates against the security of shares/		
	bonds/debentures or other securities or on clean basis for meeting		
	promoter's contribution to the equity of new companies in		
	anticipation of raising resources	47.44	-
7.	Bridge loans to companies against expected equity flows/issues	0.31	-
8.	Underwriting commitments taken up in respect of primary issue of		
	shares or convertible bonds or convertible debentures or units of		
	equity-oriented mutual funds	-	-
9.	Financing to stock brokers for margin trading	-	-
10.	All exposures to Venture Capital Funds (both registered and		
	unregistered)	258.13	258.43
Tot	al exposure to Capital Market (Total of 1 to 10)	3,541.75	3,006.29

2.1.12 Details of loan assets subjected to restructuring during the years ended 31 March, 2011 and 31 March, 2010 are given below:

	Particulars		31 March, 2011			
			CDR	SME Debt	Others	
			Mechanism	Restructuring		
i)	Standard advances	No. of borrowers	2	4	117	
	restructured	Amount outstanding – Restructured facility#	96.55	47.22	259.96	
		Amount outstanding – Other facilities	2.89	5.47	15.32	
		Sacrifice (diminution in the fair value)	14.18	3.97	2.58	

(₹ in crores)

	Particulars		31	March, 2011	
			CDR Mechanism	SME Debt Restructuring	Others
ii)	Sub-Standard	No. of borrowers	-	-	-
	advances	Amount outstanding – Restructured facility	-	-	-
	restructured	Amount outstanding – Other facilities	-	-	-
		Sacrifice (diminution in the fair value)	-	-	-
iii)	Doubtful advances	No. of borrowers	-	-	-
	restructured	Amount outstanding – Restructured facility	-	-	-
		Amount outstanding – Other facilities	-	-	-
		Sacrifice (diminution in the fair value)	-	-	-
	Total	No. of borrowers	2	4	117
		Amount outstanding – Restructured facility	96.55	47.22	259.96
		Amount outstanding – Other facilities	2.89	5.47	15.32
		Sacrifice (diminution in the fair value)	14.18	3.97	2.58

#Amount subjected to restructuring determined as on the date of approval of restructuring proposal

Particular	S		31 March, 2010		
			CDR Mechanism	SME Debt Restructuring	Others
i) Standard a	idvances	No. of borrowers	10	37	287
restructure	ed	Amount outstanding – Restructured facility#	423.67	250.85	958.45
		Amount outstanding – Other facilities	70.04	77.30	228.06
		Sacrifice (diminution in the fair value)	53.39	5.33	8.88
ii) Sub-Standa	ard	No. of borrowers	-	-	-
advances		Amount outstanding – Restructured facility	-	-	-
restructure	ed	Amount outstanding – Other facilities	-	-	-
		Sacrifice (diminution in the fair value)	-	-	-
iii) Doubtful a	dvances	No. of borrowers	-	-	-
restructure	ed	Amount outstanding – Restructured facility	-	-	-
		Amount outstanding – Other facilities	-	-	-
		Sacrifice (diminution in the fair value)	-	-	-
Total		No. of borrowers	10	37	287
		Amount outstanding – Restructured facility	423.67	250.85	958.45
		Amount outstanding – Other facilities	70.04	77.30	228.06
		Sacrifice (diminution in the fair value)	53.39	5.33	8.88

<sup>#</sup>Amount subjected to restructuring determined as on the date of approval of restructuring proposal

<sup>2.1.13</sup> There are no advances as on 31 March, 2011 (previous year: Nil) for which intangible securities has been taken as collateral by the Bank.

## 2.1.14 Details of Non-SLR investment portfolio are set out below:

i) Issuer composition as at 31 March, 2011 of non-SLR investments:

(₹ in crores)

No.	Issuer	Total Amount	Extent of private	Extent of "below	Extent of "unrated"	Extent of "unlisted"
		7	placement	investment	securities	securities
				grade" securities		
(1)	(2)	(3)	(4)	(5)	(6)	(7)
i.	Public Sector Units	2,107.65	1,081.31	1.00	-	10.00
ii.	Financial Institutions	7,158.12	4,946.68	-	-	4,114.56
iii.	Banks	4,087.16	1,687.67	10.00	-	3,102.52
iv.	Private Corporates	13,552.17	10,986.87	535.10	229.85	1,226.48
٧.	Subsidiaries/Joint Ventures	259.55	259.55	-	-	259.55
vi.	Others	901.31	847.18	-	-	407.38
vii.	Provision held towards					
	depreciation on investments	(216.86)				
viii.	Provision held towards non					
	performing investments	(12.43)				
	Total	27,836.67	19,809.26	546.10	229.85	9,120.49

Amounts reported under columns (4), (5), (6) and (7) above are not mutually exclusive.

Issuer composition as at 31 March, 2010 of non-SLR investments:

(₹ in crores)

No.	Issuer	Total Amount	Extent of private placement	Extent of "below investment grade" securities	Extent of "unrated" securities	Extent of "unlisted" securities
(1)	(2)	(3)	(4)	(5)	(6)	(7)
i.	Public Sector Units	1,861.89	920.61	12.31	-	10.00
ii.	Financial Institutions	6,652.52	4,974.48	-	-	3,276.26
iii.	Banks	3,346.88	650.93	10.00	-	2,271.64
iv.	Private Corporates	9,092.60	7,962.98	1,243.75	786.45	1,229.51
٧.	Subsidiaries/Joint Ventures	153.55	153.55	-	-	153.55
vi.	Others	847.57	771.80	7.00	-	847.57
vii.	Provision held towards depreciation on investments	(159.89)				
viii.	Provision held towards non performing investments	(16.18)				
	Total	21,778.94	15,434.35	1,273.06	786.45	7,788.53

Amounts reported under columns (4), (5), (6) and (7) above are not mutually exclusive.

ii) Non-performing non SLR investments is set out below:

(₹ in crores)

31 March, 2011	31 March, 2010
22.58	7.29
-	16.03
10.15	0.74
12.43	22.58
12.43	16.18
	22.58 - 10.15 12.43

2.1.15 Details of securities sold/purchased (in face value terms) during the years ended 31 March, 2011 and 31 March, 2010 under repos/reverse repos (excluding LAF transactions):

Year ended 31 March, 2011

(₹ in crores)

	Minimum outstanding	Maximum outstanding	Daily Average	As at 31 March, 2011
	•	during the year	during the year	Iviai Cii, 2011
Securities sold under repos				
i. Government Securities	-	220.00	30.93	-
ii. Corporate debt Securities	-	-	-	-
Securities purchased under reverse repos				
i. Government Securities	-	3,919.82	34.20	-
ii. Corporate debt Securities	-	-	-	_
Year ended 31 March, 2010				(₹ in crores)
	Minimum	Maximum	Daily Average	As at 31
	outstanding	outstanding	outstanding	March, 2010
	during the year	during the year	during the year	
Securities sold under repos				
i. Government Securities	-	335.00	27.01	-
ii. Corporate debt Securities	-	-	-	-
Securities purchased under reverse repos				
i. Government Securities	-	14.94	0.20	-
ii. Corporate debt Securities		-	-	_

2.1.16 Details of financial assets sold to Securtisation/Reconstruction companies for Asset Reconstruction:

	31 March. 2011	31 March, 2010
Number of accounts*	-	1
Book value of loan asset securitised	-	13.21
Aggregate value (net of provisions) of accounts sold	-	-
Aggregate consideration	-	9.00
Additional consideration realised in respect of accounts transferred in earlier		
years	-	-
Aggregate gain/loss over net book value	-	9.00

<sup>\*</sup> Excludes accounts previously written-off

- 2.1.17 During the years ended 31 March, 2011 and 31 March, 2010 there were no Non-Performing Financial Assets Purchased or Sold (excluding accounts previously written off) by the Bank.
- 2.1.18 Details of securtisation transactions undertaken by the Bank during the year are as follows:

(₹ in crores)

	31 March, 2011	31 March, 2010
Number of loan accounts securtised	3	7
Book value of loan assets securitised	301.66	2,153.80
Sale consideration received for the securtised assets	308.97	2,173.10
Net gain/loss over net book value	7.31	19.30
Net gain/loss recognised in the Profit and Loss Account	7.31	15.45

The information on securtisation activity of the Bank as an originator as at 31 March, 2011 and 31 March, 2010 is given below:

(₹ in crores)

	31 March, 2011	31 March, 2010
Outstanding credit enchancement (cash collateral)	-	-
Outstanding liquidity facility	-	-
Outstanding servicing liability	-	-
Outstanding investment in PTCs	-	5.16

2.1.19 The information on concentration of deposits is given below:

(₹ in crores)

	31 March, 2011	31 March, 2010
Total deposits of twenty largest depositors	34,540.54	23,350.11
Percentage of deposits of twenty largest depositors to total deposits	18.25	16.53

2.1.20 The information on concentration of advances is given below:

(₹ in crores)

	31 March, 2011	31 March, 2010
Total advances to twenty largest borrowers*	42,170.21	33,767.20
Percentage of advances to twenty largest borrowers to total advances		
of the bank	13.63	13.39

<sup>\*</sup> Advances represent credit exposure (funded and non-funded) including derivative exposure as defined by RBI

2.1.21 The information on concentration of exposure is given below:

	31 March, 2011	31 March, 2010
Total exposure to twenty largest borrowers/customers*	53,184.01	44,659.73
Percentage of exposures to twenty largest borrowers/customers to		
total exposure on borrowers/customers	15.13	13.32

<sup>\*</sup> Exposure includes credit exposure (funded and non-funded), derivative exposure and investment exposure (including underwriting and similar commitments)

2.1.22 During the year, the Bank's credit exposure to single borrower was within the prudential exposure limits prescribed by RBI except in 2 cases, where the single borrower limit was exceeded upto an additional exposure of 5%, the details of which are set out below:

(₹ in crores)

Name of the Borrower	Period	Original Exposure Ceiling	Limit Sanctioned	% of excess limit sanctioned over original ceiling	Exposure Ceiling as on 31 March, 2011	Exposure as on 31 March, 2011
Housing Development						
Finance Corporation Limited	Feb 2011 and March 2011	3,346.18	4,227.72	26.34	3,346.18	4,418.99#
LIC Housing Finance Ltd. <sup>@</sup>	March 2011	3,346.18	3,563.85	6.51	3,346.18	3,130.77

# the excess of the limit of ₹4,227.72 crores over the original exposure ceiling was approved by the Committee of Directors. However, the excess of the exposure as on 31 March, 2011 over the limit approved by the Committee is subject to ratification of the Committee.

@ the excess of the limit of ₹3,563.85 crores over the original exposure ceiling is subject to ratification by the Committee of Directors.

During the year, the Bank's credit exposure to group borrowers was within the prudential exposure limits prescribed by RBI.

During the year ended 31 March, 2010, the Bank's credit exposure to single borrower was within the prudential exposure limits prescribed by RBI except in one case, where single borrower limit was exceeded upto an additional exposure of 5% with the approval of the Board of Directors. The details of such cases are set out below:

(₹ in crores)

Name of the Borrower	Period	Original Exposure Ceiling	Limit Sanctioned	% of excess limit sanctioned over original ceiling	Exposure Ceiling as on 31 March, 2010	Exposure as on 31 March, 2010
UTI Asset  Management  Company Ltd.	,	2.254.15	2.300.00	2.03	3.119.22	3,110.00

During the year ended 31 March, 2010, the Bank's credit exposure to group borrowers was within the prudential exposure limits prescribed by RBI.

2.1.23 Details of Risk Category wise Country Exposure:

Risk Category	Exposure (Net) as at	Provision Held as at	Exposure (Net) as at	Provision Held as at
	31 March, 2011	31 March, 2011	31 March, 2010	31 March, 2010
Insignificant	459.58	-	597.19	-
Low	9,160.68	4.82	7,489.89	2.37
Moderate	2,447.75	-	662.80	-
High	467.93	-	90.86	-
Very High	338.95	-	2.88	-
Restricted	-	-	0.85	-
Off-Credit	-	-	-	-
Total	12,874.89	4.82	8,844.47	2.37

2.1.24 A maturity pattern of certain items of assets and liabilities at 31 March, 2011 and 31 March, 2010 is set out below:

Year ended 31 March, 2011 (₹ in crores)

	1 day	2 days to	8 days to	15 days	29 days	Over 3	Over 6	Over 1	Over 3	Over 5	Total
		7 days	14 days	to 28	and upto	months	months	year and	years and	years	
				days	3 months	and upto	and upto	upto 3	upto 5		
						6 months	1 year	years	years		
Deposits	1,645.41	7,423.76	4,835.59	7,521.08	23,528.61	17,930.69	37,057.27	26,810.34	11,866.64	50,618.41	189,237.80
Advances	2,874.45	3,635.78	1,003.04	2,440.76	9,587.40	8,162.21	11,815.40	35,236.92	19,459.50	48,192.37	142,407.83
Investments	844.61	1,794.91	3,247.24	4,609.39	10,350.69	5,319.04	9,335.13	13,416.94	8,181.92	14,891.75	71,991.62
Borrowings	111.49	981.09	44.59	1,293.42	4,934.34	2,384.52	2,537.64	3,648.10	2,036.46	8,296.23	26,267.88
Foreign Currency											
Assets	1,436.87	1,054.10	322.48	1,349.58	2,810.68	3,273.19	2,927.72	4,773.50	4,764.86	3,838.63	26,551.61
Foreign Currency											
		1 620 46	252.12	1,967.77	5,284.18	4,358.29	4,506.45	2,552.87	1,992.27	4,215.22	27,509.85
Liabilities	760.22	1,620.46	232.12								
Liabilities  Year ende	ed 31 Mai	rch, 2010		45.1.	20.4	02	06	04	02		in crores)
		rch, 2010 2 days to	8 days to	15 days	29 days	Over 3	Over 6	Over 1	Over 3	Over 5	in crores)  Total
	ed 31 Mai	rch, 2010		to 28	and upto	months	months	year and	years and		
	ed 31 Mai	rch, 2010 2 days to	8 days to	,	•	months and upto	months and upto	year and upto 3	years and upto 5	Over 5	
Year ende	1 day	ch, 2010 2 days to 7 days	8 days to 14 days	to 28 days	and upto 3 months	months and upto 6 months	months and upto 1 year	year and upto 3 years	years and upto 5 years	Over 5 years	Total
Year ende	1 day 2,699.43	2 days to 7 days	8 days to 14 days	to 28 days	and upto 3 months	months and upto 6 months 19,789.86	months and upto 1 year 28,357.41	year and upto 3 years 23,418.07	years and upto 5 years 470.04	Over 5 years	Total
Year ende	2,699.43	2 days to 7 days 4,379.36 2,413.13	8 days to 14 days 3,059.54 1,124.78	to 28 days 4,115.54 1,057.75	and upto 3 months 15,647.72 5,690.32	months and upto 6 months 19,789.86 5,557.00	months and upto 1 year 28,357.41 11,183.25	year and upto 3 years 23,418.07 11,861.43	years and upto 5 years 470.04 12,318.65	Over 5 years 39,363.25 52,397.92	Total 141,300.22 104,340.95
Year ende  Deposits  Advances  Investments	2,699.43 736.72 885.57	2 days to 7 days  4,379.36 2,413.13 986.17	8 days to 14 days 3,059.54 1,124.78 2,562.54	to 28 days 4,115.54 1,057.75 3,991.38	and upto 3 months 15,647.72 5,690.32 7,724.61	months and upto 6 months 19,789.86 5,557.00 6,278.44	months and upto 1 year 28,357.41 11,183.25 7,873.42	year and upto 3 years 23,418.07 11,861.43 11,403.71	years and upto 5 years 470.04 12,318.65 2,436.83	Over 5 years 39,363.25 52,397.92 11,832.15	Total 141,300.22 104,340.95 55,974.82
Year ende	2,699.43	2 days to 7 days 4,379.36 2,413.13	8 days to 14 days 3,059.54 1,124.78	to 28 days 4,115.54 1,057.75	and upto 3 months 15,647.72 5,690.32	months and upto 6 months 19,789.86 5,557.00	months and upto 1 year 28,357.41 11,183.25	year and upto 3 years 23,418.07 11,861.43	years and upto 5 years 470.04 12,318.65	Over 5 years 39,363.25 52,397.92	Total 141,300.22 104,340.95
Year ende  Deposits Advances Investments Borrowings Foreign	2,699.43 736.72 885.57	2 days to 7 days  4,379.36 2,413.13 986.17	8 days to 14 days 3,059.54 1,124.78 2,562.54	to 28 days 4,115.54 1,057.75 3,991.38	and upto 3 months 15,647.72 5,690.32 7,724.61	months and upto 6 months 19,789.86 5,557.00 6,278.44	months and upto 1 year 28,357.41 11,183.25 7,873.42	year and upto 3 years 23,418.07 11,861.43 11,403.71	years and upto 5 years 470.04 12,318.65 2,436.83	Over 5 years 39,363.25 52,397.92 11,832.15	Total 141,300.22 104,340.95 55,974.82
Peposits Advances Investments Borrowings Foreign Currency	2,699.43 736.72 885.57 251.44	2 days to 7 days  4,379.36 2,413.13 986.17 269.40	8 days to 14 days 3,059.54 1,124.78 2,562.54 130.91	to 28 days 4,115.54 1,057.75 3,991.38 134.70	and upto 3 months 15,647.72 5,690.32 7,724.61 1,119.33	months and upto 6 months 19,789.86 5,557.00 6,278.44 1,330.88	months and upto 1 year 28,357.41 11,183.25 7,873.42 3,409.08	year and upto 3 years 23,418.07 11,861.43 11,403.71 2,181.89	years and upto 5 years 470.04 12,318.65 2,436.83 422.34	Over 5 years 39,363.25 52,397.92 11,832.15 7,919.58	Total 141,300.22 104,340.95 55,974.82 17,169.55

Classification of assets and liabilities under the different maturity buckets is based on the same estimates and assumptions as used by the Bank for compiling the return submitted to the RBI, which has been relied upon by the auditors. Maturity profile of foreign currency assets and liabilities is excluding forward contracts.

2.1.25 Disclosure in respect of Interest Rate Swaps (IRS), Forward Rate Agreement (FRA) and Cross Currency Swaps (CCS) outstanding is set out below:

			(₹ in crores)
Sr. No.	Items	As at 31 March, 2011	As at 31 March, 2010
i)	Notional principal of swap agreements	164,697.20	131,696.28
ii)	Losses which would be incurred if counterparties failed to fulfill their obligations under the agreements	1,444.54	1,335.46
iii)	Collateral required by the Bank upon entering into swaps **	123.36	22.77

			(₹ in crores)
Sr. No.	Items	As at 31 March,	As at 31 March,
		2011	2010
iv)	Concentration of credit risk arising from the swaps		
	Maximum single industry exposure with Banks (previous year with Banks)		
	- Interest Rate Swaps/FRAs	2,174.95	2,051.64
	- Cross Currency Swaps	401.53	400.46
v)	Fair value of the swap book (hedging & trading)		
	- Interest Rate Swaps/FRAs	1.08	37.50
	- Currency Swaps	61.09	11.54

<sup>\*\*</sup> Total cash collaterals taken from counterparties having outstanding derivative contracts

The nature and terms of the IRS as on 31 March, 2011 are set out below:

(₹ in crores)

Nature	Nos.	<b>Notional Principal</b>	Benchmark	Terms
Hedging	13	2,943.27	LIBOR	Fixed receivable v/s floating payable
Trading	1,338	63,520.00	MIBOR	Fixed receivable v/s floating payable
Trading	1,319	61,967.50	MIBOR	Fixed payable v/s floating receivable
Trading	118	4,639.50	MIFOR	Fixed receivable v/s floating payable
Trading	101	3,469.00	MIFOR	Fixed payable v/s floating receivable
Trading	62	2,621.10	INBMK	Fixed receivable v/s floating payable
Trading	73	4,589.00	INBMK	Fixed payable v/s floating receivable
Trading	108	3,575.99	LIBOR	Fixed receivable v/s floating payable
Trading	148	5,341.90	LIBOR	Fixed payable v/s floating receivable
Trading	1	150.00	OTHERS	Fixed payable v/s fixed receivable
Trading	3	138.24	LIBOR	Floating payable v/s floating receivable
Trading	1	367.91	LIBOR	Pay Cap / receive Floor
Trading	1	367.91	LIBOR	Pay Floor / receive Cap
	3,286	153,691.32		

The nature and terms of the IRS as on 31 March, 2010 are set out below:

Nature	Nos.	<b>Notional Principal</b>	Benchmark	Terms
Hedging	24	1,000.00	MIBOR	Fixed payable v/s floating receivable
Hedging	2	100.00	MIBOR	Fixed receivable v/s floating payable
Hedging	7	1,391.90	LIBOR	Fixed receivable v/s floating payable
Trading	1,233	51,720.00	MIBOR	Fixed receivable v/s floating payable
Trading	1,242	53,647.50	MIBOR	Fixed payable v/s floating receivable
Trading	103	3,045.50	MIFOR	Fixed receivable v/s floating payable

(₹ in crores)

Nature	Nos.	<b>Notional Principal</b>	Benchmark	Terms	
Trading	100	2,789.50	MIFOR	Fixed payable v/s floating receivable	
Trading	74	2,946.10	INBMK	Fixed receivable v/s floating payable	
Trading	70	3,464.00	INBMK	Fixed payable v/s floating receivable	
Trading	70	1,933.92	LIBOR	Fixed receivable v/s floating payable	
Trading	73	2,002.35	LIBOR	Fixed payable v/s floating receivable	
Trading	2	89.80	LIBOR	Floating payable v/s fixed receivable	
Trading	1	150.00	OTHERS	Fixed payable v/s fixed receivable	
	3,001	124,280.57			

The nature and terms of the FRA's as on 31 March, 2011 are set out below:

(₹ in crores)

Nature	Nos.	Notional Principal	Benchmark	Terms
Trading	80	2,990.00	LIBOR	Fixed receivable v/s floating payable
Trading	73	2,840.07	LIBOR	Fixed payable v/s floating receivable
	153	5,830.07		

The nature and terms of the FRA's as on 31 March, 2010 are set out below:

(₹ in crores)

Nature	Nos.	<b>Notional Principal</b>	Benchmark	Terms
Trading	26	1,819.98	LIBOR	Fixed receivable v/s floating payable
Trading	21	1,631.40	LIBOR	Fixed payable v/s floating receivable
	47	3,451.38		

The nature and terms of the CCS as on 31 March, 2011 are set out below:

(₹ in crores)

Nature	Nos.	Notional Principal	Benchmark	Terms	
Trading Swaps	22	1,728.23	LIBOR	Fixed payable v/s floating receivable	
Trading Swaps	21	1,936.15	LIBOR	Fixed receivable v/s floating payable	
Hedging Swaps	2	129.60	LIBOR	Fixed receivable v/s floating payable	
Hedging Swaps	3	305.44	Principal &	Fixed receivable v/s fixed payable	
			Coupon Swap		
Hedging Swaps	1	133.79	LIBOR	Floating receivable v/s floating payable	
Trading Swaps	1	40.14	LIBOR/INBMK	Floating receivable v/s floating payable	
Trading Swaps	5	428.65	Principal &	Fixed payable v/s fixed receivable	
			Coupon Swap		
Trading Swaps	2	97.87	Principal Only	Fixed receivable	
Trading Swaps	8	242.16	Principal Only	Fixed payable	
Trading Swaps	1	66.89	Principal Only	Floating receivable	
Trading Swaps	1	66.89	Principal Only	Floating payable	
	67	5,175.81			

Agreements with Banks/Financial Institutions and corporates are under approved credit lines.

The nature and terms of the CCS as on 31 March, 2010 are set out below:

(₹ in crores)

Nature	Nos.	Notional Principal	Benchmark	Terms
Trading Swaps	22	1,883.80	LIBOR	Fixed payable v/s floating receivable
Trading Swaps	12	1,533.87	LIBOR	Fixed receivable v/s floating payable
Trading Swaps	1	40.41	LIBOR/INBMK	Floating receivable v/s floating payable
Trading Swaps	1	67.35	Principal Only	Fixed receivable
Trading Swaps	3	169.51	Principal Only	Fixed payable
Trading Swaps	1	67.35	Principal Only	Floating receivable
Trading Swaps	1	67.35	Principal Only	Floating payable
Hedging Swaps	1	134.70	LIBOR	Floating receivable v/s floating payable
	42	3,964.34		

Agreements with Banks/Financial Institutions and corporates are under approved credit lines.

Details of Exchange Traded Interest Rate Derivatives for the year ended 31 March, 2011 are set out below:

(₹ in crores)

Sr. No.	Particulars	As at 31 March, 2011
i)	Notional principal amount of exchange traded interest rate derivatives undertaken during the year	
	90 day Euro \$ Future - June 10	17.84
	10 Years 7% GOI Security - June 10	2.92
	·	20.76
ii)	Notional principal amount of exchange traded interest rate derivatives outstanding as on 31 March, 2011	
	90 Day Euro \$ Futures - June 11	4.46
		4.46
iii)	Notional principal amount of exchange traded interest rate derivatives outstanding as on 31 March, 2011 and "not highly	
	effective"	N.A.
iv)	Mark-to-market value of exchange traded interest rate derivatives	
	outstanding as on 31 March, 2011 and "not highly effective"	N.A.

Details of Exchange Traded Interest Rate Derivatives for the year ended 31 March, 2010 are set out below:

Sr. No.	Particulars	As at 31 March, 2010
i)	Notional principal amount of exchange traded interest rate derivatives undertaken during the year	
	10 Year Long Gilt Futures - June 09	167.17
	10 Year Long Gilt Futures - September 09	190.27
	90 Day Euro \$ Futures - December 09	53.88
	90 Day Euro \$ Futures - June 09	116.74
	90 Day Euro \$ Futures - June 10	35.92
	90 Day Euro \$ Futures – March 10	53.88
	90 Day Euro \$ Futures - Septemer 09	130.21

(₹ in crores)

Sr. No.	Particulars	As at 31 March, 2010
	AUST 10Y Bond Futures- June 09	69.98
	AUST 10Y Bond Futures- September 09	58.45
	EURO-BUND Futures - June 09	5,133.63
	EURO-BUND Futures - September 09	4,984.91
	EURO-SCHATZ Futures - June 09	495.71
	EURO-SCHATZ Futures - September 09	350.62
	JPN 10Y BOND (TSE) - June 09	9.61
	US 10 Years Note Future - June 09	251.44
	US 10 Years Note Future - September 09	325.08
	10 Years 7% GOI Security - December 09	69.16
	10 Years 7% GOI Security - March 10	36.44
	10 Years 7% GOI Security - June 10	14.48
		12,547.58
ii)	Notional principal amount of exchange traded interest rate	
	derivatives outstanding as on 31 March, 2010	
	90 Day Euro \$ Futures - March 11	4.49
	90 Day Euro \$ Futures - June 10	22.45
	90 Day Euro \$ Futures - June 11	4.49
	90 Day Euro \$ Futures - September 10	13.47
	90 Day Euro \$ Futures - December 10	13.47
	10 years 7% GOI Security - June 10	2.80
		61.17
iii)	Notional principal amount of exchange traded interest rate derivatives outstanding as on 31 March, 2010 and "not highly	
	effective"	N.A.
iv)	Mark-to-market value of exchange traded interest rate derivatives outstanding as on 31 March, 2010 and "not highly effective"	N.A.

2.1.26 Disclosure on risk exposure in Derivatives

#### Qualitative disclosures:

(a) Structure and organisation for management of risk in derivatives trading, the scope and nature of risk measurement, risk reporting and risk monitoring systems and strategies and processes for monitoring the continuing effectiveness of hedges/mitigants:

Derivatives are financial instruments whose characteristics are derived from an underlying asset, or from interest and exchange rates or indices. The Bank undertakes derivative transactions for Balance Sheet management and also for proprietary trading/market making whereby the Bank offers derivative products to the customers to enable them to hedge their earnings risks within the prevalent regulatory guidelines.

Proprietary trading includes Interest Rate Futures and Rupee Interest Rate Swaps under different benchmarks (viz. MIBOR, MIFOR and INBMK), Currency Futures and Currency Options for USD/INR pair (both OTC and exchange traded). The Bank also undertakes transactions in Cross Currency Swaps, Principal Only Swaps,

Coupon Only Swaps, and Long Term Forex Contracts (LTFX) for hedging its Balance Sheet and also offers them to its customers. These transactions expose the Bank to various risks, primarily credit, market and operational risk. The Bank has adopted the following mechanism for managing risks arising out of the derivative transactions.

There is a functional separation between the Treasury Front Office, Risk and Treasury Back Office to undertake derivative transactions. The derivative transactions are originated by Treasury Front Office, which ensures compliance with the trade origination requirements as per the Bank's policy and the RBI guidelines. The Market Risk Group within the Bank's Risk Department independently identifies, measures and monitors the market risks associated with derivative transactions and appraises the Asset Liability Management Committee (ALCO) and the Risk Management Committee of the Board (RMC) on the compliance with the risk limits. The Treasury Back Office undertakes activities such as confirmation, settlement, ISDA documentation, accounting and other MIS reporting.

The derivative transactions are governed by the derivative policy, hedging policy and the suitability and appropriateness policy of the Bank as well as by the extant RBI guidelines. The Bank has also put in place a detailed process flow for customer derivative transactions for effective management of operational risk/reputation risk.

Various risk limits are set up and actual exposures are monitored vis-à-vis the limits. These limits are set up taking into account market volatility, business strategy and management experience. Risk limits are in place for risk parameters viz. PV01, VaR, stop loss, Delta, Gamma and Vega. Actual positions are monitored against these limits on a daily basis and breaches, if any, are reported promptly. Risk assessment of the portfolio is undertaken periodically. The Bank ensures that the Gross PV01 (Price value of a basis point) position arising out of all non-option rupee derivative contracts are within 0.25% of net worth of the Bank as on Balance Sheet date.

Hedging transactions are undertaken by the Bank to protect the variability in the fair value or the cash flow of the underlying Balance Sheet item. These deals are accounted on an accrual basis except the swap designated with an asset/liability that is carried at market value or lower of cost or market value. In that case, the swap is marked to market with the resulting gain or loss recorded as an adjustment to the market value of designated asset or liability. These transactions are tested for hedge effectiveness and in case any transaction fails the test, the same is re-designated as a trading deal with the approval of the competent authority and appropriate accounting treatment is followed.

# (b) Accounting policy for recording hedge and non-hedge transactions, recognition of income, premiums and discounts, valuation of outstanding contracts

The Hedging Policy approved by the Risk Management Committee of the Board (RMC) governs the use of derivatives for hedging purpose. Subject to the prevailing RBI guidelines, the Bank deals in derivatives for hedging fixed rate and floating rate coupon or foreign currency assets/liabilities. Transactions for hedging and market making purposes are recorded separately. For hedge transactions, the Bank identifies the hedged item (asset or liability) at the inception of the transaction itself. The effectiveness is ascertained at the time of inception of the hedge and periodically thereafter. Hedge derivative transactions are accounted for in accordance with the hedge accounting principles. Derivatives for market making purpose are marked to market and the resulting gain/loss is recorded in the Profit and Loss Account. The premium on option contracts is accounted for as per Foreign Exchange Dealers' Association of India (FEDAI) guidelines. Derivative transactions are covered under International Swaps and Derivatives Association (ISDA) master agreements with respective counterparties. The exposure on account of derivative transactions is computed as per the RBI guidelines and is marked against the credit limits approved for the respective counterparties.

## (c) Provisioning, collateral and credit risk mitigation

Derivative transactions comprise of swaps and options which are disclosed as contingent liabilities. The swaps/ options are segregated as trading or hedging. Trading swaps/options are revalued at the Balance Sheet date with the resulting unrealised gain or loss being recognised in the Profit and Loss Account and correspondingly in other assets or other liabilities respectively. Hedged swaps are accounted for as per the RBI guidelines. Pursuant to the RBI guidelines, any receivables under derivatives contracts, which remain overdue for more than 90 days, are reversed through the Profit and Loss Account and are held in a separate suspense account.

Collateral requirements for derivative transactions are laid down as part of credit sanction terms on a case by case basis. Such collateral requirements are determined, based on usual credit appraisal process. The Bank retains the right to terminate transactions as a risk mitigation measure in certain cases.

The credit risk in respect of customer derivative transactions is sought to be mitigated through a laid down policy on sanction of Loan Equivalent Risk (LER) limits, monitoring mechanism for LER limits and trigger events for escalation/margin calls/termination.

## **Quantitative Disclosure:**

		As a	at 31 March, 20	11
		Currency De	<b>Currency Derivatives</b>	
Sr. No.	Particulars	ccs	Options	
1	Derivatives (Notional Principal Amount)			
	a) For hedging	568.82	-	2,943.27
	b) For trading	4,606.99	13,130.44	156,578.12
2	Marked to Market Positions#			
	a) Asset (+)	35.82	-	-
	b) Liability (-)	-	(4.62)	(74.03)
3	Credit Exposure®	760.80	285.87	2,541.95
4	Likely impact of one percentage change in interest rate (100*PV01) (as at 31 March, 2011)			
	a) on hedging derivatives	0.27	-	135.82
	b) on trading derivatives	0.38	-	38.56
5	Maximum and Minimum of 100*PV01 observed during the year			
	a) on hedging			
	I) Minimum	0.06	-	75.82
	II) Maximum	1.83	-	178.55
	b) on trading			
	I) Minimum	0.08	-	30.31
	II) Maximum	0.92	-	137.59
•	n trading derivatives and represents net position			
@ Includ	les accrued interest			

		As at 31 March, 2010			
		Currency De	Currency Derivatives		
Sr. No.	Particulars	ccs	Options		
1	Derivatives (Notional Principal Amount)				
	a) For hedging	134.70	-	2,491.90	
	b) For trading	3,829.64	5,616.26	125,240.04	
2	Marked to Market Positions#				
	a) Asset (+)	16.85	15.74	-	
	b) Liability (-)	-	-	(1.03)	
3	Credit Exposure®	658.80	258.23	2,286.34	
4	Likely impact of one percentage change in interest rate (100*PV01) (as at 31 March, 2010)				
	a) on hedging derivatives	0.01	-	54.56	
	b) on trading derivatives	0.57	-	73.01	
5	Maximum and Minimum of 100*PV01 observed during the year				
	a) on hedging				
	I) Minimum	0.01	-	32.17	
	II) Maximum	1.60	-	61.62	
	b) on trading				
	I) Minimum	0.57	-	6.23	
	II) Maximum	1.86	-	74.13	
# Only o	n trading derivatives and represents net position				

The notional principal amount of forex contracts classified as hedging and funding outstanding at 31 March, 2011 amounted to ₹5,735.03 crores (previous year ₹2,359.59 crores) and ₹1,131.25 crores (previous year ₹2,432.42 crores) respectively. The notional principal amount of forex contracts classified as trading outstanding at 31 March, 2011 amounted to ₹160,404.84 crores (previous year ₹99,041.90 crores).

The net overnight open position at 31 March, 2011 is ₹26.39 crores (previous year ₹152.03 crores).

2.1.27 No penalty/strictures have been imposed on the Bank during the year or in the previous year by the Reserve Bank of India.

## 2.1.28 Disclosure of Customer Complaints

@ Includes accrued interest

		31 March, 2011	31 March, 2010
a.	No. of complaints pending at the beginning of the year	80	70
b.	No. of complaints received during the year	12,766	4,581
C.	No. of complaints redressed during the year	12,830	4,571
d.	No. of complaints pending at the end of the year	16	80

The above information is as certified by the Management and relied upon by the auditors.

## 2.1.29 Disclosure of Awards passed by the Banking Ombudsman

		31 March, 2011	31 March, 2010
a.	No. of unimplemented awards at the beginning of the year	-	-
b.	No. of awards passed by the Banking Ombudsman during the year	2	8
C.	No. of awards implemented during the year	2	8
d.	No. of unimplemented awards at the end of the year	-	-

The above information is as certified by the Management and relied upon by the auditors.

#### 2.1.30 Draw Down from Reserves

During the year, the Bank has made a draw down out of the investment reserve account towards depreciation in investments in AFS and HFT categories in terms of the RBI guidelines.

#### 2.1.31 Letter of Comfort

The Bank has not issued any Letter of Comfort (LoC) on behalf of its subsidiaries.

#### 2.1.32 Bancassurance Business

Details of income earned from bancassurance business are as under:

(₹ in crores)

Sr. No	Nature of Income	31 March, 2011	31 March, 2010
1.	For selling life insurance policies	133.27	94.89
2.	For selling non-life insurance policies	23.04	30.20
3.	For selling mutual fund products	44.34	40.12
4.	Others (selling of online trading accounts, gold coins, wealth advisory, RBI and other bonds)	28.72	19.48
	Total	229.37	184.69

- 2.1.33 The Bank has not sponsored any special purpose vehicle which is required to be consolidated in the consolidated financial statements as per accounting norms.
- 2.1.34 Amount of total assets, non-performing assets and revenue of overseas branches is given below:

(₹ in crores)

Particulars	31 March, 2011	31 March, 2010
Total assets	22,244.63	13,921.42
Total NPAs	-	-
Total revenue	1,108.07	604.36

#### 2.2 Other disclosures

2.2.1 During the year, the Bank has appropriated ₹4.76 crores (previous year ₹223.92 crores), net of taxes and transfer to statutory reserve to Capital Reserve, being the gain on sale of HTM investments in accordance with the RBI guidelines.

#### 2.2.2 Earnings Per Share ('EPS')

The details of EPS computation is set out below:

	31 March, 2011	31 March, 2010
Basic and Diluted earnings for the year (Net profit after tax) (₹ in crores)	3,388.49	2,514.53
Basic weighted average no. of shares (in crores)	40.85	38.23
Add: Equity shares for no consideration arising on grant of stock		
options under ESOP (in crores)	0.67	0.87
Diluted weighted average no. of shares (in crores)	41.52	39.10
Basic EPS (₹)	82.95	65.78
Diluted EPS (₹)	81.61	64.31
Nominal value of shares (₹)	10.00	10.00

Dilution of equity is on account of 6,721,352 (previous year 8,708,581) stock options.

#### 2.2.3 Employee Stock Options Scheme ('the Scheme')

In February 2001, pursuant to the approval of the shareholders at the Extraordinary General Meeting, the Bank approved an Employee Stock Option Scheme. Under the Scheme, the Bank is authorised to issue upto 13,000,000 equity shares to eligible employees. Eligible employees are granted an option to purchase shares subject to vesting conditions. The options vest in a graded manner over 3 years. The options can be exercised within 3 years from the date of the vesting. Further, over the period June 2004 to June 2010, pursuant to the approval of the shareholders at Annual General Meetings, the Bank approved an ESOP scheme for additional options aggregating 27,517,400. Within the overall ceiling of 40,517,400 stock options approved for grant by the shareholders as stated earlier, the Bank is also authorised to issue options to employees and directors of the subsidiary companies.

33,707,690 options have been granted under the Scheme till the previous year ended 31 March, 2010.

On 20 April, 2010, the Bank granted 2,723,500 stock options (each option representing entitlement to one equity share of the Bank) to its employees and the MD & CEO. These options can be exercised at a price of ₹1,159.30 per option. Further, on 7 and 8 June, 2010, the Bank also granted 10,000 and 181,700 stock options (each option representing entitlement to one equity share of the Bank) to an employee (on joining the Bank) and employees of Axis Asset Management Company Limited, a subsidiary of the Bank respectively. These options can be exercised at a price of ₹1,245.45 and ₹1,214.80 per option respectively.

Stock option activity under the Scheme for the year ended 31 March, 2011 is set out below:

	Options outstanding	Range of exercise prices (₹)	Weighted average exercise price (₹)	remaining
Outstanding at the beginning of the year	13,897,518	97.62 to 907.25	514.27	2.87
Granted during the year	2,915,200	1,159.30 to 1,245.45	1,163.05	-
Forfeited during the year	(295,348)	232.10 to 1,214.80	658.88	-
Expired during the year	(23,128)	97.62 to 319.00	264.72	-
Exercised during the year	(5,371,724)	97.62 to 824.40	448.22	
Outstanding at the end of the year	11,122,518	232.10 to 1,245.45	712.90	2.86
Exercisable at the end of the year	4,479,300	232.10 to 907.25	525.53	1.49

The weighted average share price in respect of options exercised during the year was ₹1,324.47

Stock option activity under the Scheme for the year ended 31 March, 2010 is set out below:

	Options outstanding	Range of exercise prices (₹)	Weighted average exercise price (₹)	Weighted average remaining contractual life (Years)
Outstanding at the beginning of the year	13,852,974	39.77 to 824.40	459.87	2.95
Granted during the year	4,413,990	503.25 to 907.25	513.15	-
Forfeited during the year	(252,757)	97.62 to 824.40	356.51	-
Expired during the year	(24,320)	39.77 to 232.10	212.48	-
Exercised during the year	(4,092,369)	39.77 to 824.40	330.99	-
Outstanding at the end of the year	13,897,518	97.62 to 907.25	514.27	2.87
Exercisable at the end of the year	5,599,878	97.62 to 824.40	434.75	1.58

The weighted average share price in respect of options exercised during the year was ₹964.16

## Fair Value Methodology

Applying the fair value based method in Guidance Note on 'Accounting for Employee Share-based Payments' the impact on reported net profit and EPS would be as follows:

	31 March, 2011	31 March, 2010
Net Profit (as reported) (₹ in crores)	3,388.49	2,514.53
Add: Stock based employee compensation expense included in net		
income (₹ in crores)	-	-
Less: Stock based employee compensation expense determined under		
fair value based method (proforma) (₹ in crores)	(107.97)	(92.75)
Net Profit (Proforma) (₹ in crores)	3,280.52	2,421.78
Earnings per share: Basic (in ₹)		
As reported	82.95	65.78
Proforma	80.31	63.35
Earnings per share: Diluted (in ₹)		
As reported	81.61	64.31
Proforma	79.01	61.94

The fair value of the options is estimated on the date of the grant using the Black-Scholes options pricing model, with the following assumptions:

	31 March, 2011	31 March, 2010
Dividend yield	1.24% to 1.32%	1.32%
Expected life	2-4 years	2-4 years
Risk free interest rate	5.98% to 7.17%	3.87% to 6.80%
Volatility	54.72% to 61.66%	54.00% to 67.11%

Volatility is the measure of the amount by which a price has fluctuated or is expected to fluctuate during a period. The measure of volatility used in the Black-Scholes options pricing model is the annualised standard deviation of the continuously compounded rates of return on the stock over a period of time. For calculating volatility, the daily volatility of the stock prices on the National Stock Exchange, over a period prior to the date of grant, corresponding with the expected life of the options has been considered.

The weighted average fair value of options granted during the year ended 31 March, 2011 is ₹485.98 (previous year ₹205.72).

## 2.2.4 Dividend paid on shares issued on exercise of stock options

The Bank may allot shares between the Balance Sheet date and record date for the declaration of dividend pursuant to the exercise of any employee stock options. These shares will be eligible for full dividend for the year ended 31 March, 2011, if approved at the ensuing Annual General Meeting. Dividend relating to these shares has not been recorded in the current year.

Appropriation to proposed dividend during the year ended 31 March, 2011 includes dividend of ₹2.47 crores (previous year ₹0.51 crores) paid pursuant to exercise of 1,766,860 employee stock options after the previous year end and record date for declaration of dividend for the year ended 31 March, 2010.

#### 2.2.5 Segmental reporting

The business of the Bank is divided into four segments: Treasury, Retail Banking, Corporate/Wholesale Banking and Other Banking Business. These segments have been identified based on the RBI's revised guidelines on Segment Reporting issued on 18 April, 2007 vide Circular No. DBOD.No.BP.BC.81/21.04.018/2006-07. The principal activities of these segments are as under.

Segment	Principal Activities
Treasury	Treasury operations include investments in sovereign and corporate debt, equity and mutual funds, trading operations, derivative trading and foreign exchange operations on the proprietary account and for customers and central funding.
Retail Banking	Constitutes lending to individuals/small businesses subject to the orientation, product and granularity criterion and also includes low value individual exposures not exceeding the threshold limit of ₹5 crores as defined by RBI. Retail Banking activities also include liability products, card services, internet banking, ATM services, depository, financial advisory services and NRI services.
Corporate/Wholesale Banking	Includes corporate relationships not included under Retail Banking, corporate advisory services, placements and syndication, management of public issue, project appraisals, capital market related services and cash management services.
Other Banking Business	Includes para banking activities* like third party product distribution and other banking transactions not covered under any of the above three segments.

<sup>\*</sup> Regrouped from retail banking segment in the previous year

Revenues of the Treasury segment primarily consist of fees and gains or losses from trading operations and interest income on the investment portfolio. The principal expenses of the segment consist of interest expense on funds borrowed from external sources and other internal segments, premises expenses, personnel costs, other direct overheads and allocated expenses.

Revenues of the Corporate/Wholesale Banking segment consist of interest and fees earned on loans given to customers falling under this segment and fees arising from transaction services and merchant banking activities such as syndication and debenture trusteeship. Revenues of the Retail Banking segment are derived from interest earned on loans classified under this segment and fees for banking and advisory services, ATM interchange fees and cards products. Expenses of the Corporate/Wholesale Banking and Retail Banking segments primarily comprise interest expense on deposits and funds borrowed from other internal segments, infrastructure and premises expenses for operating the branch network and other delivery channels, personnel costs, other direct overheads and allocated expenses.

Segment income includes earnings from external customers and from funds transferred to the other segments. Segment result includes revenue as reduced by interest expense and operating expenses and provisions, if any, for that segment. Segment-wise income and expenses include certain allocations. Inter segment interest income and interest expense represent the transfer price received from and paid to the Central Funding Unit (CFU) respectively. For this purpose, the funds transfer pricing mechanism presently followed by the Bank, which is based on historical matched maturity and market-linked benchmarks, has been used. Operating expenses other than those directly attributable to segments are allocated to the segments based on an activity-based costing methodology. All activities in the Bank are segregated segment-wise and allocated to the respective segment.

Segmental results are set out below:

		31	March, 2011		
	Treasury	Corporate/ Wholesale Banking	Retail Banking	Other Banking Business	Total
Segment Revenue					
Gross interest income (external customers)	4,751.66	7,082.97	3,320.18	-	15,154.81
Other income	1,123.26	2,291.58	994.89	222.40	4,632.13
Total income as per Profit and Loss Account	5,874.92	9,374.55	4,315.07	222.40	19,786.94
Add/(less) inter segment interest income	19,015.50	2,378.68	4,541.98	0.48	25,936.64
Total segment revenue	24,890.42	11,753.23	8,857.05	222.88	45,723.58
Less: Interest expense (external customers)	5,746.21	147.61	2,696.37	1.63	8,591.82
Less: Inter segment interest expenses	17,832.24	5,554.07	2,550.33	-	25,936.64
Less: Operating expenses	395.60	1,440.48	2,846.15	97.20	4,779.43
Operating profit	916.37	4,611.07	764.20	124.05	6,415.69
Less: Provision for non performing assets/Others	140.53	725.89	412.86	0.75	1,280.03
Segment result	775.84	3,885.18	351.34	123.30	5,135.66
Less: Provision for Tax					1,747.17
Extraordinary profit/loss					-
Net Profit					3,388.49
Segment assets	94,475.32	104,302.26	42,896.68	176.07	241,850.33
Unallocated assets					863.04
Total assets					242,713.37
Segment liabilities	112,125.30	46,462.90	64,362.03	24.31	222,974.54
Unallocated liabilities					740.00
Total liabilities					223,714.54
Net assets	(17,649.98)	57,839.36	(21,465.35)	151.76	18,998.83

(₹ in crores)

	31 March, 2010					
	Treasury	Corporate/ Wholesale	Retail Banking	Other Banking	Total	
Commant Payanua		Banking		Business		
Segment Revenue	2 (51 20	4.000.70	2.010.01	0.21	11 (20 02	
Gross interest income (external customers)	3,651.30	4,966.70	3,019.81		11,638.02	
Other income	1,299.97	1,545.98	917.94	181.89	3,945.78	
Total income as per Profit and Loss Account	4,951.27	6,512.68	3,937.75	182.10	15,583.80	
Add/(less) inter segment interest income	13,864.92	1,401.42	3,831.19	0.19	19,097.72	
Total segment revenue	18,816.19	7,914.10	7,768.94	182.29	34,681.52	
Less: Interest expense (external customers)	4,228.22	-	2,404.35	0.96	6,633.53	
Less: Inter segment interest expenses	13,271.39	3,976.06	1,850.27	-	19,097.72	
Less: Operating expenses	296.27	921.75	2,409.23	82.47	3,709.72	
Operating profit	1,020.31	3,016.29	1,105.09	98.86	5,240.55	
Less: Provision for non performing assets/Others	(4.15)	626.09	766.90	0.35	1,389.19	
Segment result	1,024.46	2,390.20	338.19	98.51	3,851.36	
Less: Provision for Tax					1,336.83	
Extraordinary profit/loss					-	
Net Profit					2,514.53	
Segment assets	72,302.52	68,816.10	38,842.95	3.39	179,964.96	
Unallocated assets					682.89	
Total assets					180,647.85	
Segment liabilities	71,959.92	35,678.15	56,331.68	2.92	163,972.67	
Unallocated liabilities					630.73	
Total liabilities					164,603.40	
Net assets	342.60	33,137.95	(17,488.73)	0.47	16,044.45	

Geographic Segments

	Domes	stic	Internati	onal	Tota	I
	31 March,	31 March,	31 March,	31 March,	31 March,	31 March,
	2011	2010	2011	2010	2011	2010
Revenue	18,678.87	14,979.44	1,108.07	604.36	19,786.94	15,583.80
Assets	220,468.74	166,726.43	22,244.63	13,921.42	242,713.37	180,647.85

# 2.2.6 Related party disclosure

The related parties of the Bank are broadly classified as:

#### a) Promoters

The Bank has identified the following entities as its Promoters.

- Administrator of the Specified Undertaking of the Unit Trust of India (UTI-1)
- Life Insurance Corporation of India (LIC)
- General Insurance Corporation and four Government-owned general insurance companies New India Assurance Co. Ltd., National Insurance Co. Ltd., United India Insurance Co. Ltd. and The Oriental Insurance Co. Ltd.

## b) Key Management Personnel

- Mrs. Shikha Sharma (Managing Director & Chief Executive Officer)
- Mr. M. M. Agrawal (Erstwhile Deputy Managing Director) upto 31 August, 2010
- Mr. Sisir Kumar Chakrabarti (Deputy Managing Director) with effect from 27 September, 2010

# c) Relatives of Key Management Personnel

Mr. Sanjaya Sharma, Mrs. Usha Bharadwaj, Mr. Tilak Sharma, Ms. Tvisha Sharma, Dr. Sanjiv Bharadwaj, Dr. Prashant Bharadwaj, Dr. Brevis Bharadwaj, Dr. Reena Bharadwaj, Mrs. Bharti Agrawal, Mr. Vedprakash Agrawal, Mrs. Gayatri Devi Agrawal, Mr. Amit M. Agrawal, Mrs. Rinki Agrawal, Master Kaustubh Agrawal, Ms. Prashasti Agrawal, Mr. Anand Agrawal, Mr. Praveen Agrawal, Mrs. Rekha Agrawal, Mrs. Renu Agrawal, Mrs. Meenu Agrawal, Mrs. Swapna Chakraborty, Mrs. Shikha Bhattacharya, Ms. Shila Chakraborty, Mr. Hirendra Nath Chakraborty, Mr. Rajat Chakraborty, Mrs. Devikalpa Chakraborty (Kundu), Master Ahan Chakraborty, Mr. Nabakumar Chakraborty, Mrs. Minati Chakraborty, Mrs. Krishna Chakraborty, Mrs. Sipra Chakraborty, Mr. AsimKumar Chakraborty, Mr. Arunabha Bhattacharya

#### d) Subsidiary Companies

- Axis Securities and Sales Limited
- Axis Private Equity Limited
- Axis Trustee Services Limited
- Axis Asset Management Company Limited
- Axis Mutual Fund Trustee Limited
- Axis U.K. Limited

#### e) Associate

Bussan Auto Finance India Private Limited

The above investment does not fall within the definition of a Joint Venture as per AS 27, Financial Reporting of Interest in Joint Ventures, notified under the Companies (Accounting Standards) Rules, 2006, and the said accounting standard is thus not applicable. However, pursuant to RBI guidelines, the Bank has classified the same as investment in joint ventures in the Balance Sheet. Such investment has been accounted as an Associate from the current year in line with AS 23, Accounting for Investment in Associates in Consolidated Financial Statements notified under the Companies (Accounting Standards) Rules, 2006. Based on RBI guidelines, details of transactions with Associates are not disclosed since there is only one entity/party in this category.

The details of transactions of the Bank with its related parties during the year ended 31 March, 2011 are given below:

(₹ in crores)

Items/Related Party	Promoters	Key Management Personnel	Relatives of Key Management Personnel	Subsidiaries	Total
Dividend Paid	184.65	0.03	-	-	184.68
Dividend Received	-	-	-	0.75	0.75
Interest Paid	389.65	0.07	0.04	3.23	392.99
Interest Received	0.22	0.02	-	0.01	0.25
Investment of the Bank	-	-	-	106.00	106.00
Investment of Related Parties in the Bank	-	2.28	-	-	2.28
Investment in Subordinated Debt/Hybrid Capital of the Bank	-	-	-	-	-
Redemption of Subordinated Debt	-	-	-	-	-
Purchase of investments	10.24	-	-	-	10.24
Sale of Investments	563.21	-	-	-	563.21
Management Contracts and Other reimbursements	-	5.46*	-	10.34	15.80
Purchase of Fixed Assets	-	-	-	-	-
Non-funded commitments	0.01	-	-	-	0.01
Advance granted	-	-	-	-	-
Advance repaid	-	0.12	-	-	0.12
Sale of fixed assets	-	-	-	-	-
Receiving of Services	45.40	-	-	105.33	150.73
Rendering of Services	2.51	-	-	10.88	13.39
Other Reimbursements to Related Parties	0.15	-	-	0.54	0.69

<sup>\*</sup>includes ₹0.70 crore subject to approval of shareholders

The balances payable to/receivable from the related parties of the Bank as on 31 March, 2011 are given below:

Items/Related Party	Promoters	Key Management Personnel	Relatives of Key Management Personnel	Subsidiaries	Total
Borrowings from the Bank	-	-	-	-	-
Deposits with the Bank	4,716.08	0.23	0.23	71.37	4,787.91
Placement of Deposits	0.16	-	-	-	0.16
Advances	43.00	0.27	-	-	43.27
Investment of the Bank	-	-	-	220.55	220.55
Investment of Related Parties in the Bank	152.78	0.04	-	-	152.82
Repo Borrowings	-	-	-	-	-
Non-funded commitments	3.01	-	-	-	3.01

(₹ in crores)

Items/Related Party	Promoters	Key Management Personnel	Relatives of Key Management Personnel	Subsidiaries	Total
Investment in Subordinated Debt/Hybrid					
Capital of the Bank	2,825.00	-	-	-	2,825.00
Advance for Rendering of Services	-	-	-	-	-
Leasing/HP arrangements availed	-	-	-	-	-
Leasing/HP arrangements provided	-	-	-	-	-
Other Receivables	-	-	-	0.57	0.57
Other Payables	-	-	-	14.27	14.27

The maximum balances payable to/receivable from the related parties of the Bank during the year ended 31 March, 2011 are given below:

(₹ in crores)

Items/Related Party	Promoters	Key Management Personnel	Relatives of Key Management Personnel	Subsidiaries	Total
Borrowings from the Bank	-	-	-	-	-
Deposits with the Bank	4,716.09	3.94	4.96	81.85	4,806.84
Placement of Deposits	0.16	-	-	-	0.16
Advances	132.47	0.39	-	0.31	133.17
Investment of the Bank	-	-	-	220.55	220.55
Investment of Related Parties in the Bank	156.15	0.04	-	-	156.19
Repo Borrowing	-	-	-	-	-
Investment in Subordinated Debt/Hybrid					
Capital of the Bank	2,825.00	-	-	-	2,825.00
Advance for Rendering of Services	-	-	-	-	-
Leasing/HP arrangements availed	-	-	-	-	-
Leasing/HP arrangements provided	-	-	-	-	-
Other Receivables	-	-	-	7.19	7.19
Other Payables	-	-	-	16.25	16.25
Non-funded commitments	39.00				39.00

The details of transactions of the Bank with its related parties during the year ended 31 March, 2010 are given below:

Items/Related Party	Promoters	Key Management Personnel	Relatives of Key Management Personnel		Total
Dividend Paid	151.97	-	-	-	151.97
Dividend Received	-	-	-	0.14	0.14
Interest Paid	246.89	0.02	0.01	0.90	247.82
Interest Received	-	0.01	-	-	0.01

(₹ in crores)

Items/Related Party	Promoters	Key Management Personnel	Relatives of Key Management Personnel		Total
Investment of the Bank	-	-	-	55.95	55.95
Investment of Related Parties in the Bank Investment in Subordinated Debt/Hybrid	360.56	-	-	-	360.56
Capital of the Bank	1,055.00	-	-	-	1,055.00
Redemption of Subordinated Debt	5.00	-	-	-	5.00
Sale of Investments	537.48	-	-	-	537.48
Management Contracts and Other					
reimbursements	1.82	2.62	-	3.15	7.59
Purchase of Fixed Assets	-	-	-	0.10	0.10
Non-funded commitments	0.05	-	-	-	0.05
Advance granted	-	-	-	0.09	0.09
Advance repaid	-	-	-	0.09	0.09
Sale of fixed assets	-	-	-	-	-
Receiving of Services	16.11	-	-	94.25	110.36
Rendering of Services	1.92	-	-	7.74	9.66
Other Reimbursements to Related Parties	-	-	-	-	-

The balances payable to/receivable from the related parties of the Bank as on 31 March, 2010 are given below:

Items/Related Party	Promoters	Key Management Personnel	Relatives of Key Management Personnel		Total
Borrowings from the Bank	-	-	-	-	_
Deposits with the Bank	3,662.04	1.72	0.64	21.56	3,685.96
Placement of Deposits	0.16	-	-	-	0.16
Advances	50.17	0.39	-	-	50.56
Investment of the Bank	-	-	-	114.55	114.55
Investment of Related Parties in the Bank	156.15	0.02	-	-	156.17
Repo Borrowings	-	-	-	-	-
Non-funded commitments	39.00	-	-	-	39.00
Investment in Subordinated Debt/Hybrid Capital of the Bank	2,815.00	-	-	-	2,815.00
Advance for Rendering of Services	-	-	-	-	-
Leasing/HP arrangements availed	-	-	-	-	-
Leasing/HP arrangements provided	-	-	-	-	-
Other Receivables	-	-	-	7.19	7.19
Other Payables	-	-	-	7.97	7.97

The maximum balances payable to/receivable from the related parties of the Bank during the year ended 31 March, 2010 are given below:

(₹ in crores)

Items/Related Party	Promoters	Key Management Personnel	Relatives of Key Management Personnel		Total
Borrowings from the Bank	-	-	-	-	-
Deposits with the Bank	3,662.04	10.43	0.64	46.62	3,719.73
Placement of Deposits	0.16	-	-	-	0.16
Advances	59.36	0.40	-	0.07	59.83
Investment of the Bank	-	-	-	114.55	114.55
Investment of Related Parties in the Bank	156.64	0.13	-	-	156.77
Repo Borrowing	-	-	-	-	-
Non-funded commitments	39.05	-	-	-	39.05
Investment in Subordinated Debt/Hybrid					
Capital of the Bank	2,815.00	-	-	-	2,815.00
Advance for Rendering of Services	-	-	-	-	-
Leasing/HP arrangements availed	-	-	-	-	-
Leasing/HP Arrangements provided	-	-	-	-	-
Other Receivables	-	-	-	7.19	7.19
Other Payables	-	-	-	15.01	15.01

# 2.2.7 Leases

Disclosure in respect of assets given on operating lease

The Bank has not given any assets on operating lease.

Disclosure in respect of assets taken on operating lease

Operating lease comprises leasing of office premises/ATMs, staff quarters, electronic data capturing machines and IT equipment.

(₹ in crores)

	31 March, 2011	31 March, 2010
Future lease rentals payable as at the end of the year:		
- Not later than one year	435.35	405.97
- Later than one year and not later than five years	1,222.13	1,164.36
- Later than five years	671.10	718.94
Total of minimum lease payments recognised in the Profit and Loss Accoun	it	
for the year	560.07	412.99
Total of future minimum sub-lease payments expected to be received under	er	
non-cancellable subleases	1.21	1.15
Sub-lease payments recognised in the Profit and Loss Account for the year	0.91	0.61

The Bank has sub-leased certain of its properties taken on lease.

There are no provisions relating to contingent rent.

The terms of renewal/purchase options and escalation clauses are those normally prevalent in similar agreements.

There are no undue restrictions or onerous clauses in the agreements.

# 2.2.8 Other Fixed Assets (including furniture & fixtures)

The movement in fixed assets capitalised as application software is given below:

(₹ in crores)

Particulars	31 March, 2011	31 March, 2010
At cost at the beginning of the year	266.73	220.20
Additions during the year	65.23	47.11
Deductions during the year	(1.68)	(0.58)
Accumulated depreciation as at 31 March	(208.38)	(162.21)
Closing balance as at 31 March	121.90	104.52
Depreciation charge for the year	46.87	37.26

2.2.9 The major components of deferred tax assets and deferred tax liabilities arising out of timing differences are as under:

(₹ in crores)

As at	31 March, 2011	31 March, 2010
Deferred tax assets on account of provisions for doubtful debts	574.23	421.52
Deferred tax assets on account of amortisation of HTM investments	164.04	147.83
Deferred tax assets on account of provision for employee benefits	70.66	47.79
Deferred tax liability on account of depreciation on fixed assets	(32.67)	(32.68)
Deferred tax assets on account of other contingencies	13.37	-
Other deferred tax assets	27.22	26.87
Net deferred tax asset	816.85	611.33

# 2.2.10 Employee Benefits

## **Provident Fund**

The contribution to the employee's provident fund amounted to ₹41.83 crores (previous year ₹37.10 crores) for the year.

The rules of the Bank's Provident Fund administered by a Trust require that if the Board of Trustees are unable to pay interest at the rate declared for Employees' Provident Fund by the Government under para 60 of the Employees' Provident Fund Scheme, 1952 for the reason that the return on investment is less or for any other reason, then the deficiency shall be made good by the Bank. Having regard to the assets of the Fund and the return on the investments, the Bank does not expect any deficiency in the foreseeable future. There has also been no such deficiency since the inception of the Fund.

# Superannuation

The Bank contributed ₹10.17 crores (previous year ₹9.67 crores) to the employees' superannuation plan for the year.

# **Leave Encashment**

The Bank charged an amount of ₹70.65 crores (previous year ₹36.52 crores) towards leave encashment for the year.

# Gratuity

The following tables summarise the components of net benefit expenses recognised in the Profit and Loss Account and funded status and amounts recognised in the Balance Sheet for the Gratuity benefit plan.

# **Profit and Loss Account**

Net employee benefit expenses (recognised in payments to and provisions for employees)

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	31 March, 2011	31 March, 2010
Current Service Cost	9.03	8.67
Interest on Defined Benefit Obligation	3.85	2.93
Expected Return on Plan Assets	(3.34)	(2.58)
Net Actuarial Losses/(Gains) recognised in the year	0.67	(4.11)
Past Service Cost	8.75	-
Total included in "Employee Benefit Expense"	18.96	4.91
Actual Return on Plan Assets	2.57	3.04

# **Balance Sheet**

Details of provision for gratuity

(₹ in crores)

	31 March, 2011	31 March, 2010
Present Value of Funded Obligations	60.65	42.56
Fair Value of Plan Assets	(63.43)	(43.97)
Net Liability	(2.78)	(1.41)
Amounts in Balance Sheet		
Liabilities	-	-
Assets	2.78	1.41
Net Asset	(2.78)	(1.41)

Changes in the present value of the defined benefit obligation are as follows:

	31 March, 2011	31 March, 2010
Change in Defined Benefit Obligation		
Opening Defined Benefit Obligation	42.56	36.37
Current Service Cost	9.03	8.67
Interest Cost	3.85	2.93
Actuarial Losses/(Gains)	(0.11)	(3.65)
Past service cost	8.75	-
Benefits Paid	(3.43)	(1.76)
Closing Defined Benefit Obligation	60.65	42.56

Changes in the fair value of plan assets are as follows:

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			31 N	/larch, 2011	31 March, 2010
Change in the Fair Value of	<u>Assets</u>				
Opening Fair Value of Plan A	Assets			43.97	29.75
Expected Return on Plan Assets	5			3.34	2.58
Actuarial Gains/(Losses)				(0.78)	0.46
Contributions by Employer				20.33	12.94
Benefits Paid				(3.43)	(1.76)
Closing Fair Value of Plan As	ssets			63.43	43.97
Experience adjustments					
					(₹ in crores)
	31 March,	31 March,	31 March,	31 March,	
	2011	2010	2009	2008	
Defined Benefit Obligations	60.65	42.56	36.37	23.35	
Plan Assets	63.43	43.97	29.75	17.74	
Surplus/(Deficit)	2.78	1.41	(6.62)	(5.61)	(2.43)
Experience Adjustments on Plan Liabilities	1.40	1.16	3.38	3.56	2.29
Experience Adjustments on	1.40	1.10	5.50	5.50	2.23
Plan Assets	(0.78)	0.46	(0.73)	(0.17)	0.13
			31 M	larch, 2011	31 March, 2010
The major categories of plan	assets* as a perc	entage of fair	3110	141(11, 2011	31 Wateri, 2010
value of total plan assets – Insu	·			100	100
*composition of plan assets is	not available				
					31 March, 2011
Principal actuarial assumption	ons at the Baland	e Sheet date:			
Discount Rate					8.05% p.a.
Expected rate of Return on Plan	n Assets				7.50% p.a.
Salary Escalation Rate					6.00% p.a.
Employee Turnover					
- 21 to 30 (age in years)					16.55%
- 31 to 44 (age in years)					10.00%
- 45 to 59 (age in years)					1.00%

	31 March, 2010
Principal actuarial assumptions at the Balance Sheet date:	
Discount Rate	7.90% p.a.
Expected rate of Return on Plan Assets	7.50% p.a.
Salary Escalation Rate	6.00% p.a.
Employee Turnover	
- 21 to 44 (age in years)	10.00%
- 45 to 64 (age in years)	1.00%

The estimates of future salary increases considered in actuarial valuation take account of inflation, seniority, promotion and other relevant factors.

The expected rate of return on plan assets is based on the average long-term rate of return expected on investments of the Fund during the estimated term of the obligations.

As the contribution expected to be paid to the plan during the annual period beginning after the balance sheet date is based on various internal/external factors, a best estimate of the contribution is not determinable.

The above information is as certified by the actuary and relied upon by the auditors.

# 2.2.11 Provisions and contingencies

a) Movement in provision for frauds included under other liabilities is set out below:

(₹ in crores)

	31 March, 2011	31 March, 2010
Opening balance at the beginning of the year	0.21	4.51
Additions during the year	4.78	0.04
Reductions on account of payments during the year	-	(0.27)
Reductions on account of reversals during the year	-	(4.07)
Closing balance at the end of the year	4.99	0.21
b) Movement in provision for credit enhancements on securitised assets is	set out below:	

(₹ in crores)

	31 March, 2011	31 March, 2010
Opening balance at the beginning of the year	-	-
Additions during the year	-	-
Reductions during the year	-	-
Closing balance at the end of the year	-	-

c) Movement in provision for debit/credit card reward points is set out below:

	31 March, 2011	31 March, 2010
Opening provision at the beginning of the year	18.41	9.97
Provision made during the year	8.25	9.35
Reductions during the year	(1.65)	(0.91)
Closing provision at the end of the year	25.01	18.41

d) Movement in provision for other contingencies (including derivatives) is set out below:

(₹ in crores)

	31 March, 2011	31 March, 2010
Opening provision at the beginning of the year	-	-
Provision made during the year	36.44	-
Reductions during the year	-	
Closing provision at the end of the year	36.44	-

#### 2.2.12 Unclaimed Shares:

Details of unclaimed shares as of 31 March, 2011 are as follows:

	31 March, 2011
Aggregate number of shareholders at the beginning of the year	49
Total outstanding shares in Unclaimed Suspense Account at the beginning of the year	6,200*
Number of shareholders who approached to issuer for transfer of shares from Unclaimed Suspense Account during the year	11**
Number of shareholders to whom shares were transferred from Unclaimed Suspense Account during the year	11**
Aggregate number of shareholders at the end of the year	38
Total outstanding shares in Unclaimed Suspense Account at the end of the year	4,900*

<sup>\*</sup> Opening of Unclaimed Suspense Account is in process

#### 2.2.13 Small and Micro Industries

Under the Micro, Small and Medium Enterprises Development Act, 2006 which came into force from 2 October, 2006, certain disclosures are required to be made relating to Micro, Small and Medium enterprises. There have been no reported cases of delays in payments to micro and small enterprises or of interest payments due to delays in such payments. The above is based on the information available with the Bank which has been relied upon by the auditors.

#### 2.2.14 Description of contingent liabilities:

a) Claims against the Bank not acknowledged as debts

These represent claims filed against the Bank in the normal course of business relating to various legal cases currently in progress. These also include demands raised by income tax and other statutory authorities and disputed by the Bank.

b) Liability on account of forward exchange and derivative contracts

The Bank enters into foreign exchange contracts, currency options/swaps, interest rate futures and forward rate agreements on its own account and for customers. Forward exchange contracts are commitments to buy or sell foreign currency at a future date at the contracted rate. Currency swaps are commitments to exchange cash flows by way of interest/principal in two currencies, based on ruling spot rates. Interest rate swaps are commitments to exchange fixed and floating interest rate cash flows. Interest rate futures are standardised, exchange-traded contracts that represent a pledge to undertake a certain interest rate transaction at a specified price, on a specified future date. Forward rate agreements are agreements to pay or receive a certain sum

<sup>\*\*</sup> Shares lying with Bank under postal return were re-despatched

based on a differential interest rate on a notional amount for an agreed period. A foreign currency option is an agreement between two parties in which one grants to the other the right to buy or sell a specified amount of currency at a specific price within a specified time period or at a specified future time.

c) Guarantees given on behalf of constituents

As a part of its banking activities, the Bank issues guarantees on behalf of its customers to enhance their credit standing. Guarantees represent irrevocable assurances that the Bank will make payments in the event of the customer failing to fulfill its financial or performance obligations.

d) Acceptances, endorsements and other obligations

These include documentary credit issued by the Bank on behalf of its customers and bills drawn by the Bank's customers that are accepted or endorsed by the Bank.

e) Other items

Other items represent outstanding amount of bills rediscounted by the Bank, estimated amount of contracts remaining to be executed on capital account and commitments towards underwriting and investment in equity through bids under Initial Public Offering (IPO) of corporates as at the year end.

R. B. L. Vaish

S. B. Mathur

Director

Director

2.2.15 Previous year figures have been regrouped and reclassified, where necessary to conform to current year's presentation.

For Axis Bank Ltd.

Adarsh Kishore Chairman

**Shikha Sharma**Managing Director & CEO

**S. K. Chakrabarti**Deputy Managing Director

**R. H. Patil** Director

Sushil Kumar Roongta

Director

Somnath Sengupta
Executive Director & CFO

**P. J. Oza** Company Secretary

Date: 22<sup>nd</sup> April, 2011 Place: Mumbai

# **AUDITORS' CERTIFICATE**

# TO THE MEMBERS OF AXIS BANK LIMITED

We have examined the compliance of conditions of corporate governance by **AXIS BANK LIMITED** ("the Bank") for the year ended 31 March, 2011, as stipulated in clause 49 of the Listing Agreement of the said Bank with the stock exchanges.

The compliance of conditions of corporate governance is the responsibility of the Management. Our examination was limited to procedures and implementation thereof, adopted by the Bank for ensuring the compliance of the conditions of the corporate governance. It is neither an audit nor an expression of opinion on the financial statements of the Bank.

In our opinion and to the best of our information and according to the explanations given to us, we certify that the Bank has complied with the conditions of corporate governance as stipulated in the abovementioned Listing Agreement.

We further state that such compliance is neither an assurance as to the future viability of the Bank nor the efficiency or effectiveness with which the Management has conducted the affairs of the Bank.

#### For **DELOITTE HASKINS & SELLS**

Chartered Accountants (Registration No. 117365W)

# **Z. F. Billimoria Partner**(Membership No.42791)

Place: Mumbai Date: 22<sup>nd</sup> April, 2011

# CORPORATE GOVERNANCE

# (Forming Part of the Directors' Report for the year ended 31 March, 2011)

# 1. Philosophy on Code of Governance

The Bank's policy on Corporate Governance has been:

- I. To enhance the long term interest of its shareholders and to provide good management, the adoption of prudent risk management techniques and compliance with the required standards of capital adequacy, thereby safeguarding the interest of its other stakeholders such as depositors, creditors, customers, suppliers and employees.
- II. To identify and recognise the Board of Directors and the Management of the Bank as the principal instruments through which good corporate governance principles are articulated and implemented. Further, to identify and recognise accountability, transparency and equality of treatment for all stakeholders, as central tenets of good corporate governance.

#### 2. Board of Directors

The composition of the Board of Directors of the Bank is governed by the Companies Act, 1956, the Banking Regulation Act, 1949 and the Clause 49 of the Listing Agreement. The Bank's Board comprises a combination of executive and non-executive Directors. The Board presently consists of 14 Directors and its mix provides a combination of professionalism, knowledge and experience required in the banking business. The Board is responsible for the management of the Bank's business. The functions, responsibilities, role and accountability of the Board are well defined. In addition to monitoring corporate performance, the Board also carries out functions such as taking care of all statutory agenda, approving the Business Plan, reviewing and approving the annual budgets and borrowing limits, and fixing exposure limits. It ensures that the Bank keeps shareholders informed about plans, strategies and performance. The detailed reports of the Bank's performance are periodically placed before the Board. Shri S. B. Mathur has been appointed as the Lead Independent Director.

The composition of the Bank's Board includes the representatives of the Administrator of the Specified Undertaking of the Unit Trust of India (SUUTI), and the Life Insurance Corporation of India, the Bank's promoters. The following members now constitute the Board:

Adarsh Kishore Chairman

Promoter - Nominee of SUUTI

Shikha Sharma Managing Director and Chief Executive Officer

S. K. Chakrabarti Deputy Managing Director

J. R. Varma Independent R. H. Patil Independent Rama Bijapurkar Independent

R. B. L. Vaish Promoter – Nominee of the Life Insurance Corporation of India

M. V. Subbiah Independent

K. N. Prithviraj Promoter – Nominee of SUUTI

V. R. Kaundinya Independent
S. B. Mathur Independent
S. K. Roongta Independent
Prasad R. Menon Independent

R. N. Bhattacharyya Promoter – Nominee of SUUTI

Of these, all Directors are independent except Dr. Adarsh Kishore, Smt. Shikha Sharma, Shri S. K. Chakrabarti, Shri R. B. L. Vaish, Shri K. N. Prithviraj and Shri R. N. Bhattacharyya. Thus, the 8 Independent Directors constitute more than one-half of the Board's membership. Shri M. S. Sundara Rajan had joined the Board on 8 June, 2010 and resigned w.e.f. 22 February, 2011. Shri M. S. Sundara Rajan could not attend any meeting of the Board or any Committee in which he was a member as he was awaiting permission from the Ministry of Finance/RBI to join the Board of the Bank.

Dr. Adarsh Kishore, Smt. Shikha Sharma, Shri M. M. Agrawal, Shri M. V. Subbiah, Shri R. B. L. Vaish, Shri K. N. Prithviraj, Shri J. R. Varma, Shri S. B. Mathur and Shri V. R. Kaundinya attended the last Annual General Meeting held on 8 June, 2010 at Ahmedabad.

Shri N. C. Singhal who was the Chairman of Audit Committee retired from the Board w.e.f. 2 May, 2010. In the absence of a permanent Chairman of the Audit Committee, Shri R. B. L. Vaish and Shri M. V. Subbiah represented the Audit Committee at the last Annual General Meeting to respond to the queries of shareholders. Subsequently, Shri S. B. Mathur has been appointed as the Chairman of the Audit Committee w.e.f. 10 October, 2010.

In all, 10 meetings of the Board were held during the year on the following dates:

20 April, 2010, 8 June, 2010, 15 July, 2010, 16 July, 2010, 17 September, 2010, 9 October, 2010, 14 October, 2010, 17 November, 2010, 12 December, 2010 and 17 January, 2011.

Dr. Adarsh Kishore, Smt. Shikha Sharma, Shri R. B. L. Vaish, Shri K. N. Prithviraj, Shri S. B. Mathur attended all the ten meetings. Shri J. R. Varma attended eight meetings. Shri S. K. Roongta attended all the eight meetings for which he was eligible. Smt. Rama Bijapurkar attended seven meetings. Shri V. R. Kaundinya attended six meetings. Dr. R. H. Patil attended five meetings. Shri S. K. Chakrabarti attended all the five meetings for which he was eligible. Shri M. Agrawal attended all the four meetings for which he was eligible. Shri M. V. Subbiah attended four meetings. Shri Prasad R. Menon attended three meetings out of the four meetings for which he was eligible. Shri N. C. Singhal attended one meeting for which he was eligible. Shri M. S. Sundara Rajan could not attend any meeting.

The Directors of the Bank also hold position as directors, trustees, members and partners in other well-known and reputed companies, trusts, associations and firms as per the details given below:

#### i. ADARSH KISHORE

Sr. No.	Name of the Company/Institution	Nature of Interest
1.	AEGON Religare Life Insurance Company Limited	Director/Chairman - Audit Committee/Chairman - Ethics & Compliance Committee/Member - Nomination & Remuneration Committee/Chairman - Policyholders Protection Committee
2.	Havells India Limited	Director

#### ii. SHIKHA SHARMA

Sr. No.	Name of the Company/Institution	Nature of Interest
1.	Axis Asset Management Company Limited	Chairperson
2.	Axis U.K. Limited	Chairperson
3.	Axis Private Equity Limited	Director

# iii. S. K. CHAKRABARTI

Sr. No.	Name of the Company/Institution	Nature of Interest
1.	Axis Securities and Sales Limited	Chairman

# iv. J. R. VARMA

Sr. No.	Name of the Company/Institution	Nature of Interest
1.	Infosys BPO Limited	Director/Chairman – Compensation Committee/ Chairman – Audit Committee
2.	Onmobile Global Limited	Director/Chairman – Audit Committee/Member – Share Transfers and Investor Grievance Committee
v. R.	H. PATIL	
Sr. No.	Name of the Company/Institution	Nature of Interest
1.	The Clearing Corporation of India Limited	Chairman/Chairman - Bye-laws Rules & Regulations Committee/Chairman – Investment Committee/ Chairman – HR Committee of Directors/Chairman- Committee of Director for CSR Activities/Member – Nomination Committee of Director
2.	Clear Corp Dealing Systems (India) Limited	Chairman
3.	National Securities Depository Limited	Chairman/Chairman- Nomination Committee/ Chairman – Compensation Committee/Member – Audit Committee
4.	NSDL Database Management Limited	Chairman/Chairman – Audit Committee
5.	Axis Private Equity Limited	Chairman
6.	L&T Investment Management Limited	Chairman/Member – Audit Committee
7.	National Securities Clearing Corporation of India Limited	Director/Member – Audit Committee/Member – Committee for Declaration of Default
8.	National Stock Exchange of India Limited	Director/Chairman – Audit Committee/Member – Committee for Declaration of Default/Member – Pricing Committee/Member – Technology Committee/Member – Business Development Committee/Member – Risk Assessment & Review Committee/Member – Employee PF Trust Committee/Member – Executive Committee for CDS Segment/Member- Investor Protection Fund Trust
9.	NSE.IT Limited	Director/Member – Audit Committee/Member – Remuneration Committee
10.	SBI Capital Markets Limited	Director/Chairman – Remuneration HR Committee/ Chairman – Risk Management Committee/Member – Audit Committee/Member – Committee of Directors
11.	CorpBank Securities Limited	Director/Chairman – Audit Committee
12.	L&T Infrastructure Finance Company Limited	Director/Chairman – Audit Committee/Chairman – Risk Management Committee
4.0	TI T . D . C	

Director

The Tata Power Company Limited

13.

# vi. RAMA BIJAPURKAR

Sr. No.	Name of the Company/Institution	Nature of Interest
1.	CRISIL Limited	Director/Member – Compensation Committee/ Member – Allotment Committee
2.	CRISIL Risk & Infrastructure Solutions Limited	Chairperson
3.	Mahindra Holidays & Resorts India Limited	Director/Chairperson – Remuneration Committee/ Member – Audit Committee
4.	Mahindra & Mahindra Financial Services Limited	Director/Member – Audit Committee/Member – Risk Management Committee
5.	ICICI Prudential Life Insurance Company Limited	Director/Chairperson – Board Nomination & Compensation Committee/Member – Board Risk Management Committee
6.	Ambit Holdings Pvt. Limited	Director
7.	Janalakshmi Financial Services Pvt. Limited	Director
8.	Vishwas (Vision for Health Welfare & Special Needs) (Sec. 25 Company)	Director

# vii. R. B. L. VAISH

Sr. No.	Name of the Company/Institution	Nature of Interest
1.	LICHFL Asset Management Company Limited	Director
2.	OTCEI Securities Limited	Director/Member – Remuneration Committee

# viii. M. V. SUBBIAH

Sr. No.	Name of the Company/Institution	Nature of Interest
1.	National Skills Development Corporation (Sec. 25 Company)	Chairman
2.	Lakshmi Machine Works Limited	Director
3.	Chennai Willingdon Corporate Foundation (Sec. 25 Company)	Director
4.	Chennai Heritage (Sec. 25 Company)	Director
5.	SRF Limited	Director/Member – Audit Committee
6.	Murugappa & Sons	Partner
7.	Kadamane Estates Company	Partner
8.	Vellayan Chettiar Trust	Trustee
9.	Muna Vena Murugappan Trust	Trustee
10.	A M M Foundation	Trustee
11.	India Foundation for the Arts	Trustee
12.	Meenakshi Charitable Trust	Trustee
13.	Pallathur Nagarathar Trust	Trustee
14.	National Skill Development Trust	Trustee
15.	Advisory Board of Pari Washington Company	Member
16.	Advisors Private Limited, Chennai	Member

# ix. K. N. PRITHVIRAJ

Sr. No.	Name of the Company/Institution	Nature of Interest
1.	UTI Infrastructure Technology & Services Limited	Chairman
2.	Surana Industries Limited	Director/Member – Audit Committee/Member Remuneration & Nomination Committee
3.	Surana Power Limited	Director
4.	Dwarikeshwar Sugars Industries Limited	Director/Chairman – Audit Committee
5.	Falcon Tyres Limited	Director/Member – Audit Committee
6.	Montana Tyres Limited	Director/Member – Audit Committee
7.	Daiwa Trustees Private Limited	Director/Member – Audit Committee
8.	PNB Investment Services Limited	Director
9.	Brickwork Ratings (India) Pvt. Limited	Director/Member – Audit Committee
10.	Specified Undertaking of the Unit Trust of India	Administrator & Member of Board of Advisors
11.	Oversight Committee on Sale of Assets of IIBI (Government of India)	Member

# x. V. R. KAUNDINYA

Sr. No	o. Name of the Company/Institution	Nature of Interest	
1.	Advanta India Limited	Managing Director & CEO	
2.	Advanta Seeds Limited	Director	
3.	Unicorn Seeds Private Limited	Director	

# xi. S. B. MATHUR

Sr. No.	Name of the Company/Institution	Nature of Interest
1.	Orbis Financial Corporation Limited	Chairman/Member – Audit Committee
2.	Cholamandalam MS General Insurance Company Limited	Chairman/Member – Audit Committee
3.	DCM Sriram Industries Limited	Director/Member – Audit Committee
4.	Havells India Limited	Director/Chairman – Audit Committee
5.	HDIL Limited	Director
6.	HOEC Limited	Director/Member – Audit Committee
7.	IL&FS Limited	Director
8.	ITC Limited	Director/Chairman – Audit Committee
9.	National Collateral Management Services Co. Limited	Director
10.	National Stock Exchange of India Limited	Director
11.	Ultratech Cement Limited	Director
12.	Janalakshmi Financial Services Pvt. Limited	Director
13.	Munich Re India Services Pvt. Limited	Director
14.	J.M. Financial Asset Reconstruction Co. Pvt. Limited	Director
15.	General Insurance Corporation of India	Director/Chairman – Audit Committee
16.	National Investment Fund	Advisor
17.	IDFC Trustee Co. Limited	Trustee
18.	AIG Trustee Co. Pvt. Limited	Trustee

# xii. S. K. ROONGTA

Sr. No.	Name of the Company/Institution	Nature of Interest
1.	ACC Limited	Director
2.	Hindustan Petroleum Corporation Limited	Director/Member – Audit Committee/Member– Shareholders Grievance Committee
3.	The Shipping Corporation of India Limited	Director
4.	Neyveli Lignite Corporation Limited	Director
5.	Jindal Power Limited	Director
6.	Jubilant Industries Limited	Director/Chairman – Shareholders Grievance Committee/Member – Audit Committee

# xiii. PRASAD R. MENON

Sr. No.	Name of the Company/Institution	Nature of Interest
1.	Tata Ceramics Limited	Chairman
2.	NELCO Limited	Chairman
3.	Tata Consulting Engineers Limited	Chairman
4.	Tata Chemicals Limited	Director
5.	Tata Projects Limited Director/Member – Remuneration Comm	
6.	Tata Industries Limited	Director/Member – Audit Committee
7.	Tata BP Solar India Limited	Director
8.	The Sanmar Group	Director
9.	SKF India Limited	Director

# xiv. R. N. BHATTACHARYYA

Sr. No. Name of the Company/Institution		Nature of Interest
1.	Global Coke Limited	Director

The business of the Board is also conducted through the following Committees constituted by the Board to deal with specific matters and delegated powers for different functional areas:

# a) Committee of Directors

R. H. Patil - Chairman

K. N. Prithviraj

V. R. Kaundinya

S. B. Mathur

Prasad R. Menon

Shikha Sharma

S. K. Chakrabarti

# b) Audit Committee

S. B. Mathur - Chairman

R. H. Patil

R. B. L. Vaish

S. K. Roongta

# c) Risk Management Committee

Adarsh Kishore - Chairman

J. R. Varma

R. B. L. Vaish

Shikha Sharma

S. K. Chakrabarti

# d) Shareholders/Investors Grievance Committee

Adarsh Kishore - Chairman

K. N. Prithviraj

S. B. Mathur

# e) HR and Remuneration Committee

Rama Bijapurkar - Chairperson

R. H. Patil

K. N. Prithviraj

S. K. Roongta

Prasad R. Menon

# f) Nomination Committee

S. B. Mathur - Chairman

Rama Bijapurkar

R. B. L. Vaish

V. R. Kaundinya

# g) Special Committee of the Board of Directors for Monitoring of Large Value Frauds

Shikha Sharma - Chairperson

R. H. Patil

V. R. Kaundinya

S. K. Roongta

S. K. Chakrabarti

#### h) Customer Service Committee

Adarsh Kishore - Chairman

J. R. Varma

R. B. L. Vaish

Shikha Sharma

S. K. Chakrabarti

#### i) Committee of Whole-Time Directors

Shikha Sharma - Chairperson

S. K. Chakrabarti

# j) Special Committee of the Board for Strategic Oversight of Integration of Businesses

Rama Bijapurkar - Chairperson

J. R. Varma

R. B. L. Vaish

K. N. Prithviraj

Prasad R. Menon

The functions of the Committees are discussed below:

#### a) Committee of Directors

The Committee of Directors (COD) was reconstituted with effect from 10 October, 2010 and is vested with the following functions and powers:

- i. To provide approvals for loans above certain stipulated limits, discuss strategic issues in relation to credit policy and deliberate on the quality of the credit portfolio.
- ii. To sanction expenditures above certain stipulated limits.
- iii. To approve expansion of the location of the Bank's network of offices, branches, extension counters, ATMs and Currency Chests.
- iv. To review investment strategy and approve investment related proposals above certain limits.
- v. To approve proposals relating to the Bank's operations covering all departments and business segments; and
- vi. To discuss issues relating to day to day affairs and problems and to take such steps as may be deemed necessary for the smooth functioning of the Bank. All routine matters other than the strategic matters and review of policies other than strategic policies like Credit Policy, Investment Policy and other policies which the COD may consider necessary or Reserve Bank of India (RBI) may specifically require to be reviewed by the Board

Meetings and Attendance during the year:

12 meetings of the Committee of Directors were held during the year on 21 April, 2010, 17 May, 2010, 7 June, 2010, 14 July, 2010, 23 August, 2010, 20 September, 2010, 9 October, 2010, 3 November, 2010, 7 December, 2010, 12 January, 2011, 18 February, 2011 and 21 March, 2011. Smt. Shikha Sharma attended all the twelve meetings. Shri S. B. Mathur attended all the nine meetings for which he was eligible. Dr. R. H. Patil attended eight meetings. Shri V. R. Kaundinya attended six meetings out of nine meetings for which he was eligible. Shri K. N. Prithviraj and Shri M. M. Agrawal attended all the five meetings for which they were eligible. Shri S. K. Chakrabarti attended four meetings out of six meetings for which he was eligible. Shri Prasad R. Menon attended all the three meetings for which he was eligible. Shri N. C. Singhal attended one meeting for which he was eligible and Shri M. S. Sundara Rajan could not attend any meeting out of four meetings for which he was eligible.

#### b) Audit Committee

The Audit Committee of the Board of Directors was reconstituted with effect from 10 October, 2010 and functions with the following main objectives:

- i. To provide direction and to oversee the operation of the audit functions in the Bank.
- ii. To review the internal audit and inspection systems with special emphasis on their quality and effectiveness.
- iii. To review inspection and concurrent audit reports of large branches with a focus on all major areas of housekeeping, particularly inter-branch adjustment accounts, arrears in the balancing of the books and unreconciled entries in inter-bank and Nostro accounts and frauds.
- iv. To follow up issues raised in Long Form Audit Report and inspection reports of RBI.
- v. To review the system of appointment and remuneration of concurrent auditors and external auditors.
- vi. To recommend to the Board, the appointment, re-appointment and, if required, the replacement or removal of the statutory auditor and the fixation of audit fees.
- vii. To review the performance of statutory and internal auditors, and adequacy of the internal control systems.
- viii. To oversee the Bank's financial reporting process and the disclosure of its financial information to ensure that the financial statements are correct, sufficient and credible.
- ix. To review the annual financial statements and to recommend their adoption to the Board, with particular reference to disclosure of any related party transactions.

- x. To review the quarterly financial statements and recommend their adoption to the Board.
- xi. To review the functioning of the Whistle Blower Mechanism; and
- xii. To carry out any other function as is mentioned in the terms of reference of the Audit Committee.

As required under Section 292A of the Companies Act, 1956 and Clause 49 of the Listing Agreement, the new 'Terms of Reference' of the Committee were approved by the Board of Directors at its meeting held on 23 January, 2001.

Meetings and Attendance during the year:

11 meetings of the Audit Committee were held during the year on 20 April, 2010, 23 June, 2010, 14 July, 2010, 10 August, 2010, 17 September, 2010, 14 October, 2010, 19 November, 2010, 17 December, 2010, 17 January, 2011, 28 February, 2011 and 22 March, 2011. Shri R. B. L. Vaish attended all the eleven meetings. Shri S. B. Mathur attended nine meetings out of ten meetings for which he was eligible. Shri S. K. Roongta attended all the six meetings for which he was eligible. Dr. R. H. Patil attended four meetings. Shri M. V. Subbiah attended three meetings out of five meetings for which he was eligible. Shri N. C. Singhal attended one meeting for which he was eligible. Shri M. S. Sundara Rajan could not attend any meeting out of four meetings for which he was eligible.

# c) Risk Management Committee

The Risk Management Committee of the Board of Directors was reconstituted with effect from 10 October, 2010 and functions with the following objectives:

- i. To perform the role of Risk Management in pursuance of the Risk Management Guidelines issued periodically by RBI and Board; and
- ii. To monitor the business of the Bank periodically and also to suggest the ways and means to improve the working and profitability of the Bank from time to time.

Meetings and Attendance during the year:

4 meetings of the Risk Management Committee were held during the year on 20 April, 2010, 15 July, 2010, 9 October, 2010 and 17 January, 2011. Dr. Adarsh Kishore and Smt. Shikha Sharma attended all the four meetings. Shri J. R. Varma attended three meetings. Shri M. M. Agrawal attended two meetings for which he was eligible. Shri S. K. Chakrabarti and Shri R. B. L. Vaish attended one meeting for which they were eligible.

#### d) Shareholders/Investors Grievance Committee

The Shareholders/Investors Grievance Committee of the Board of Directors was reconstituted with effect from 10 October, 2010. The primary objective of the Shareholders/Investors Grievance Committee is to look into redressal of shareholders' and investors' grievances relating to non-receipt of dividend, refund orders, shares sent for transfer, non-receipt of Annual Report and other similar grievances.

Meetings and Attendance during the year:

4 meetings of the Shareholders/Investors Grievance Committee were held during the year on 20 April, 2010, 15 July, 2010, 9 October, 2010 and 17 January, 2011. Dr. Adarsh Kishore and Shri K. N. Prithviraj attended all the four meetings. Shri R. B. L. Vaish attended three meetings for which he was eligible. Shri S. B. Mathur attended one meeting for which he was eligible. Shri M. S. Sundara Rajan could not attend one meeting for which he was eligible.

At monthly intervals, the Bank sends to the members of the Committee, investors' service status reports giving the brief details of the complaints received, disposed off and pending. Details of the status of the references/ complaints received for the year are given in the following statement:

Status of the References/Complaints from 1 April, 2010 to 31 March, 2011

	Received	Disposed Off	Pending
Change of Address	453	453	-
Bank Mandates	69	69	-
ECS	409	409	-
Nomination	337	337	-
Non-receipt of Share Certificates	72	72	-
Correction of Names	48	48	-
Stock Exchange queries	4	4	-
NSDL/CDSL queries	-	-	-
SEBI	8	8	-
Receipt of Dividend Warrants for revalidation	372	372	-
Non-receipt of Dividend	678	678	-
Non-receipt of Annual Reports	29	29	-
Transfers	601	623 **	-
	Bank Mandates ECS Nomination Non-receipt of Share Certificates Correction of Names Stock Exchange queries NSDL/CDSL queries SEBI Receipt of Dividend Warrants for revalidation Non-receipt of Dividend Non-receipt of Annual Reports	Bank Mandates69ECS409Nomination337Non-receipt of Share Certificates72Correction of Names48Stock Exchange queries4NSDL/CDSL queries-SEBI8Receipt of Dividend Warrants for revalidation372Non-receipt of Dividend678Non-receipt of Annual Reports29	Bank Mandates         69         69           ECS         409         409           Nomination         337         337           Non-receipt of Share Certificates         72         72           Correction of Names         48         48           Stock Exchange queries         4         4           NSDL/CDSL queries         -         -           SEBI         8         8           Receipt of Dividend Warrants for revalidation         372         372           Non-receipt of Dividend         678         678           Non-receipt of Annual Reports         29         29

<sup>\*\*22</sup> share transfers were received in the last week of March 2010 and were disposed off in the first week of April 2010.

Shri P. J. Oza, Company Secretary, is the Compliance Officer for SEBI/Stock Exchange related issues.

#### e) HR and Remuneration Committee

The Remuneration and Nomination Committee of the Board of Directors has been split into two separate Committees with effect from 10 October, 2010 namely, HR and Remuneration Committee and Nomination Committee.

The HR and Remuneration Committee of the Board of Directors was constituted with effect from 10 October, 2010 and functions with the following objectives:

- i. To decide the overall remuneration policy of the Bank, including the level and structure of fixed pay, perquisites, the bonus pools, stock-based compensation including grant of stock options and/or recommending to the Board, grant of stock options to employees of the Bank.
- ii. To recommend to the Board, the remuneration package for the MD & CEO, the other Whole-time Directors and senior managers one level below the Board position including the level and structure of fixed pay, variable pay, stock-based compensation and perquisites.
- iii. To recommend to the Board, the compensation payable to the Chairman of the Bank, including fixed and variable pay and perquisites.
- iv. To examine the HR processes within the Bank.
- v. To evaluate the process of succession planning at the level of the MD & CEO, the other Whole-time Directors, and senior managers one level below the Board position.
- vi. To be consulted on appointment of the Executive Directors in the Bank.
- vii. To review the talent management and succession process to ensure business continuity.
- viii. To review the annual presentation from the HR department of the Bank on the HR and remuneration landscape.

Meeting and Attendance during the year:

1 meeting of HR and Remuneration Committee was held during the year on 3 November, 2010. Dr. R. H. Patil, Shri K. N. Prithviraj and Shri S. K. Roongta attended the meeting. Smt. Rama Bijapurkar and Shri Prasad R. Menon could not attend the meeting.

Meetings and Attendance during the year - Remuneration and Nomination Committee:

4 meetings of the Remuneration and Nomination Committee were held till 10 October, 2010 on 15 April, 2010, 19 May, 2010, 14 July, 2010 and 8 October, 2010. Smt. Rama Bijapurkar and Shri K. N. Prithviraj attended all the four meetings. Dr. R. H. Patil attended two meetings. Shri N. C. Singhal attended one meeting for which he was eligible.

# **Remuneration Policy**

The Bank believes that to attract the right talent, the Remuneration Policy should be structured in line with other peer group banks, and is sensitive to compensation packages in this part of the financial market. Compensation is structured in terms of fixed pay, variable pay and employee stock options, with the last two being strongly contingent on employee performance. The Remuneration Policy for the Chairman, Managing Director and Chief Executive Officer and other Whole-time Directors is similarly structured and approved by the Board of Directors, the shareholders and the RBI from time to time.

#### **Remuneration of Directors**

 Smt. Shikha Sharma was appointed as the Managing Director and CEO of the Bank for a period of three years w.e.f. 1 June, 2009.

The Bank has entered into a service agreement with Smt. Shikha Sharma for a period from 1 June, 2009 to 31 May, 2012.

The details of remuneration paid to Smt. Shikha Sharma during the year under review are given below in sub-para vii.

Smt. Shikha Sharma was granted 1,00,000 and 1,75,000 options under the Employee Stock Option Plan Grant IX B (13 July, 2009) and Grant X (20 April, 2010) respectively. From these two tranches, 30,000 options were vested up to 31 March, 2011. None of these options have been exercised by Smt. Shikha Sharma till 31 March, 2011.

ii. Shri M. M. Agrawal was appointed as an Additional Director and the Deputy Managing Director of the Bank. RBI vide its letter dated 11 February, 2010 approved the appointment of Shri M. M. Agrawal as the Deputy Managing Director of the Bank as also the payment of remuneration to him with effect from 10 February, 2010. The term of Shri Agrawal was up to 31 August, 2010, the last day of the month in which he attained the age of superannuation.

The details of remuneration paid to Shri M. M. Agrawal during the year under review are given below in subpara vii.

Shri M. M. Agrawal was granted 3,22,280 options in total under various tranches under the Employee Stock Option Plan (out of which 1,00,000 options were granted after he was appointed as Deputy Managing Director). From these tranches,1,73,046 options were vested and exercised up to 31 August, 2010, while 1,49,234 options are unvested on 31 August, 2010.

iii. Shri S. K. Chakrabarti has been appointed as an Additional Director and Deputy Managing Director of the Bank with effect from 27 September, 2010. The term of Shri Chakrabarti is up to 30 September, 2011, the last day of the month in which he attains the age of superannuation. The approval of the shareholders to the appointment of Shri S. K. Chakrabarti as the Deputy Managing Director and payment of remuneration is being sought in the Annual General Meeting being held on 17 June, 2011.

The details of remuneration paid to Shri S. K. Chakrabarti during the year under review are given below in sub-para vii.

Shri S. K. Chakrabarti was granted 2,70,380 options in total under various tranches under the Employee Stock Option Plan (all the options were granted before he was appointed as Deputy Managing Director). From these tranches, 1,52,046 options were vested and 1,44,546 options were exercised up to 31 March, 2011, and 7,500 options are unexercised. 1,18,334 options are unvested as on 31 March, 2011.

iv. Dr. Adarsh Kishore has been appointed as Chairman of the Bank for a period of three years w.e.f. 8 March, 2010. The details of remuneration of Dr. Adarsh Kishore during the year under review are:

Salary of ₹12,00,000.

Expenses for maintenance of office ₹8,80,480.

- v. The Bank has received approval of RBI, shareholders and of the Central Government under the provisions of Section 309(4) of the Companies Act, 1956 for payment of remuneration to Dr. Adarsh Kishore.
- vi. In accordance with the present regulations of RBI, the Bank grants no ESOPs to any Non-Executive Directors.
- vii. The details of remuneration paid to the Whole-time Directors during 2010-11 are as under:

(In ₹)

	Smt. Shikha Sharma	Shri M. M. Agrawal	Shri S. K. Chakrabarti
For the Period	1.4.2010 to 31.3.2011	1.4.2010 to 31.8.2010	27.9.2010 to 31.3.2011
Salary	1,35,41,664	64,58,214	41,16,229
Fixed Allowance	Nil	26,64,773	7,30,685
Leave Fare Concession	8,80,000	5,15,473	4,03,678
facility			
House Rent Allowance	52,00,000	Nil	Nil
Variable Pay	26,04,165	15,18,000	Nil
Upkeep Allowance (1)	Nil	44,002	Nil
Provident Fund	@ 12% of pay with	@ 12% of pay with	@ 12% of pay with
	equal contribution by	equal contribution by	equal contribution by
	the Bank or as decided	the Bank or as decided	the Bank or as decided
	by the Board of Trustees	by the Board of Trustees	by the Board of Trustees
	from time to time	from time to time	from time to time
Gratuity	One month's salary for	One month's salary for	One month's salary for
	each completed year of	each completed year of	each completed year of
	service or part thereof.	service or part thereof	service or part thereof
		(on pro-rata basis).	(on pro-rata basis).
Superannuation	10% of pay	10% of pay	10% of pay
Leave Encashment	Nil	11,04,000	4,04,167

<sup>(1)</sup>Upkeep Allowance paid towards upkeep of residential accommodation provided by the Bank.

Perquisites (evaluated as per Income Tax Rules, wherever applicable, or otherwise at actual cost to the Bank) such as the benefit of the Bank's furnished accommodation, electricity, water and furnishings, club fees, personal accident insurance, loans, use of car and telephone at residence, medical reimbursement, travelling and halting allowances, newspapers and periodicals, and others were provided in accordance with the Rules of the Bank.

viii. All Directors of the Bank, except for Smt. Shikha Sharma, Shri M. M. Agrawal and Shri S. K. Chakrabarti, were paid sitting fees of ₹20,000 for every meeting of the Board and also for every meeting of the Committees attended by them. Reimbursement of expenses, if any, for travel to and from the places of their residence to the venue of the meeting, lodging and boarding when attending the meeting, being on actual basis, is made directly by the Bank to the service providers. During the year, sitting fees of ₹42,00,000 was paid to the Directors of the Bank.

# **Sitting Fees**

The details of sitting fees paid to the Directors during the period from 1 April, 2010 to 31 March, 2011 are as follows:

Sr. No.	Name of Director	Sitting Fees (₹)	
1.	Adarsh Kishore	4,40,000	
2.	N. C. Singhal	80,000	
3.	J. R. Varma	2,80,000	
4.	R. H. Patil	4,40,000	
5.	Rama Bijapurkar	2,80,000	
6.	R. B. L. Vaish	6,40,000	
7.	M. V. Subbiah	1,60,000	
8.	K. N. Prithviraj	5,20,000	
9.	V. R. Kaundinya	3,00,000	
10.	S. B. Mathur	6,00,000	
11.	M. S. Sundara Rajan	NIL	
12.	S. K. Roongta	3,20,000	
13.	Prasad R. Menon	1,40,000	
14.	R. N. Bhattacharyya	NIL	
15.	Shikha Sharma	NIL	
16.	M. M. Agrawal	NIL	
17.	S. K. Chakrabarti	NIL	
	TOTAL	42,00,000	

The details of shares of the Bank, held by the non-whole time Directors as on 31 March, 2011 are set out in the following table:

Name of Director	No. of shares held	
R. B. L. Vaish	225 equity shares	
S. B. Mathur	200 equity shares	

#### f) Nomination Committee

The Nomination Committee of the Board of Directors was constituted on 10 October, 2010 and functions with the following objectives:

- i. To undertake a process of due diligence to determine the suitability of any person for appointment/continuing to hold appointment as a director on the Board, based upon qualification, expertise, track record, integrity and other 'fit and proper' criteria.
- ii. To examine the vacancies that will come up at the Board on account of retirement or otherwise.
- iii. To evaluate the skills that exist, and those that are absent but needed at the Board level, and search for appropriate candidates who have the profile to provide such skill sets.
- iv. To create a recommendatory list for deliberation and decision-making at the Board level.
- v. To review the charter, tasks and composition of Committees of the Board, and identify and recommend to the Board, the Directors who can best serve as members of each Board Committee.

Meeting and Attendance during the year:

1 meeting of Nomination Committee was held during the year on 12 December, 2010. Shri S. B. Mathur, Shri V. R. Kaundinya, Shri R. B. L. Vaish and Smt. Rama Bijapurkar attended the same.

# g) Special Committee of the Board of Directors for Monitoring of Large Value Frauds

The Special Committee of the Board of Directors for Monitoring of Large Value Frauds was reconstituted with effect from 10 October, 2010 and functions with the following objectives:

To monitor and review all the frauds of ₹1 crore and above so as to:

- Identify systemic lacunae, if any, which facilitated perpetration of the fraud and put in place measures to plug the same.
- ii. Identify the reasons for delay in detection, if any, in reporting to top management of the Bank and RBI.
- iii. Monitor progress of CBI/Police Investigation and recovery position.
- iv. Ensure that staff accountability is examined at all levels in all cases of frauds and staff side action, if required, is completed quickly without loss of time.
- v. Review the efficacy of the remedial action taken to prevent recurrence of frauds, such as strengthening of internal controls; and
- vi. Put in place other measures as may be considered relevant to strengthen preventive measures against frauds.

Meetings and Attendance during the year:

4 meetings of Special Committee of the Board of Directors for Monitoring of Large Value Frauds were held during the year on 20 May, 2010, 14 July, 2010, 3 November, 2010 and 21 March, 2011. Smt. Shikha Sharma attended all the meetings. Dr. Adarsh Kishore, Shri V. R. Kaundinya and Shri S. K. Chakrabarti attended two meetings for which they were eligible. Dr. R. H. Patil attended two meetings out of three meetings for which he was eligible. Shri S. K. Roongta attended one meeting out of two meetings for which he was eligible.

#### h) Customer Service Committee

The Customer Service Committee of the Board of Directors was reconstituted with effect from 10 October, 2010 and functions with the following objectives:

- i. Overseeing the functioning of the Bank's internal committee set-up for customer service.
- ii. To review the level of customer service in the Bank including customer complaints and the nature of their resolution.
- iii. Provide guidance in improving the customer service level.
- iv. Review any award by the Banking Ombudsman to any customer on a complaint filed with the Ombudsman.

Meetings and Attendance during the year:

4 meetings of the Customer Service Committee were held during the year on 24 June, 2010, 30 September, 2010, 28 December, 2010 and 31 March, 2011. Shri R. B. L. Vaish attended all the four meetings and Shri J. R. Varma attended three meetings. Dr. Adarsh Kishore, Smt. Shikha Sharma and Shri S. K. Chakrabarti attended two meetings for which they were eligible.

#### i) Committee of Whole-time Directors

The Committee of Whole-time Directors was constituted on 15 January, 2010 and functions with the following objectives:

- i. Allotment of shares under ESOP.
- ii. Grant of Powers of Attorney.
- iii. Issue of duplicate share certificates, and
- iv. Any other routine administrative matters.

Meetings during the year:

11 meetings of the Committee of Whole-time Directors were held during the year on 21 April, 2010, 19 May, 2010, 18 June, 2010, 20 July, 2010, 23 August, 2010, 21 October, 2010, 22 November, 2010, 17 December, 2010, 18 January, 2011, 23 February, 2011 and 25 March, 2011.

# j) Special Committee of the Board for Strategic Oversight of Integration of Businesses

The Special Committee of the Board for Strategic Oversight of Integration of Businesses was constituted on 17 January, 2011 and functions on behalf of the Board of Directors, to monitor and exercise oversight of the process of integration of the businesses to be acquired from Enam Securities Private Limited with Axis Bank Limited and its subsidiary, Axis Securities and Sales Limited.

Meetings and Attendance during the year:

2 meetings of Special Committee of the Board for Strategic Oversight of Integration of Businesses were held during the year on 27 January, 2011 and 15 February, 2011. Smt. Rama Bijapurkar, Shri K. N. Prithviraj and Shri R. B. L. Vaish attended both the meetings. Shri Prasad R. Menon attended one meeting. Shri J. R. Varma participated in both the meetings through teleconference.

# 3. General Body Meetings:

The last three Annual General Meetings were held as follows:

Annual General Meeting	Date and Day	Time	Location
14 <sup>th</sup>	6.6.2008 – Friday	10.00 a.m.	Bhaikaka Bhavan, Ellisbridge, Ahmedabad – 380 006
15 <sup>th</sup>	1.6.2009 – Monday	10.00 a.m.	Bhaikaka Bhavan, Ellisbridge, Ahmedabad – 380 006
16 <sup>th</sup>	8.6.2010 – Tuesday	10.00 a.m.	Bhaikaka Bhavan, Ellisbridge, Ahmedabad – 380 006

The special resolutions passed during the last three Annual General Meetings/Postal Ballot were as under:

Annual General Meeting	Date of Annual General Meeting	Special Resolutions
14 <sup>th</sup>	6.6.2008 – Friday	<ul> <li>Resolution No. 6 - Appointment of Statutory Auditors under Section 224A of the Companies Act, 1956.</li> </ul>
		<ul> <li>Resolution No. 9 - Approval of the shareholders of the Bank pursuant to Section 81 of the Companies Act, 1956 authorising the Board of Directors of the Bank to issue, offer and allot equity stock options under the Employees Stock Option Scheme of the Bank.</li> </ul>
15 <sup>th</sup>	1.6.2009 – Monday	<ul> <li>Resolution No. 5 - Appointment of Statutory Auditors under Section 224A of the Companies Act, 1956.</li> </ul>
		<ul> <li>Resolution No. 7 - Partial modification to the approval given by shareholders through postal ballot notice dated 9 January, 2009 to the Articles of Association of the Bank in respect of separation of the post of Chairman and CEO into the posts of i) Non-Executive Chairman and ii) Managing Director. The effective date of the alteration of Articles of Association changed to 1 June, 2009 instead of 1 August, 2009.</li> </ul>

Annual General Meeting	Date of Annual General Meeting	Special Resolutions
Resolution passed through Postal Ballot	Date of Scrutinizer's Report – 9.9.2009	<ul> <li>Special Resolution for increasing the Number of Directors to Fifteen*.</li> </ul>
		<ul> <li>Special Resolution for alteration of Articles 88 and 89(10) of the Articles of Association of the Bank in respect of increasing the number of Directors to fifteen and for alteration to the Articles of Association in respect of replacing the words 'Whole-time/ Executive Director(s)' wherever appearing in Articles 118(2a), 118(3) and 118(4) of the Articles of Association, by the words 'Whole-time/Executive/Joint/Deputy Managing Director(s)'**.</li> </ul>
16 <sup>th</sup>	8.6.2010 – Monday	<ul> <li>Special Resolution for Raising Tier I Capital ***.</li> <li>Resolution No. 5 - Appointment of Statutory Auditors under Section 224A of the Companies Act, 1956.</li> </ul>
		<ul> <li>Resolution No. 14 - Approval of the shareholders of the Bank pursuant to Section 81 of the Companies Act, 1956 authorising the Board of Directors of the Bank to issue, offer and allot equity stock options under the Employees Stock Option Scheme of the Bank.</li> </ul>
		<ul> <li>Resolution No. 15 - Approval of the shareholders of the Bank pursuant to Section 81(1A) of the Companies Act, 1956 authorising the Board of Directors of the Bank to create, offer, issue and allot equity stock options to the permanent employees of the subsidiaries of the Bank, present and future, including any Director of the Subsidiary Companies, under the Employees Stock Option Scheme of the Bank.</li> </ul>

<sup>\*</sup> Resolution proposing the increase in the number of Directors to Fifteen was passed through postal ballot. Shri Ashwin Lalbhai Shah, an Advocate of Gujarat High Court, who was appointed as Scrutinizer by the Bank, received a total of 1,384 numbers of ballots. Out of 1,384 ballots received by Shri Shah, 1,341 were valid ballots and 43 were invalid ballots. Out of 1,341 shareholders, 99.44% had assented for the Resolution.

No Resolution in the notice of the proposed Seventeenth Annual General Meeting is proposed to be passed by Postal Ballot.

<sup>\*\*</sup> Resolution proposing the alteration to the Articles of Association was passed through postal ballot. Shri Ashwin Lalbhai Shah, an Advocate of Gujarat High Court, who was appointed as Scrutinizer by the Bank, received a total of 1,384 numbers of ballots. Out of 1,384 ballots received by Shri Shah, 1,337 were valid ballots and 47 were invalid ballots. Out of 1,337 shareholders, 99.99% had assented for the Resolution.

<sup>\*\*\*</sup> Resolution proposing Raising of Tier I Capital was passed through postal ballot. Shri Ashwin Lalbhai Shah, an Advocate of Gujarat High Court, who was appointed as Scrutinizer by the Bank, received a total of 1,384 number of ballots. Out of 1,384 ballots received by Shri Shah, 1,336 were valid ballots and 48 were invalid ballots. Out of 1,336 shareholders, 99.24% had assented for the Resolution.

# 4. Dividend History of Last Five Years

Sr. No.	Financial Year	Rate of Dividend	Date of Declaration (AGM)	Date of Payment (Date of Dividend Warrant)
1.	2005-06	35% (₹3.50 per share)	2.6.2006	3.6.2006
2.	2006-07	45% (₹4.50 per share)	1.6.2007	2.6.2007
3.	2007-08	60% (₹6.00 per share)	6.6.2008	7.6.2008
4.	2008-09	100% (₹10.00 per share)	1.6.2009	2.6.2009
5.	2009-10	120% (₹12.00 per share)	8.6.2010	9.6.2010

#### Unclaimed Dividends:

All shareholders whose dividends are unpaid have been intimated individually to claim their dividends. Under the Transfer of Unclaimed Dividend Rules, it would not be possible to claim the dividend amount once deposited in Investors' Education & Protection Fund (IEPF). Shareholders are, therefore, again requested to claim their unpaid dividend, if not already claimed.

Transfer to Investor Protection Fund:

Pursuant to Section 205C of the Companies Act, 1956, dividends that are unclaimed for a period of seven years get transferred to the Investors' Education and Protection Fund administered by the Central Government. Listed in the table below are the dates of dividend declaration since 2003-04 and the corresponding dates when unclaimed dividends are due to be transferred to the Central Government.

Year	Dividend-Type	Date of Declaration	Due Date of Transfer
2003-04	Final	18.6.2004	18.7.2011
2004-05	Final	10.6.2005	10.7.2012
2005-06	Final	2.6.2006	2.7.2013
2006-07	Final	1.6.2007	1.7.2014
2007-08	Final	6.6.2008	6.7.2015
2008-09	Final	1.6.2009	1.7.2016
2009-10	Final	8.6.2010	8.7.2017

#### 5. Disclosures

- There were no transactions of a material nature undertaken by the Bank with its promoters, directors or the management, their subsidiaries or relatives that may have a potential conflict with the interests of the Bank.
- There are no instances of non-compliance by the Bank, penalties and strictures imposed by Stock Exchanges and SEBI/other statutory authorities on any matter related to capital markets during the last three years other than the following:
  - (i) A penalty of ₹2 lacs was imposed by SEBI vide its order dated 10 March, 2011. It is an adjudication order and is passed against the Bank with respect to the Debenture Trustee activity carried out by the Bank. The Bank proposes to file an appeal.
  - (ii) SEBI has conveyed to the Bank its strong displeasure in not exercising the required level of diligence in preventing certain errors during the IPO of Orient Green Power Company Limited wherein the Bank had acted as a merchant banker.
  - (iii) During the buyback of shares by India Infoline Limited, wherein the Bank acted as a merchant banker, SEBI has warned the Bank to be more careful in exercising due diligence while drafting public announcements in future.

- (iv) During the last three years, penalty of ₹16,050 was imposed by National Securities Depository Limited on the Bank for its activity as Depository Participant.
- Whistleblower Policy: A central tenet in the Bank's Policy on Corporate Governance is commitment to ethics, integrity, accountability and transparency. To ensure that the highest standards are maintained in these aspects on an on-going basis and to provide safeguards to various stakeholders (including shareholders, depositors and employees) the Bank has formulated a 'Whistleblower Policy'. The Policy provides employees with the opportunity to address serious concerns arising from irregularities, malpractices and other misdemeanors committed by the Bank's personnel by approaching a Committee set up for the purpose (known as the Whistleblower Committee). In case senior management commits the offences, the Policy enables the Bank's staff to report the concerns directly to the Audit Committee of the Board. The Policy is intended to encourage employees to report suspected or actual occurrence of illegal, unethical or inappropriate actions, behaviors or practices by staff without fear of retribution. The employees use this Policy regularly as a tool to voice their concerns on irregularities, malpractices and other misdemeanors. The Policy also provides the facility to report wrongdoing in an anonymous manner. It is hereby affirmed that the Bank has not denied personal access to the Audit Committee of the Board and that the policy contains provisions protecting Whistleblowers from unfair termination and other unfair prejudicial and employment practice. The Whistleblower Policy is required to be reviewed by the Audit Committee of the Board at regular intervals.
- The Bank has complied with the mandatory requirements regarding the Board of Directors, Audit Committees and other Board Committees and other disclosures as required under the provisions of the revised Clause 49 of the Listing Agreement effective 1 January, 2006. The Bank has also complied with non-mandatory requirements like formation of HR & Remuneration Committee and Nomination Committee, sending half-yearly results to each shareholder, the performance evaluation of all Directors under 'Fit & Proper' Criteria laid down by RBI and establishment of a Whistle Blower Policy.

#### 6. Means of Communication

- Quarterly/Half-yearly results are communicated through newspaper advertisements, press releases and by posting information on the Bank's website. Also, Half-yearly results are forwarded to each shareholder through post along with a letter from Managing Director and Chief Executive Officer.
- The results are generally published in the Economic Times and Gujarat Samachar or Sandesh or Divya Bhaskar.
- Address of our official website is www.axisbank.com where the information is displayed.
- Generally, after the half-yearly and the annual results are approved by the Board, formal presentations are made to analysts by the management and the same is also placed on the Bank's website.
- The Management's Discussion and Analysis Report for the year 2010-11 is part of the Annual Report.

# 7. General Shareholder Information

- AGM: Date, time and venue 17 June, 2011 10.00 A.M.
  - At J. B. Auditorium, Ahmedabad Management Association, AMA Complex, ATIRA, Dr. Vikram Sarabhai Marg, Ahmedabad 380 015.

audited annual accounts and Q4 results is proposed to be held during

- Financial Year/Calendar
   1 April, 2011 to 31 March, 2012. The meetings to consider quarterly results for the quarter ending June 2011, September 2011 and December 2011 are proposed to be held during second half of July 2011, October 2011 and January 2012. The meeting to consider
  - the second half of April 2012.
- Date of Book Closure 10 June, 2011 to 17 June, 2011 (both days inclusive)

- Dividend Payment Date
- The dispatch of the dividend warrants/ECS credit would commence on 18 June, 2011 and is expected to be completed on or before 27 June, 2011.
- The Bank's shares are listed on the following Stock Exchanges:
  - i. Bombay Stock Exchange Limited, P. J. Towers, Dalal Street, Mumbai 400 001.
  - ii. National Stock Exchange of India Limited, Exchange Plaza, Plot No. C/1, "G" Block, Bandra-Kurla Complex, Bandra (East), Mumbai 400 051.
- The Bank's Global Depositary Receipts (GDRs) are listed and traded on the London Stock Exchange, 10 Paternoster Square, London EC4M 7LS, UK.
- Listing of equity shares/GDRs on Stock Exchanges (with stock code):

Name of Stock Exchange	Stock Code
Bombay Stock Exchange Limited	532215
National Stock Exchange of India Limited	AXISBANK
London Stock Exchange	AXB

The annual fees for FY2011-12 have been paid to all the Stock Exchanges where the shares are listed.

ISIN for equity shares : INE 238A01026

Name of Depositories : i. National Securities Depository Limited

ii. Central Depository Services (India) Limited

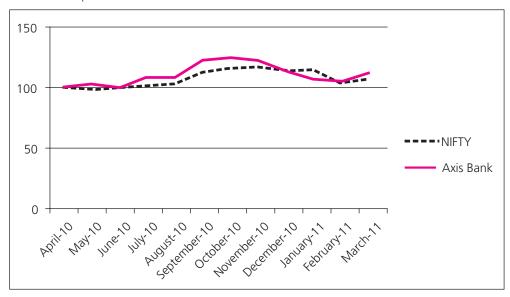
ISIN for GDRs : US05462W1099

• Market Price Data: The price of the Bank's Share - High, Low during each month in the last financial year on NSE was as under:

MONTH	HIGH (₹)	LOW (₹)
April 2010	1,287.00	1,128.20
May 2010	1,320.00	1,147.15
June 2010	1,277.65	1,168.50
July 2010	1,396.75	1,215.05
August 2010	1,385.70	1,150.00
September 2010	1,582.55	1,330.65
October 2010	1,608.50	1,427.00
November 2010	1,584.00	1,297.00
December 2010	1,461.00	1,229.70
January 2011	1,376.60	1,195.00
February 2011	1,348.85	1,150.00
March 2011	1,443.55	1,233.45

• The share price of the Bank's equity share performed well on the stock exchanges with a low of ₹1,128.20 during April 2010 on the National Stock Exchange. It touched a high of ₹1,608.50 during October 2010 on the National Stock Exchange. It showed a 42.57% appreciation between the low of April 2010 and high of October 2010.

# Performance in comparison to NIFTY



• The high and low closing prices of the Bank's GDRs traded during the last financial year on the London Stock Exchange are given below:

MONTH	HIGH (USD)	LOW (USD)
April 2010	29.11	25.31
May 2010	30.00	23.94
June 2010	27.63	25.08
July 2010	29.96	26.00
August 2010	29.70	27.71
September 2010	34.65	28.70
October 2010	36.30	32.00
November 2010	36.12	28.45
December 2010	35.10	27.44
January 2011	30.44	26.40
February 2011	30.75	25.31
March 2011	32.99	27.40

# • Registrar and Share Transfer Agent:

M/s. Karvy Computershare Private Limited

**Unit: Axis Bank Limited** 

Plot No. 17 to 24, Vithalrao Nagar, Madhapur, Hyderabad – 500 081.

Phone No. 040-23420815 to 23420824

Fax No. 040-23420814 Email: einward.ris@karvy.com

Contact Persons: Shri V. K. Jayaraman, GM (RIS)/Ms. Varalakshmi, Sr. Manager (RIS)

# Share Transfer System

A Share Committee consisting of the Deputy Managing Director, President (Law) and the Company Secretary of the Bank has been formed looking after the matters relating to the transfer of shares, issue of duplicate share certificates in lieu of mutilated share certificates, and other related matters. The resolutions passed by the Share Committee are confirmed at subsequent Board meetings. The Bank's Registrar and Share Transfer Agent, M/s Karvy Computershare Pvt. Limited, Hyderabad, looks after the work relating to transfers.

The Bank ensures that all transfers are effected within a period of one month from the date of their lodgment.

According to a notification of the Securities and Exchange Board of India (SEBI), the equity shares of the Bank shall be traded compulsorily in Demat form by all investors w.e.f. 21 March, 2000. The Bank has already entered into agreements with the National Securities Depository Limited (NSDL) and the Central Depository Services (India) Limited (CDSL) so as to provide the members an opportunity to hold and trade shares of the Bank in electronic form.

The number of equity shares of Axis Bank transferred/processed during the last three years (excluding electronic transfer of shares in dematerialised form) is given below:

	2008-09	2009-10	2010-11
Number of transfer deeds	670	599	623
Number of shares transferred	1,17,925	43,000	42,200

As required under Clause 47(c) of the listing agreements entered into by Axis Bank Limited with stock exchanges, a certificate is obtained every six months from a practicing Company Secretary, with regard to, *inter alia*, effecting transfer, transmission, sub-division, and consolidation of equity shares within one month of their lodgment. The certificates are forwarded to BSE and NSE where the Bank's equity shares are listed and also placed before the Shareholders/Investors Grievance Committee.

As required by SEBI, a Reconciliation of Share Capital Audit is conducted on a quarterly basis by a practicing Company Secretary, for the purpose of, *inter alia*, reconciliation of the total admitted equity share capital with the depositories and in the physical form with the total issued/paid-up equity capital of Axis Bank Limited. Certificates issued in this regard are placed before the Shareholders/Investors Grievance Committee and forwarded to BSE and NSE, where the equity shares of Axis Bank Limited are listed.

#### Shareholders of Axis Bank with more than one per cent holding at 31 March, 2011

No of Chares	% to total No. of shares
No. of Shares	% to total No. of shares
9,72,24,373	23.68
3,92,62,917	9.56
3,77,12,095	9.19
1,96,09,210	4.78
1,94,39,710	4.74
1,19,75,156	2.92
99,10,195	2.41
90,51,135	2.20
75,75,000	1.85
	3,92,62,917 3,77,12,095 1,96,09,210 1,94,39,710 1,19,75,156 99,10,195 90,51,135

# Distribution of shareholding as on 31 March, 2011

Total nominal value ₹	:	410,54,58,430
Nominal value of each equity share ₹	:	10
Total number of equity shares	:	41,05,45,843
Distinctive numbers	:	1 to 41,05,45,843

Shareholding of		Shareho	olders	Share A	Amount
Nomina	al Value			Nomina	al Value
₹	₹	Numbers	% to total Shareholders	In₹	% to total Capital
Up to	5,000	1,30,545	94.90	9,60,15,630	2.34
5,001	10,000	3,674	2.67	2,68,41,820	0.65
10,001	20,000	1,400	1.02	2,01,33,060	0.49
20,001	30,000	408	0.30	1,00,12,570	0.24
30,001	40,000	224	0.16	78,08,530	0.19
40,001	50,000	169	0.12	77,71,450	0.19
50,001	1,00,000	331	0.24	2,36,69,510	0.58
1,00,001	Above	813	0.59	391,32,05,860	95.32
TOTAL		1,37,564	100.00	410,54,58,430	100.00

As on 31 March, 2011, out of total equity shares of the Bank, 40,81,90,816 shares representing 99.43% of the total shares have been dematerialised.

- The Bank has issued in the course of international offerings to the investors overseas, securities linked to ordinary shares in the form of Global Depositary Receipts (GDRs) during March/April 2005, July 2007 and September 2009 and the GDRs have been listed and traded on the London Stock Exchange. The Bank has simultaneously issued the underlying shares to the Global Depositary Receipts (GDRs) to the investors overseas. The underlying equity shares have been listed and permitted to be traded on the NSE and BSE. The numbers of outstanding GDRs as on 31 March, 2011 were 3,77,12,095.
- The Bank has not issued any ADRs/Warrants or any other convertible instruments, the conversion of which will have an impact on equity shares.
- Branch Locations Given elsewhere
- Address for Correspondence:

The Company Secretary

#### **Axis Bank Limited**

Registered Office

'Trishul', 3rd Floor, Opp. Samartheshwar Temple, Law Garden, Ellisbridge, Ahmedabad – 380 006

Phone No. : 079-26409322 Fax No. : 079-26409321

Email : p.oza@axisbank.com/rajendra.swaminarayan@axisbank.com

# **Compliance with the Code of Conduct**

I confirm that for the year under review all Directors and members of the Senior Management have affirmed compliance with the Code of Conduct of the Bank.

## Shikha Sharma

Managing Director and CEO

22<sup>nd</sup> April, 2011

# AXIS BANK LIMITED GROUP - AUDITORS' REPORT

# TO THE BOARD OF DIRECTORS OF AXIS BANK LIMITED

- 1. We have audited the attached Consolidated Balance Sheet of **AXIS BANK LIMITED** ("the Bank") and its subsidiaries (the Bank and its subsidiaries constitute "the Group") as at 31 March, 2011, the Consolidated Profit and Loss Account and the Consolidated Cash Flow Statement of the Group for the year ended on that date, both annexed thereto. These financial statements are the responsibility of the Bank's Management and have been prepared by the Management on the basis of separate financial statements and other financial information regarding components. Our responsibility is to express an opinion on these statements based on our audit.
- 2. We conducted our audit in accordance with the auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatements. An audit includes examining, on a test basis, evidence supporting the amounts and the disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by the Management, as well as evaluating the overall financial statement presentation. We believe that our audit provides reasonable basis for our opinion.
- 3. We did not audit the financial statements of five subsidiaries whose financial statements reflect total assets of ₹79.16 crores as at 31 March, 2011, total revenue of ₹52.03 crores and net cash flow amounting to ₹1.98 crores for the year then ended as considered in the Consolidated Financial Statements. The financial statements and other financial information of these subsidiaries have been audited by other auditors whose reports have been furnished to us and our opinion, in so far as it relates to the amounts included in respect of these subsidiaries, is based solely on the report of the other auditors.
- 4. The financial statements also include ₹4.77 crores being the Group's proportionate share in the loss of an associate which has been recognised on the basis of the unaudited financial statements available with the Bank.
- 5. Without qualifying our report, we invite attention to Note 1 of Schedule 18 regarding the Scheme of Arrangement for the demerger of Enam Securities Private Ltd. with the Bank's subsidiary. For the reasons stated therein, no effect to the proposed Scheme has been given in the accounts.
- 6. We report that the consolidated financial statements have been prepared by the Bank in accordance with the requirements of Accounting Standard 21 (Consolidated Financial Statements) and Accounting Standard 23 (Accounting for Investments in Associates in Consolidated Financial Statements) notified under the Companies (Accounting Standards) Rules, 2006.
- 7. Based on our audit and on consideration of the separate audit reports on individual financial statements of the Bank and its subsidiaries and to the best of our information and according to the explanations given to us, subject to our comments in paragraph 4 regarding unaudited amount of the associate, in our opinion, the Consolidated Financial Statements give a true and fair view in conformity with the accounting principles generally accepted in India:
  - (a) in the case of the Consolidated Balance Sheet, of the state of affairs of the Group as at 31 March, 2011;
  - (b) in the case of the Consolidated Profit and Loss Account, of the profit of the Group for the year ended on that date and
  - (c) in the case of the Consolidated Cash Flow Statement, of the cash flows of the Group for the year ended on that date.

#### For **DELOITTE HASKINS & SELLS**

Chartered Accountants (Registration No: 117365W)

#### Nalin M. Shah

Partner

(Membership No. 15860)

Place: Mumbai Date: 22<sup>nd</sup> April, 2011

# AXIS BANK LIMITED GROUP - BALANCE SHEET

## CONSOLIDATED BALANCE SHEET AS AT 31 MARCH, 2011

	Schedule No.	As at 31-03-2011 (₹ in Thousands)	As at 31-03-2010 (₹ in Thousands)
CAPITAL AND LIABILITIES			
Capital	1	4,105,458	4,051,741
Reserves & Surplus	2	184,840,608	155,837,646
Employees' Stock Options Outstanding (Net)	17 (5.18)	-	1,734
Deposits	3	1,891,664,314	1,412,786,587
Borrowings	4	262,678,824	171,695,512
Other Liabilities and Provisions	5	82,377,311	61,493,489
TOTAL		2,425,666,515	1,805,866,709
ASSETS			
Cash and Balances with Reserve Bank of India	6	138,861,631	94,820,469
Balances with Banks and Money at Call and Short Notice	7	75,224,928	57,238,431
Investments	8	717,875,486	558,765,456
Advances	9	1,424,078,286	1,043,409,464
Fixed Assets	10	22,929,164	12,359,927
Other Assets	11	46,697,020	39,272,962
TOTAL		2,425,666,515	1,805,866,709
Contingent liabilities	12	4,539,987,592	3,182,813,800
Bills for collection		324,731,072	192,928,684
Significant Accounting Policies and Notes to accounts	17 & 18		
Schedules referred to above form an integral part of the Co	onsolidated Balance S	heet	

In terms of our report attached.

For Deloitte Haskins & Sells

**Chartered Accountants** 

**Nalin M. Shah** Partner

P. J. Oza

R. H. Patil Director Sushil Kumar Roongta Director

**Somnath Sengupta** Executive Director & CFO

Date : 22 April, 2011 Place: Mumbai

Company Secretary

For Axis Bank Ltd.

**Adarsh Kishore** Chairman

R. B. L. Vaish

S. B. Mathur

Director

Director

Shikha Sharma

Managing Director & CEO

S. K. Chakrabarti

Deputy Managing Director

# AXIS BANK LIMITED GROUP - PROFIT & LOSS ACCOUNT

# CONSOLIDATED PROFIT & LOSS ACCOUNT FOR THE YEAR ENDED 31 MARCH, 2011

			Year ended	Year ended
			31-03-2011	31-03-2010
		Schedule No.	(₹ in Thousands)	(₹ in Thousands)
I	INCOME			
	Interest earned	13		116,390,540
	Other income	14		39,642,116
	TOTAL		198,263,058	156,032,656
II	EXPENDITURE			
	Interest expended	15	85,886,082	66,326,317
	Operating expenses	16	48,604,739	37,623,901
	Provisions and contingencies	18 (2.1.1)	30,325,512	27,301,025
	TOTAL		164,816,333	131,251,243
Ш	Less: Share in losses of Associate		(47,659)	-
IV	CONSOLIDATED NET PROFIT ATTRIBUTABLE TO GROUP		33,399,066	24,781,413
	Balance in Profit & Loss Account brought forward from previous ye	ear	33,716,338	23,289,540
V	AMOUNT AVAILABLE FOR APPROPRIATION		67,115,404	48,070,953
VI	APPROPRIATIONS:			
	Transfer to Statutory Reserve		8,471,227	6,286,333
	Transfer to/(from) Investment Reserve		(149,372)	148,750
	Transfer to Capital Reserve		47,630	2,239,176
	Transfer to General Reserve		3,396,591	5,622
	Proposed dividend (includes tax on dividend)	18 (2.1.6)	6,704,806	5,674,734
	Balance in Profit & Loss Account carried forward		48,644,522	33,716,338
	TOTAL		67,115,404	48,070,953
VII	EARNINGS PER EQUITY SHARE	18 (2.1.4)		
	(Face value ₹10/- per share) (Rupees)			
	Basic		81.77	64.83
	Diluted		80.44	63.38
	Significant Accounting Policies and Notes to accounts	17 & 18		
	Schedules referred to above form an integral part of the Consc	lidated Profit a	nd Loss Account	

In terms of our report attached.

For Axis Bank Ltd.

For Deloitte Haskins & Sells

**Chartered Accountants** 

**Adarsh Kishore** 

Chairman

Nalin M. Shah

Director

R. B. L. Vaish

Shikha Sharma

Partner

R. H. Patil

Director

Managing Director & CEO

**Sushil Kumar Roongta** 

S. B. Mathur

S. K. Chakrabarti

Director

Director

**Deputy Managing Director** 

P. J. Oza Company Secretary Somnath Sengupta Executive Director & CFO

Date: 22 April, 2011 Place: Mumbai

# AXIS BANK LIMITED GROUP - CASH FLOW STATEMENT

# CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH, 2011

	Year ended 31-03-2011	Year ended 31-03-2010
	(₹ in Thousands)	(₹ in Thousands)
Cash flow from operating activities		
Net profit before taxes	50,971,944	38,190,521
Adjustments for:		
Depreciation on fixed assets	2,936,884	2,378,717
Depreciation on investments	992,677	(222,333)
Amortisation of premium on Held to Maturity investments	605,614	829,739
Provision for Non Performing Advances/Investments (including bad debts)	9,551,195	13,570,445
Provision on standard assets	1,661,564	(9,100)
Provision for wealth tax	4,558	3,483
Provision for interest tax	2,879	-
Loss on sale of fixed assets	71,485	44,859
Provision for country risk	24,500	(15,300)
Provision for restructured assets	150,615	564,722
Provision for other contingencies	412,204	-
Amortisation of deferred employee compensation	(186)	(230)
	67,385,933	55,335,523
Adjustments for:		
(Increase)/Decrease in investments	(35,421,434)	(50,022,781)
(Increase)/Decrease in advances	(390,403,391)	(241,787,053)
Increase/(Decrease) in deposits	478,877,727	239,210,026
(Increase)/Decrease in other assets	(5,587,212)	52,335
Increase/(Decrease) in other liabilities & provisions	17,794,733	13,780,002
Direct taxes paid	(19,369,502)	(15,069,292)
Net cash flow from operating activities	113,276,854	1,498,760
Cash flow from investing activities		
Purchase of fixed assets	(13,711,316)	(4,149,325)
(Increase)/Decrease in Held to Maturity Investments	(125,320,416)	(46,793,087)
Proceeds from sale of fixed assets	133,710	189,680
Net cash used in investing activities	(138,898,022)	(50,752,732)

# CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH, 2011

	Year ended 31-03-2011 (₹ in Thousands)	Year ended 31-03-2010 (₹ in Thousands)
Cash flow from financing activities		
Proceeds from issue of Subordinated debt, perpetual debts & Upper Tier II instruments (net of repayment)	(1,625,906)	18,214,280
Increase/(Decrease) in borrowings (excluding subordinated debt, perpetual debt & upper Tier II instruments)	92,609,218	(1,717,478)
Proceeds from issue of share capital	53,717	461,690
Proceeds from share premium (net of share issue expenses)	2,353,987	38,570,041
Payment of dividend	(5,695,356)	(4,205,528)
Net cash generated from financing activities	87,695,660	51,323,005
Effect of exchange fluctuation translation reserve	(46,833)	(204,113)
Net increase in cash and cash equivalents	62,027,659	1,864,920
Cash and cash equivalents at the beginning of the year	152,058,900	150,193,980
Cash and cash equivalents at the end of the year	214,086,559	152,058,900

# Note:

<sup>1.</sup> Cash and cash equivalents comprise of cash on hand (including foreign currency notes), balances with Reserve Bank of India, balances with banks and money at call & short notice (refer Schedules 6 and 7 of the Balance Sheet).

In terms of our report attack	ched.		For Axis Bank Ltd.
For Deloitte Haskins & Sells Chartered Accountants			<b>Adarsh Kishore</b> Chairman
<b>Nalin M. Shah</b> Partner	<b>R. H. Patil</b> Director	<b>R. B. L. Vaish</b> Director	<b>Shikha Sharma</b> Managing Director & CEO
	<b>Sushil Kumar Roongta</b> Director	<b>S. B. Mathur</b> Director	<b>S. K. Chakrabarti</b> Deputy Managing Director
P. J. Oza	Somnath Sengupta		

Executive Director & CFO

Company Secretary

Date: 22 April, 2011

Place: Mumbai

# **AXIS BANK LIMITED GROUP - SCHEDULES**

SCHE	DULES FORMING PART OF THE CONSOLIDATED BALANCE SHEET	AS AT 31 MARCH, 2011	l
	As at		As at
		31-03-2011	31-03-2010
		(₹ in Thousands)	(₹ in Thousands)
SCHE	DULE 1 - CAPITAL		
	orised Capital		
500,0	000,000 Equity Shares of ₹10/- each.	5,000,000	5,000,000
Issue	d, Subscribed and Paid-up capital		
	345,843 (Previous year - 405,174,119) Equity Shares of ₹10/-		
each <sup>·</sup>	fully paid-up	4,105,458	4,051,741
SCHE	DULE 2 - RESERVES AND SURPLUS		
I.	Statutory Reserve		
	Opening Balance	19,349,123	13,062,790
	Additions during the year	8,471,227	6,286,333
		27,820,350	19,349,123
II.	Share Premium Account		
	Opening Balance	97,695,255	59,115,068
	Additions during the year	2,355,535	39,064,364
	Less: Share issue expenses	-	(484,177)
		100,050,790	97,695,255
III.	Investment Reserve Account		
	Opening Balance	149,372	622
	Additions during the year	-	149,372
	Less: Deductions during the year	(149,372)	(622)
		-	149,372
IV.	General Reserve		
	Opening Balance	149,005	143,383
	Additions during the year	3,396,591	5,622
		3,545,596	149,005
V.	Capital Reserve		
	Opening Balance	4,858,305	2,619,129
	Additions during the year	47,630	2,239,176
		4,905,935	4,858,305
VI.	Foreign Currency Translation Reserve [refer Schedule 17 (5.6)]		
	Opening Balance	(79,752)	124,361
	Additions during the year	(46,833)	(204,113)
		(126,585)	(79,752)
VII.	Balance in Profit & Loss Account	48,644,522	33,716,338
	TOTAL	184,840,608	155,837,646

			As at 31-03-2011 (₹ in Thousands)	As at 31-03-2010 ( <i>₹ in Thousands</i> )
SCI	HEDU	JLE 3 - DEPOSITS		
Α.	I.	Demand Deposits		
		(i) From banks	14,305,111	13,564,428
		(ii) From others	354,770,292	308,058,575
	П.	Savings Bank Deposits	408,503,090	338,617,974
	III.	Term Deposits		
		(i) From banks	76,750,855	41,073,459
		(ii) From others	1,037,334,966	711,472,151
	то	TAL	1,891,664,314	1,412,786,587
В.	I.	Deposits of branches in India	1,826,058,325	1,371,598,967
	II.	Deposits of branches outside India	65,605,989	41,187,620
	то	TAL	1,891,664,314	1,412,786,587
SCI	HEDU	JLE 4 - BORROWINGS		
	I.	Borrowings in India		
		(i) Reserve Bank of India	-	-
		(ii) Other Banks #	14,237,000	4,534,500
		(iii) Other institutions & agencies **	64,072,286	69,317,373
	II.	Borrowings outside India \$	184,369,538	97,843,639
	то	TAL	262,678,824	171,695,512
	Sec	cured borrowing included in I & II above	-	_

- # Borrowings from Other Banks include Subordinated Debt of ₹364.60 crores (previous year ₹384.45 crores) in the nature of Non-Convertible Debentures, Perpetual Debt of ₹Nil (previous year ₹5.00 crores) and Upper Tier II instruments of ₹59.10 crores (previous year ₹64.00 crores) [Also refer Notes 18 (2.1.2) & 18 (2.1.3)]
- \*\* Borrowings from Other institutions & agencies include Subordinated Debt of ₹4,966.70 crores (previous year ₹5,101.85 crores) in the nature of Non-Convertible Debentures, Perpetual Debt of ₹214.00 crores (previous year ₹209.00 crores) and Upper Tier II instruments of ₹248.40 crores (previous year ₹243.50 crores) [Also refer Notes 18 (2.1.2) & 18 (2.1.3)]
- \$ Borrowings outside India include Perpetual Debt of ₹205.14 crores (previous year ₹206.54 crores) and Upper Tier II instruments of ₹935.30 crores (previous year ₹941.48 crores) [Also refer Notes 18 (2.1.3)]

		As at 31-03-2011 ( <i>₹ in Thousands</i> )	As at 31-03-2010 ( <i>₹ in Thousands)</i>
SCH	EDULE 5 - OTHER LIABILITIES AND PROVISIONS		
l.	Bills payable	35,843,209	29,104,011
II.	Inter-office adjustments (net)	-	-
III.	Interest accrued	4,143,337	3,480,104
IV.	Proposed dividend (includes tax on dividend)	6,678,836	5,669,386
V.	Contingent provision against standard assets	6,296,647	4,635,083
VI.	Others (including provisions)	29,415,282	18,604,905
	TOTAL	82,377,311	61,493,489
<b>SCH</b> I. II.	Cash in hand (including foreign currency notes) Balances with Reserve Bank of India:	INDIA 22,082,834	19,007,024
	(i) in Current Account	116,778,797	75,813,445
	(i) in carrette recount	110/110/151	75,015,115
	(ii) in Other Accounts	_	_
	(ii) in Other Accounts  TOTAL	138,861,631	94,820,469
SCH I.	IEDULE 7 - BALANCES WITH BANKS AND MONEY AT CALL A In India (i) Balance with Banks (a) in Current Accounts (b) in Other Deposit Accounts (ii) Money at Call and Short Notice (a) With banks (b) With other institutions	4,407,510 49,184,269 29,900	7,922,166 34,421,529 5,000 -
I.	TOTAL  IEDULE 7 - BALANCES WITH BANKS AND MONEY AT CALL A In India  (i) Balance with Banks  (a) in Current Accounts  (b) in Other Deposit Accounts  (ii) Money at Call and Short Notice  (a) With banks  (b) With other institutions  TOTAL	4,407,510 49,184,269	7,922,166 34,421,529
	TOTAL  IEDULE 7 - BALANCES WITH BANKS AND MONEY AT CALL A In India  (i) Balance with Banks  (a) in Current Accounts  (b) in Other Deposit Accounts  (ii) Money at Call and Short Notice  (a) With banks  (b) With other institutions  TOTAL  Outside India	4,407,510 49,184,269 29,900 - 53,621,679	7,922,166 34,421,529 5,000 - 42,348,695
I.	TOTAL  IEDULE 7 - BALANCES WITH BANKS AND MONEY AT CALL A In India  (i) Balance with Banks  (a) in Current Accounts  (b) in Other Deposit Accounts  (ii) Money at Call and Short Notice  (a) With banks  (b) With other institutions  TOTAL  Outside India  i) in Current Accounts	4,407,510 49,184,269 29,900 - 53,621,679	7,922,166 34,421,529 5,000 - 42,348,695
I.	TOTAL  IEDULE 7 - BALANCES WITH BANKS AND MONEY AT CALL A In India  (i) Balance with Banks  (a) in Current Accounts  (b) in Other Deposit Accounts  (ii) Money at Call and Short Notice  (a) With banks  (b) With other institutions  TOTAL  Outside India	4,407,510 49,184,269 29,900 - 53,621,679	7,922,166 34,421,529 5,000 -
I.	TOTAL  IEDULE 7 - BALANCES WITH BANKS AND MONEY AT CALL A In India  (i) Balance with Banks  (a) in Current Accounts  (b) in Other Deposit Accounts  (ii) Money at Call and Short Notice  (a) With banks  (b) With other institutions  TOTAL  Outside India  i) in Current Accounts	4,407,510 49,184,269 29,900 - 53,621,679	7,922,166 34,421,529 5,000 - 42,348,695 9,078,381
I.	TOTAL  IEDULE 7 - BALANCES WITH BANKS AND MONEY AT CALL A In India  (i) Balance with Banks  (a) in Current Accounts  (b) in Other Deposit Accounts  (ii) Money at Call and Short Notice  (a) With banks  (b) With other institutions  TOTAL  Outside India  i) in Current Accounts  ii) in Other Deposit Accounts	4,407,510 49,184,269 29,900 - 53,621,679 4,835,529 10,658,205	7,922,166 34,421,529 5,000 - 42,348,695 9,078,381

		As at 31-03-2011 (₹ in Thousands)	As at 31-03-2010 (₹ in Thousands)
SCF	FEDULE 8 - INVESTMENTS		
I.	Investments in India in -		
	(i) Government Securities ##	441,549,553	341,958,753
	(ii) Other approved securities	-	-
	(iii) Shares	6,928,717	5,295,991
	(iv) Debentures and Bonds	180,704,920	138,232,582
	(v) Investment in Joint Ventures	342,341	390,000
	(vi) Others (Mutual Fund units, CD/CP, NABARD deposits, PTC etc.) @	82,618,299	66,104,055
	Total Investments in India	712,143,830	551,981,381
II.	Investments outside India in -		
	(i) Government Securities (including local authorities)	429,340	-
	(ii) Subsidiaries and/or joint ventures abroad (amount less than ₹1,000 for current year, previous year ₹ Nil)	-	-
	(iii) Others	5,302,316	6,784,075
	Total Investments outside India	5,731,656	6,784,075
	GRAND TOTAL (I + II)	717,875,486	558,765,456

<sup>##</sup> Includes securities costing ₹4,424.90 crores (previous year ₹4,237.60 crores) pledged for availment of fund transfer facility, clearing facility and margin requirements

<sup>@</sup> Includes deposits with NABARD ₹4,064.71 crores (previous year ₹3,002.70 crores) and PTC's ₹212.98 crores (previous year ₹351.28 crores) net of depreciation

			As at 31-03-2011 ( <i>₹ in Thousands</i> )	As at 31-03-2010 ( <i>₹ in Thousands</i> )
SCI	HEDU	ILE 9 - ADVANCES		
Α.	(i)	Bills purchased and discounted *	34,812,948	34,500,593
	(ii)	Cash credits, overdrafts and loans repayable on demand	349,803,398	260,135,632
	(iii)	Term loans #	1,039,461,940	748,773,239
	TO	ΓAL	1,424,078,286	1,043,409,464
В.	(i)	Secured by tangible assets \$	1,131,026,880	865,761,933
	(ii)	Covered by Bank/Government Guarantees &&	32,394,561	16,367,294
	(iii)	Unsecured	260,656,845	161,280,237
	TO	ΓAL	1,424,078,286	1,043,409,464
C.	l.	Advances in India		
		(i) Priority Sector	412,891,152	299,404,189
		(ii) Public Sector	30,039,403	32,047,307
		(iii) Banks	2,408,096	3,825,615
		(iv) Others	782,963,737	584,824,255
	TO	ΓAL	1,228,302,388	920,101,366
	II.	Advances Outside India		
		(i) Due from banks	4,196,520	332,996
		(ii) Due from others -		
		(a) Bills purchased and discounted	6,264,497	4,316,262
		(b) Syndicated loans	70,389,401	63,702,125
		(c) Others	114,925,480	54,956,715
	TO	ΓAL	195,775,898	123,308,098
	GRA	AND TOTAL [C I + C II]	1,424,078,286	1,043,409,464

<sup>\*</sup> Net of borrowings under Bills Rediscounting Scheme ₹1,800 crores (previous year: ₹ Nil)

<sup>#</sup> Net of borrowings under Inter Bank Participation Certificate ₹3,401 crores (previous year: ₹ Nil)

<sup>\$</sup> Includes advances against book debts

<sup>&</sup>amp;& Includes advances against L/Cs issued by banks

		As at 31-03-2011	As at 31-03-2010
		(₹ in Thousands)	(₹ in Thousands)
SCI	HEDULE 10 - FIXED ASSETS		
I.	Premises		
	Gross Block		
	At cost at the beginning of the year	891,351	891,351
	Additions during the year	8,244,785	-
	Deductions during the year	(18,796)	
	TOTAL	9,117,340	891,351
	Depreciation		
	As at the beginning of the year	161,989	117,422
	Charge for the year	46,669	44,567
	Deductions during the year	(10,277)	_
	Depreciation to date	198,381	161,989
	Net Block	8,918,959	729,362
II.	Other fixed assets (including furniture & fixtures)		
	Gross Block		
	At cost at the beginning of the year	20,384,691	16,650,447
	Additions during the year	5,810,762	4,150,646
	Deductions during the year	(753,351)	(416,402)
	TOTAL	25,442,102	20,384,691
	Depreciation		
	As at the beginning of the year	9,327,953	7,175,660
	Charge for the year	2,890,215	2,334,150
	Deductions during the year	(556,674)	(181,857)
	Depreciation to date	11,661,494	9,327,953
	Net Block	13,780,608	11,056,738
III.	CAPITAL WORK-IN-PROGRESS (including capital advances)	229,597	573,827
	GRAND TOTAL (I + II + III)	22,929,164	12,359,927
SCI	HEDULE 11 - OTHER ASSETS		
I.	Inter-office adjustments (net)	-	-
II.	Interest Accrued	17,165,984	12,771,048
III.	Tax paid in advance/tax deducted at source (Net of Provisions)	470,277	688,237
IV.	Stationery and stamps	11,794	9,698
٧.	Non banking assets acquired in satisfaction of claims	53,174	21,724
VI.	Others #	28,995,791	25,782,255
	TOTAL	46,697,020	39,272,962

<sup>#</sup> Includes deferred tax assets of ₹816.87 crores (previous year ₹611.39 crores)

		As at 31-03-2011 (₹ in Thousands)	As at 31-03-2010 (₹ in Thousands)
SCH	IEDULE 12 - CONTINGENT LIABILITIES		
l.	Claims against the Group not acknowledged as debts	2,344,299	2,712,757
II.	Liability for partly paid investments	-	-
III.	Liability on account of outstanding forward exchange and derivative contracts:		
	(a) Forward Contracts	1,940,496,939	1,265,355,295
	(b) Interest Rate Swaps, Currency Swaps, Forward Rate Agreement & Interest Rate Futures	1,647,016,628	1,317,574,459
	(c) Foreign Currency Options	141,258,629	56,162,649
	TOTAL (a + b + c)	3,728,772,196	2,639,092,403
IV.	Guarantees given on behalf of constituents		
	In India	464,332,544	332,315,553
	Outside India	76,278,216	41,767,220
٧.	Acceptances, endorsements and other obligations	249,276,960	164,634,485
VI.	Other items for which the Group is contingently liable	18,983,377	2,291,382
	GRAND TOTAL (I + II + III + IV + V + VI)	4,539,987,592	3,182,813,800

# SCHEDULES FORMING PART OF THE CONSOLIDATED PROFIT & LOSS ACCOUNT FOR THE YEAR ENDED 31 MARCH, 2011

		Year Ended 31-03-2011 (₹ in Thousands)	Year Ended 31-03-2010 ( <i>₹ in Thousands</i> )
SCH	EDULE 13 - INTEREST EARNED	,	,
I.	Interest/discount on advances/bills	104,031,042	79,866,039
II.	Income on investments	44,386,841	34,283,084
III.	Interest on balances with Reserve Bank of India and other inter-bank funds	1,826,199	1,200,049
IV.	Others	1,304,484	1,041,368
	TOTAL	151,548,566	116,390,540
SCH	EDULE 14 - OTHER INCOME		
I.	Commission, exchange and brokerage	33,967,236	25,845,538
II.	Profit /(Loss) on sale of Investments (net)	3,677,215	7,366,828
III.	Profit/(Loss) on sale of fixed assets (net)	(71,485)	(44,859)
IV.	Profit on exchange transactions/Derivatives transactions (net)	5,636,045	4,458,991
V.	Income earned by way of dividends etc. from		
	subsidiaries/companies and/or joint venture abroad/in India	-	-
VI.	Miscellaneous Income	3,505,481	2,015,618
	[including recoveries on account of advances/investments/derivative		
	receivables written off in earlier years ₹325.22 crores (previous year		
	₹174.43 crores) and profit on account of portfolio sell downs/securitisation		
	₹17.96 crores (previous year ₹22.45 crores)]		
	TOTAL	46,714,492	39,642,116
SCH	EDULE 15 - INTEREST EXPENDED		
l.	Interest on deposits	74,952,925	57,136,277
II.	Interest on Reserve Bank of India/Inter-bank borrowings	1,609,768	1,493,647
III.	Others @	9,323,389	7,696,393
	TOTAL	85,886,082	66,326,317
	@ Including interest on repos & subordinated debt		
SCH	EDULE 16 - OPERATING EXPENSES		
I.	Payments to and provisions for employees	17,458,025	13,597,865
II.	Rent, taxes and lighting	6,920,585	5,059,547
III.	Printing and stationery	1,106,365	836,241
IV.	Advertisement and publicity	804,167	472,694
V.	Depreciation on bank's property	2,936,884	2,378,717
VI.	Directors' fees, allowance and expenses	7,831	6,249
VII.	Auditors' fees and expenses	9,885	8,497
VIII.	Law charges	133,752	148,154
IX.	Postage, telegrams, telephones, etc.	2,020,463	1,776,975
Χ.	Repairs and maintenance	3,892,076	3,043,758
XI.	Insurance	1,850,723	1,415,518
XII.	Other expenditure	11,463,983	8,879,686
	TOTAL	48,604,739	37,623,901

# 17 Significant accounting policies for the year ended 31 March, 2011

(Currency: In Indian Rupees)

# 1 Principles of Consolidation

The consolidated financial statements comprise the financial statements of Axis Bank Limited ('the Bank') and its subsidiaries, which together constitute 'the Group'.

The Bank consolidates its subsidiaries in accordance with AS 21, Consolidated Financial Statements notified under the Companies (Accounting Standards) Rules, 2006, on a line-by-line basis by adding together the like items of assets, liabilities, income and expenditure. All significant inter-company accounts and transactions are eliminated on consolidation. Further, the Bank accounts for investments in associates in accordance with AS-23, Accounting for Investments in Associates in Consolidated Financial Statements, notified under the Companies (Accounting Standard) Rules, 2006, by the equity method of accounting.

# 2 Basis of preparation

The financial statements have been prepared and presented under the historical cost convention on the accrual basis of accounting, and comply with the generally accepted accounting principles, statutory requirements prescribed under the Banking Regulation Act, 1949, the circulars and guidelines issued by the Reserve Bank of India ('RBI') from time to time and the Accounting Standards notified under the Companies (Accounting Standards) Rules, 2006, to the extent applicable and current practices prevailing within the banking industry in India.

The consolidated financial statements present the accounts of Axis Bank Limited with its following subsidiaries and associates:

Name	Relation	Country of Incorporation	Ownership Interest
Axis Securities and Sales Ltd.	Subsidiary	India	100.00%
Axis Private Equity Ltd.	Subsidiary	India	100.00%
Axis Trustee Services Ltd.	Subsidiary	India	100.00%
Axis Mutual Fund Trustee Ltd.	Subsidiary	India	100.00%
Axis Asset Management Company Ltd.	Subsidiary	India	100.00%
Bussan Auto Finance India Private Ltd.*	Associate	India	26.00%

The audited financial statements of the above subsidiaries and the unaudited financial statements of the associate have been drawn up to the same reporting date as that of the Bank, i.e. 31 March, 2011.

#### 3 Use of estimates

The preparation of the financial statements in conformity with the generally accepted accounting principles requires the Management to make estimates and assumptions that affect the reported amounts of assets and liabilities, revenues and expenses and disclosure of contingent liabilities at the date of the financial statements. Actual results could differ from those estimates. The Management believes that the estimates used in the preparation of the financial statements are prudent and reasonable. Any revisions to the accounting estimates are recognised prospectively in the current and future periods.

<sup>\*</sup> This investment does not fall within the definition of a Joint Venture as per AS-27, Financial Reporting of Interest in Joint Ventures, notified under the Companies (Accounting Standards) Rules, 2006, and the said accounting standard is thus not applicable. However, pursuant to RBI guidelines, the Bank has classified the same as investment in joint ventures in the balance sheet. Such investment has been accounted as an Associate from the current year in line with AS-23, Accounting for Investment in Associates in Consolidated Financial Statements notified under the Companies (Accounting Standards) Rules, 2006.

## 4. Changes in accounting estimates

## 4.1 Change in estimated useful life of fixed assets

Group

During the year, the Group has revised the estimated useful lives of the following type of fixed assets:

- Modems, scanners, routers, hubs and switches from 10 years to 5 years
- Video conferencing equipment and printers from 10 years to 3 years
- Racks/cabinets for IT equipment from 16 years to 5 years
- Owned premises from 20 years to 61 years

As a result of the aforesaid revisions, the depreciation charge for the year is higher by ₹16.22 crores with a corresponding decrease in the net block of fixed assets.

## 4.2 Change in estimate of lease term for operating leases

Axis Bank Ltd.

During the current year, the Bank has revised its estimate of lease term in the case assets taken on operating leases to include the secondary period of the lease involving further payment of lease rentals based on continuation of the lease at the option of the Bank as against the primary lease period as considered hitherto. As a result the operating expenses for the year are higher by ₹93.04 crores with a consequent reduction to the profit before tax.

## 5. Significant accounting policies

#### 5.1 Investments

Classification

In accordance with the RBI guidelines, investments are classified at the date of purchase as:

- Held for Trading ('HFT');
- Available for Sale ('AFS'); and
- Held to Maturity ('HTM').

Investments that are held principally for sale within a short period are classified as HFT securities. As per the RBI guidelines, HFT securities, which remain unsold for a period of 90 days are reclassified as AFS securities as on that date.

Investments that the Bank intends to hold till maturity are classified under the HTM category.

All other investments are classified as AFS securities.

However, for disclosure in the Balance Sheet, investments in India are classified under six categories - Government Securities, Other approved securities, Shares, Debentures and Bonds, Investment in Subsidiaries/ Joint Ventures and Others.

Investments made outside India are classified under three categories – Government Securities, Subsidiaries and/or Joint Ventures abroad and Others.

Transfer of security between categories

Transfer of security between categories of investments is accounted as per the RBI guidelines.

#### Acquisition cost

Costs including brokerage, commission pertaining to investments, paid at the time of acquisition, are charged to the Profit and Loss Account.

Broken period interest is charged to the Profit and Loss Account.

Cost of investments is computed based on the weighted average cost method.

#### Valuation

Investments classified under the HTM category are carried at acquisition cost. Any premium on acquisition over face value is amortised on a constant yield to maturity basis over the remaining period to maturity. In terms of RBI guidelines, discount on securities held under HTM category is not accrued and such securities are held at the acquisition cost till maturity.

Investments classified under the AFS and HFT categories are marked to market. The market/fair value of quoted investments included in the 'Available for Sale' and 'Held for Trading' categories is the market price of the scrip as available from the trades/quotes on the stock exchanges, SGL account transactions, price list of RBI or prices declared by Primary Dealers Association of India ('PDAI') jointly with Fixed Income Money Market and Derivatives Association of India ('FIMMDA'), periodically. Net depreciation, if any, within each category of each investment classification is recognised in the Profit and Loss Account. The net appreciation if any, under each category of each investment classification is ignored. The book value of individual securities is not changed consequent to the periodic valuation of investments.

Treasury Bills, Exchange Funded Bills, Commercial Paper and Certificate of Deposits being discounted instruments, are valued at carrying cost.

Units of mutual funds are valued at the latest repurchase price/net asset value declared by the mutual fund.

Market value of investments where current quotations are not available, is determined as per the norms prescribed by the RBI as under:

- market value of unquoted Government Securities is derived based on the Prices/Yield to Maturity ('YTM')
  rate for Government Securities of equivalent maturity as notified by FIMMDA jointly with the PDAI at
  periodic intervals;
- in case of Central Government Securities, which do not qualify for SLR requirement, the market price is derived by adding the appropriate mark up to the Base Yield Curve of Central Government Securities as notified by FIMMDA;
- market value of unquoted State Government Securities is derived by adding the appropriate mark up above the Base Yield Curve of the Central Government Securities of equivalent maturity as notified by the FIMMDA/PDAI at periodic intervals;
- in case of unquoted bonds, debentures and preference shares where interest/dividend is received regularly, the market price is derived based on the YTM for Government Securities as notified by FIMMDA/PDAI and suitably marked up for credit risk applicable to the credit rating of the instrument. The matrix for credit risk mark-up for each categories and credit ratings along with residual maturity issued by FIMMDA is adopted for this purpose;
- in case of preference shares where dividend is not received regularly, the price derived on the basis of YTM is discounted in accordance with the RBI guidelines;
- in case of bonds and debentures (including PTCs) where interest is not received regularly, the valuation is in accordance with prudential norms for provisioning as prescribed by RBI;
- equity shares, for which current quotations are not available or where the shares are not quoted on the stock exchanges, are valued at break-up value (without considering revaluation reserves, if any) which is ascertained from the company's latest Balance Sheet. In case the latest Balance Sheet is not available, the shares are valued at Re.1 per company;

- units of Venture Capital Funds (VCF) held under AFS category where current quotations are not available
  are marked to market based on the Net Asset Value (NAV) shown by VCF as per the latest audited
  financials of the fund. In case the audited financials are not available for a period beyond 18 months,
  the investments are valued at Re.1 per VCF. Investment in unquoted VCF after 23 August, 2006 are
  categorised under HTM category for the initial period of three years and valued at cost as per RBI
  guidelines; and
- investments in Credit Linked Notes ('CLNs'), are valued based on current quotations where the same are available. In the absence of quotes, the same are valued based on internal valuation methodology using appropriate mark-up and other estimates such as price of the underlying Foreign Currency Convertible Bond (FCCB), rating category of the CLN etc.

Investments in subsidiaries/joint ventures are categorised as HTM and assessed for impairment to determine permanent diminution, if any, in accordance with the RBI guideline.

Realised gains on investments under the HTM category are recognised in the Profit and Loss Account and subsequently appropriated to Capital Reserve account in accordance with the RBI guidelines. Losses are recognised in the Profit and Loss Account.

All investments are accounted for on settlement date except investments in equity shares which are accounted for on trade date as the corporate actions are effected in equity on the trade date.

Repurchase and reverse repurchase transactions

Repurchase and reverse repurchase transactions [excluding those conducted under the Liquidity Adjustment Facility (LAF) with RBI] are accounted as collateralised borrowing and lending respectively. Such transactions done under LAF are accounted as outright sale and outright purchase respectively. However, depreciation in their value, if any, compared to their original cost, is recognised in the Profit and Loss Account.

#### 5.2 Stock in Trade

Axis Securities and Sales Ltd.

Securities acquired with the intention of holding for short-term holding and trading are classified as stock-in-trade. The securities held as stock-in-trade are valued at lower of cost arrived at on first in first out basis or marketable fair value.

#### 5.3 Advances

Axis Bank Ltd.

Advances are classified into performing and non-performing advances ('NPAs') as per the RBI guidelines and are stated net of specific provisions made towards NPAs and floating provisions. Further, NPAs are classified into sub-standard, doubtful and loss assets based on the criteria stipulated by the RBI. Provisions for NPAs are made for sub-standard and doubtful assets at rates as prescribed by the RBI with the exception for agriculture advances and schematic retail advances. In respect of schematic retail advances, provisions are made in terms of a bucket-wise policy upon reaching specified stages of delinquency (90 days or more of delinquency) under each type of loan, which satisfies the RBI prudential norms on provisioning. Provisions in respect of agriculture advances classified into sub-standard and doubtful assets are made at rates which are higher than those prescribed by the RBI.

Loss assets and unsecured portion of doubtful assets are provided/written off as per the extant RBI guidelines. NPAs are identified by periodic appraisals of the loan portfolio by the Management.

For restructured/rescheduled assets, provision is made in accordance with the guidelines issued by RBI, which requires the diminution in the fair value of the assets to be provided at the time of restructuring.

A general provision @ 0.25% in case of direct advances to agricultural and SME sectors, 1% in respect of advances classified as commercial real estate, 2% in respect of housing loans at teaser rates and 0.40% for all other advances is made as prescribed by the RBI.

# 5.4 Country risk

Axis Bank Ltd.

In addition to the provisions required to be held according to the asset classification status, provisions are held for individual country exposure (other than for home country). The countries are categorised into seven risk categories namely insignificant, low, moderate, high, very high, restricted and off-credit and provision is made on exposures exceeding 180 days on a graded scale ranging from 0.25% to 100%. For exposures with contractual maturity of less than 180 days, 25% of the normal provision requirement is held. If the country exposure (net) of the Bank in respect of each country does not exceed 1% of the total funded assets, no provision is maintained on such country exposure.

#### 5.5 Securtisation

Axis Bank Ltd.

The Bank enters into purchase/sale of corporate and retail loans through direct assignment/Special Purpose Vehicle ('SPV'). In most cases, post securtisation, the Bank continues to service the loans transferred to the assignee/SPV. The Bank also provides credit enhancement in the form of cash collaterals and/ or by subordination of cash flows to Senior Pass Through Certificate ('PTC') holders. In respect of credit enhancements provided or recourse obligations (projected delinquencies, future servicing etc.) accepted by the Bank, appropriate provision/disclosure is made at the time of sale in accordance with AS 29, Provisions, Contingent Liabilities and Contingent Assets.

Gain on securtisation transaction is recognised over the period of the underlying securities issued by the SPV. Loss on securtisation is immediately debited to the Profit and Loss Account.

# 5.6 Foreign currency transactions

Axis Bank Ltd.

In respect of domestic operations, transactions denominated in foreign currencies are accounted for at the rates prevailing on the date of the transaction. Monetary foreign currency assets and liabilities are translated at the Balance Sheet date at rates notified by Foreign Exchange Dealers Association of India ('FEDAI'). All profits/losses resulting from year end revaluations are recognised in the Profit and Loss Account.

Financial statements of foreign branches classified as non-integral foreign operations are translated as follows:

- Assets and liabilities (both monetary and non-monetary as well as contingent liabilities) are translated at closing rates notified by FEDAI at the year end.
- Income and expenses are translated at the rates prevailing on the date of the transactions.
- All resulting exchange differences are accumulated in a separate 'Foreign Currency Translation Reserve' till the disposal of the net investments.

Outstanding forward exchange contracts (excluding currency swaps undertaken to hedge foreign currency assets/liabilities and funding swaps which are not revalued) and spot exchange contracts are revalued at year end exchange rates notified by FEDAI for specified maturities and at interpolated rates for contract of interim maturities. The resulting gains or losses on revaluation are included in the Profit and Loss Account in accordance with RBI/FEDAI guidelines. The forward exchange contracts of longer maturities where exchange rates are not notified by FEDAI are revalued at the forward exchange rates implied by the swap curves in respective currencies. The resultant gains or losses are recognised in the Profit and Loss Account.

Premium/discount on currency swaps undertaken to hedge foreign currency assets and liabilities and funding swaps is recognised as interest income/expense and is amortised on a pro-rata basis over the underlying swap period.

Contingent liabilities on account of foreign exchange contracts/options, guarantees, acceptances, endorsements and other obligations denominated in foreign currencies are disclosed at closing rates of exchange notified by FEDAI.

Axis Private Equity Ltd. and Axis Asset Management Company Ltd.

Transactions in foreign currencies are recorded at the exchange rate prevailing on the date of the transactions. Monetary assets and liabilities denominated in foreign currencies as at the Balance Sheet date are translated at the closing rate on that date. The exchange differences, if any, either on settlement or translation are recognised in Profit and Loss Account.

#### 5.7 Derivative transactions

Axis Bank Ltd.

Derivative transactions comprise of forward contracts, swaps and options which are disclosed as contingent liabilities. The forwards, swaps and options are segregated as trading or hedge transactions. Trading derivative contracts are revalued at the Balance Sheet date with the resulting unrealised gain or loss being recognised in the Profit and Loss Account and correspondingly in other assets or other liabilities respectively. For hedge transactions, the Bank identifies the hedged item (asset or liability) at the inception of transaction itself. The effectiveness is ascertained at the time of inception of the hedge and periodically thereafter. Hedge derivative transactions are accounted for pursuant to the principles of hedge accounting. The premium on option contracts is accounted for as per FEDAI guidelines. Pursuant to the RBI guidelines any receivables under derivatives contracts which remain overdue for more than 90 days are reversed through the Profit and Loss Account and are held in a separate Suspense Account.

## 5.8 Revenue recognition

Axis Bank Ltd.

Interest income is recognised on an accrual basis except interest income on non-performing assets, which is recognised on receipt in accordance with Accounting Standard 9 and the RBI guidelines.

Fees and commission income is recognised when due, except for guarantee commission which is recognised pro-rata over the period of the guarantee.

Dividend is accounted on an accrual basis when the right to receive the dividend is established.

Gain/loss on sell down of loans and advances through direct assignment is recognised at the time of sale.

Gain or loss arising on sale of NPAs is accounted as per the guidelines prescribed by the RBI, which require provisions to be made for any deficit (where sale price is lower than the net book value), while surplus (where sale price is higher than the net book value) is ignored.

Arrangership/syndication fee is accounted for on completion of the agreed service and when right to receive is established.

#### **Subsidiaries**

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. Fee income is recognised on the basis of accrual when all the services are performed. Insurance policy administration fee income is recognised based on the proportionate completion method.

Interest Income on fixed deposits are recognised on an accrual basis.

Brokerage income in relation to stock broking activity is recognised on a trade date basis. Gains/losses on dealing in securities are recognised on a trade date basis. Prepaid subscription fees is recognised on completion of validity period or utilization of complementary turnover limit whichever is earlier.

Trusteeship fees are recognised, on a straight line basis, over the period when services are performed. Initial acceptance fee is recognised as and when the 'Offer letter' for the services to be rendered is accepted by the customer.

Management fees are recognised on accrual basis at specific rates, applied on the average daily net assets of each scheme. The fees charged are in accordance with the terms of Scheme Information Documents of respective schemes and are in line with the provisions of SEBI (Mutual Funds) Regulations, 1996 as amended from time to time

Portfolio Management Fees are recognised on an accrual basis as per the terms of the contract with the customers.

Income from sale of Investments is determined on weighted average basis and recognised on the trade date basis.

Marketing advisory fees are recognised on an accrual basis.

Trustee fee is recognised on accrual basis, at the specific rates/amount approved by the Board of directors of the Company, within the limits specified under the Deed of Trust, and is applied on the net assets of each scheme of Axis Mutual Fund.

## 5.9 Scheme expenses

Axis Asset Management Company Ltd.

Fund Expense

Expenses of schemes of Axis Mutual Fund in excess of the stipulated limits as per SEBI (Mutual Fund) Regulations, 1996 and expenses incurred directly (inclusive of advertisement/brokerage expenses) on behalf of schemes of Axis Mutual Fund are charged to the Profit and Loss Account.

New fund offer expenses

Expenses relating to new fund offer of Axis Mutual Fund are charged to the Profit and Loss Account in the year in which they are incurred.

## 5.10 Fund raising expenses

Axis Private Equity Ltd.

The Company has been following the practice of recovering expenses incurred towards fund raising on behalf of Axis Infrastructure Fund, as per the practice followed in the private equity industry. Such expenses are recovered from the Fund after the fund raising exercise is completed and the Fund is established.

## 5.11 Fixed assets and depreciation

Group

Fixed assets are carried at cost of acquisition less accumulated depreciation and impairment, if any. Cost includes freight, duties, taxes and incidental expenses related to the acquisition and installation of the asset.

Capital work-in-progress includes cost of fixed assets that are not ready for their intended use and also includes advances paid to acquire fixed assets.

Depreciation (including on assets given on operating lease) is provided on the straight-line method from the date of addition. The rates of depreciation prescribed in Schedule XIV to the Companies Act, 1956 are considered as the minimum rates. If the Management's estimate of the useful life of a fixed asset at the time of acquisition of the asset or of the remaining useful life on a subsequent review is shorter, then depreciation is provided at a higher rate based on the Management's estimate of the useful life/remaining useful life.

Pursuant to this policy, depreciation has been provided using the following estimated useful lives:

Asset	Estimated useful life
Owned premises	61 years
Assets given on operating lease	20 years
Computer hardware including printers	3 years
Application software	5 years
Vehicles	4 years
EPABX, telephone instruments	8 years
CCTV and video conferencing equipment	3 years
Mobile phone	2 years
Locker cabinets/cash safe/strong room door	16 years
Modem, scanner, routers, hubs, switches, racks/cabinets for IT equipment	5 years
Assets at staff residence	3 years
All other fixed assets	10 years

All fixed assets individually costing less than ₹5,000 are fully depreciated in the year of installation.

Depreciation on assets sold during the year is recognised on a pro-rata basis to the Profit and Loss Account till the date of sale.

The carrying amounts of assets are reviewed at each Balance Sheet date to ascertain if there is any indication of impairment based on internal/external factors. An impairment loss is recognised wherever the carrying amount of an asset exceeds its recoverable amount. The recoverable amount is the greater of the asset's net selling price and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value at the weighted average cost of capital. After impairment, depreciation is provided on the revised carrying amount of the asset over its remaining useful life.

#### 5.12 Lease transactions

Axis Bank Ltd.

Assets given on operating lease are capitalised at cost. Rentals received by the Bank are recognised in the Profit and Loss Account on accrual basis.

Group

Leases where the lessor effectively retains substantially all the risks and benefits of ownership over the lease term are classified as operating lease. Lease payments for assets taken on operating lease are recognised as an expense in the Profit and Loss Account on a straight-line basis over the lease term.

## 5.13 Retirement and other employee benefits

Group

#### **Provident Fund**

Retirement benefit in the form of provident fund is a defined contribution scheme and the contributions are charged to the Profit and Loss Account of the year when the contributions to the fund are due. There are no other obligations other than the contribution payable to the trust.

Axis Bank Ltd.

#### Gratuity

The Bank contributes towards gratuity fund (defined benefit retirement plan) administered by the Life Insurance Corporation of India ('LIC'), Metlife Insurance Company Limited ('Metlife'), HDFC Standard Life Insurance Company Limited ('HDFC Life') and ICICI Prudential Life Insurance Company Limited ('ICICI Pru') for eligible employees. Under this scheme, the settlement obligations remain with the Bank, although LIC/ Metlife/HDFC Life/ ICICI Pru administer the scheme and determine the contribution premium required to be paid by the Bank. The plan provides a lump sum payment to vested employees at retirement or termination of employment based on the respective employee's salary and the years of employment with the Bank. Liability with regard to gratuity fund is accrued based on actuarial valuation conducted by an independent actuary using the Projected Unit Credit Method as at 31 March each year.

#### **Leave Encashment**

Short term compensated absences are provided for based on estimates. The Bank provides leave encashment benefit (long term), which is a defined benefit scheme based on actuarial valuation conducted by an independent actuary. The actuarial valuation is carried out as per the Projected Unit Credit Method as at 31 March each year.

#### Superannuation

Employees of the Bank are entitled to receive retirement benefits under the Bank's Superannuation scheme either under a cash-out option through salary or under a defined contribution plan. Through the defined contribution plan the Bank contributes annually a specified sum of 10% of the employee's eligible annual basic salary to LIC, which undertakes to pay the lumpsum and annuity benefit payments pursuant to the scheme. Superannuation contributions are recognised in the Profit and Loss Account in the period in which they accrue.

Actuarial gains/losses are immediately taken to Profit and Loss Account and are not deferred.

Axis Securities and Sales Ltd. and Axis Asset Management Company Ltd.

#### Gratuity

Gratuity liability is a defined benefit obligation and is provided for on the basis of an actuarial valuation using Projected Unit Credit Method made at the end of each financial year.

Actuarial gains/losses are immediately taken to the Profit and Loss Account and are not deferred.

Axis Trustee Services Ltd.

# Gratuity

Gratuity liability is computed and accrued by the Company in accordance with Payment of Gratuity Act, 1972.

#### Leave Encashment

The Company has made provision for leave encashment to its employee as per Company policy.

Axis Securities and Sales Ltd.

#### **Leave Encashment**

Short term compensated absences are provided for based on estimates. Long term compensated absences are provided for based on actuarial valuation. The actuarial valuation is done at the end of each financial year, using the Projected Unit Credit Method.

Actuarial gains/losses are immediately taken to the Profit and Loss Account and are not deferred.

## 5.14 Debit/Credit card reward points

Axis Bank Ltd.

The Bank estimates the probable redemption of debit and credit card reward points using an actuarial method at the Balance Sheet date by employing an independent actuary. Provision for the said reward points is then made based on the actuarial valuation report as furnished by the said independent actuary.

#### 5.15 Taxation

Group

Income tax expense is the aggregate amount of current tax and deferred tax charge. Current year taxes are determined in accordance with the Income tax Act, 1961. Deferred income taxes reflects the impact of current year timing differences between taxable income and accounting income for the year and reversal of timing differences of earlier years.

Deferred tax is measured based on the tax rates and the tax laws enacted or substantively enacted at the Balance Sheet date. Deferred tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred tax assets and deferred tax liabilities relate to the taxes on income levied by same governing taxation laws.

Deferred tax assets are recognised only to the extent that there is reasonable certainty that sufficient future taxable income will be available against which such deferred tax assets can be realised. The impact of changes in the deferred tax assets and liabilities is recognised in the Profit and Loss Account.

Deferred tax assets are recognised and reassessed at each reporting date, based upon the Management's judgement as to whether realisation is considered as reasonably certain. Deferred tax assets are recognised on carry forward of unabsorbed depreciation and tax losses only if there is virtual certainty that such deferred tax asset can be realised against future profits.

#### 5.16 Share issue expenses

Axis Bank Ltd.

Share issue expenses are adjusted from share premium account.

## 5.17 Earnings per share

The Group reports basic and diluted earnings per share in accordance with AS 20, Earnings per Share, as notified by the Companies (Accounting Standards) Rules, 2006. Basic earnings per share is computed by dividing the net profit after tax by the weighted average number of equity shares outstanding for the year.

Diluted earnings per share reflect the potential dilution that could occur if securities or other contracts to issue equity shares were exercised or converted during the year. Diluted earnings per share is computed using the weighted average number of equity shares and dilutive potential equity shares outstanding at the year end.

# 5.18 Employee stock option scheme

Axis Bank Ltd.

The 2001 Employee Stock Option Scheme ('the Scheme') provides for grant of stock options on equity shares of the Bank to employees and Directors of the Bank and its subsidiaries. The Scheme is in accordance with the Securities and Exchange Board of India (SEBI) (Employees Stock Option Scheme and Employee Stock Purchase Scheme) Guidelines, 1999. The Bank follows the intrinsic value method to account for its stock

based employee compensation plans as per the Guidance Note on 'Accounting for Employee Share-based Payments' issued by the ICAI. Options are granted at an exercise price, which is equal to/less than the fair market price of the underlying equity shares. The excess of such fair market price over the exercise price of the options as at the grant date is recognised as a deferred compensation cost and amortised on a straight-line basis over the vesting period of such options.

The fair market price is the latest available closing price, prior to the date of the grant, on the stock exchange on which the shares of the Bank are listed. If the shares are listed on more than one stock exchange, then the stock exchange where there is highest trading volume on the said date is considered.

#### 5.19 Provisions, contingent liabilities and contingent assets

#### Group

A provision is recognised when the Group has a present obligation as a result of past event where it is probable that an outflow of resources will be required to settle the obligation, in respect of which a reliable estimate can be made. Provisions are not discounted to its present value and are determined based on best estimate required to settle the obligation at the Balance Sheet date. These are reviewed at each Balance Sheet date and adjusted to reflect the current best estimates.

A disclosure of contingent liability is made when there is:

- a possible obligation arising from a past event, the existence of which will be confirmed by occurrence or non occurrence of one or more uncertain future events not within the control of the Group; or
- a present obligation arising from a past event which is not recognised as it is not probable that an outflow of resources will be required to settle the obligation or a reliable estimate of the amount of the obligation cannot be made.

When there is a possible obligation or a present obligation in respect of which the likelihood of outflow of resources is remote, no provision or disclosure is made.

Contingent assets are not recognised in the financial statements. However, contingent assets are assessed continually and if it is virtually certain that an inflow of economic benefits will arise, the asset and related income are recognised in the period in which the change occurs.

# 18 Notes forming part of the consolidated financial statements for the year ended 31 March, 2011

(Currency: In Indian Rupees)

On 17 November, 2010, the Board of Directors of the Bank approved the acquisition of certain businesses undertaken by Enam Securities Private Limited (ESPL) through its wholly-owned subsidiary Axis Securities and Sales Limited (ASSL), by way of a demerger. It is envisaged that these businesses will be transferred to ASSL, pursuant to a Scheme of Arrangement, as may be approved by the relevant High Courts under Sections 391 to 394 and other relevant provisions of the Companies Act, 1956 and subject to receipt of necessary requisite approvals. The appointed date for the purpose of the Demerger under the Scheme shall be 1 April, 2010. The valuation of the ESPL business was assessed at ₹2,067 crores and in consideration for the demerger, the Bank will issue shares in the ratio of 5.7 equity shares of the Bank (aggregating 13,782,600 equity shares) of the face value of ₹10 each for every 1 equity share (aggregating 2,418,000 equity shares) of ₹10 each held by the shareholders of ESPL.

## 2 Other Disclosures

2.1.1 'Provisions and contingencies' recognised in the Profit and Loss Account includes:

(₹ in crores)

For the year ended	31 March, 2011	31 March, 2010
Provision for income tax		
- Current tax for the year	1,958.34	1,495.27
- Deferred tax for the year	(205.48)	(154.36)
Provision for fringe benefit tax	(0.34)	-
	1,752.52	1,340.91
Provision for wealth tax	0.46	0.35
Provision for interest tax	0.29	-
Provision for non performing advances & investments (including bad debts written off and write backs)	955.12	1,357.04
Provision for restructured assets	15.06	56.47
Provision towards standard assets	166.16	(0.91)
Provision for depreciation in value of investments	99.27	(22.23)
Provision for country risk	2.45	(1.53)
Provision for other contingencies	41.22	-
Total	3,032.55	2,730.10

2.1.2 The Bank has not raised any subordinated debt during the year ended 31 March, 2011.

During the year ended 31 March, 2010, the Bank raised subordinated debt of ₹2,000.00 crores, the details of which are set out below:

Date of allotment	Period	Coupon	Amount
16 June, 2009	120 months	9.15%	₹2,000.00 crores

During the year ended 31 March, 2011, the Bank redeemed subordinated debt of ₹155 crores, the details of which are set out below:

Date of maturity	Period	Coupon	Amount
4 June, 2010	72 months	5.75%	₹150.00 crores
20 June, 2010	93 months	9.05%	₹5.00 crores

During the year ended 31 March, 2010, the Bank redeemed subordinated debt of ₹30.00 crores, the details of which are set out below:

Date of maturity	Period	Coupon	Amount
26 April, 2009	69 months	6.50%	₹30.00 crores

2.1.3 The Bank has not raised any hybrid capital during the year ended 31 March, 2011 and year ended 31 March, 2010.

#### 2.1.4 Earnings Per Share ('EPS')

The details of EPS computation is set out below:

As at	31 March, 2011	31 March, 2010
Basic and Diluted earnings for the year (Net profit after tax) (₹ in crores)	3,339.91	2,478.14
Basic weighted average no. of shares (in crores)	40.85	38.23
Add: Equity shares for no consideration arising on grant of stock options under ESOP (in crores)	0.67	0.87
Diluted weighted average no. of shares (in crores)	41.52	39.10
Basic EPS (₹)	81.77	64.83
Diluted EPS (₹)	80.44	63.38
Nominal value of shares (₹)	10.00	10.00

Dilution of equity is on account of 6,721,352 stock options (previous year 8,708,581).

# 2.1.5 Employee Stock Options Scheme ('the Scheme')

In February 2001, pursuant to the approval of the shareholders at the Extraordinary General Meeting, the Bank approved an Employee Stock Option Scheme. Under the Scheme, the Bank is authorized to issue upto 13,000,000 equity shares to eligible employees. Eligible employees are granted an option to purchase shares subject to vesting conditions. The options vest in a graded manner over 3 years. The options can be exercised within 3 years from the date of the vesting. Further, over the period from June 2004 to June 2010, pursuant to the approval of the shareholders at Annual General Meetings, the Bank approved an ESOP scheme for additional options aggregating to 27,517,400. Within the overall ceiling of 40,517,400 stock options approved for grant by the shareholders as stated earlier, the Bank is also authorised to issue options to employees and directors of the subsidiary companies.

33,707,690 options have been granted under the Scheme till the previous year ended 31 March, 2010.

On 20 April, 2010, the Bank granted 2,723,500 stock options (each option representing entitlement to one equity share of the Bank) to its employees and the MD & CEO. These options can be exercised at a price of ₹1,159.30 per option. Further, on 7 and 8 June, 2010, the Bank also granted 10,000 and 181,700 stock options (each option representing entitlement to one equity share of the Bank) to an employee (on joining the Bank) and employees of Axis Asset Management Company Limited, a subsidiary of the Bank respectively. These options can be exercised at a price of ₹1,245.45 and ₹1,214.80 per option respectively.

Stock option activity under the Scheme for the year ended 31 March, 2011 is set out below:

	Options outstanding	Range of exercise prices (₹)	Weighted average exercise price (₹)	Weighted average remaining contractual life (Years)
Outstanding at the beginning of the year	13,897,518	97.62 to 907.25	514.27	2.87
Granted during the year	2,915,200	1,159.30 to 1,245.45	1,163.05	-
Forfeited during the year	(295,348)	232.10 to 1,214.80	658.88	-
Expired during the year	(23,128)	97.62 to 319.00	264.72	-
Exercised during the year	(5,371,724)	97.62 to 824.40	448.22	-
Outstanding at the end of the year	11,122,518	232.10 to 1,245.45	712.90	2.86
Exercisable at the end of the year	4,479,300	232.10 to 907.25	525.53	1.49

The weighted average share price in respect of options exercised during the year was ₹1,324.47.

Stock option activity under the Scheme for the year ended 31 March, 2010 is set out below:

	Options outstanding	Range of exercise prices (₹)	Weighted average exercise price (₹)	Weighted average remaining contractual life (Years)
Outstanding at the beginning of the year	13,852,974	39.77 to 824.40	459.87	2.95
Granted during the year	4,413,990	503.25 to 907.25	513.15	-
Forfeited during the year	(252,757)	97.62 to 824.40	356.51	-
Expired during the year	(24,320)	39.77 to 232.10	212.48	-
Exercised during the year	(4,092,369)	39.77 to 824.40	330.99	-
Outstanding at the end of the year	13,897,518	97.62 to 907.25	514.27	2.87
Exercisable at the end of the year	5,599,878	97.62 to 824.40	434.75	1.58

The weighted average share price in respect of options exercised during the year was ₹964.16.

# Fair Value Methodology

Applying the fair value based method in Guidance Note on 'Accounting for Employee Share-based Payments' the impact on reported net profit and EPS would be as follows:

	31 March, 2011	31 March, 2010
Net Profit (as reported) (₹ in crores)	3,339.91	2,478.14
Add: Stock based employee compensation expense included in net income (₹ <i>in crores</i> )	-	-
Less: Stock based employee compensation expense determined		
under fair value based method (proforma) (₹ in crores)	(107.97)	(92.75)
Net Profit (Proforma) (₹ in crores)	3,231.94	2,385.39
Earnings per share: Basic (in ₹)		
As reported	81.77	64.83
Proforma	79.12	62.40
Earnings per share: Diluted (in ₹)		
As reported	80.44	63.38
Proforma	77.84	61.01

The fair value of the options is estimated on the date of the grant using the Black-Scholes options pricing model, with the following assumptions:

	31 March, 2011	31 March, 2010
Dividend yield	1.24% to 1.32%	1.32%
Expected life	2-4 years	2-4 years
Risk free interest rate	5.98% to 7.17%	3.87% to 6.80%
Volatility	54.72% to 61.66%	54.00% to 67.11%

Volatility is the measure of the amount by which a price has fluctuated or is expected to fluctuate during a period. The measure of volatility used in the Black-Scholes options pricing model is the annualized standard deviation of the continuously compounded rates of return on the stock over a period of time. For calculating volatility, the daily volatility of the stock prices on the National Stock Exchange, over a period prior to the date of grant, corresponding with the expected life of the options has been considered.

The weighted average fair value of options granted during the year ended 31 March, 2011 is ₹485.98 (previous year ₹205.72).

#### 2.1.6 Dividend paid on shares issued on exercise of stock options

The Bank may allot shares between the balance sheet date and record date for the declaration of dividend pursuant to the exercise of any employee stock options. These shares will be eligible for full dividend for the year ended 31 March, 2011, if approved at the ensuing Annual General Meeting. Dividend relating to these shares has not been recorded in the current year.

Appropriation to proposed dividend during the year ended 31 March, 2011 includes dividend of ₹2.47 crores (previous year ₹0.51 crores) paid pursuant to exercise of 1,766,860 employee stock options after the previous year end and record date for declaration of dividend for the year ended 31 March, 2010.

#### 2.1.7 Segmental reporting

The business of the Bank is divided into four segments: Treasury, Retail Banking, Corporate/Wholesale Banking, and Other Banking Business. These segments have been identified and based on RBI's revised guidelines on Segment Reporting issued on 18 April 2007 vide Circular No. DBOD.No.BP.BC.81/21.04.018/2006-07. The principal activities of these segments are as under.

Segment	Principal Activities
Treasury	Treasury operations include investments in sovereign and corporate debt, equity and mutual funds, trading operations, derivative trading and foreign exchange operations on the proprietary account and for customers and central funding.
Retail Banking	Constitutes lending to individuals/small businesses subject to the orientation, product and granularity criterion and also includes low value individual exposures not exceeding the threshold limit of ₹5 crores as defined by RBI. Retail Banking activities also include liability products, card services, internet banking, ATM services, depository, financial advisory services and NRI services.
Corporate/Wholesale Banking	Includes corporate relationships not included under Retail Banking, corporate advisory services, placements and syndication, management of public issue, project appraisals, capital market related services and cash management services.
Other Banking Business	Includes para banking activities* like third party product distribution and other banking transactions not covered under any of the above three segments.

<sup>\*</sup> Regrouped from retail banking segment in the previous year

The operations of Axis Securities and Sales Ltd. and Axis Trustee Services Ltd. have been classified under the 'Retail Banking' and 'Corporate/Wholesale Banking' segments respectively. The operations of Axis Private Equity Ltd., Axis Asset Management Company Ltd. and Axis Mutual Fund Trustee Ltd. have been classified under the 'Other Banking Business' segment.

Revenues of the Treasury segment primarily consist of fees and gains or losses from trading operations and interest income on the investment portfolio. The principal expenses of the segment consist of interest expense on funds borrowed from external sources and other internal segments, premises expenses, personnel costs, other direct overheads and allocated expenses.

Revenues of the Corporate/Wholesale Banking segment consist of interest and fees earned on loans given to customers falling under this segment and fees arising from transaction services and merchant banking activities such as syndication and debenture trusteeship. Revenues of the Retail Banking segment are derived from interest earned on loans classified under this segment and fees for banking and advisory services, ATM interchange fees and cards products. Expenses of the Corporate/Wholesale Banking and Retail Banking segments primarily comprise interest expense on deposits and funds borrowed from other internal segments, infrastructure and premises expenses for operating the branch network and other delivery channels, personnel costs, other direct overheads and allocated expenses.

Segment income includes earnings from external customers and from funds transferred to the other segments. Segment result includes revenue as reduced by interest expense and operating expenses and provisions, if any, for that segment. Segment-wise income and expenses include certain allocations. Inter segment interest income and interest expense represent the transfer price received from and paid to the Central Funding Unit (CFU) respectively. For this purpose, the funds transfer pricing mechanism presently followed by the Bank, which is based on historical matched maturity and market-linked benchmarks, has been used. Operating expenses other than those directly attributable to segments are allocated to the segments based on an activity-based costing methodology. All activities in the Bank are segregated segment-wise and allocated to the respective segment.

		31	March, 2011		
	Treasury	Corporate/ Wholesale Banking	Retail Banking	Other Banking Business	Total
Segment Revenue					
Gross interest income (external customers)	4,751.66	7,082.97	3,320.18	0.05	15,154.86
Other income	1,122.51	2,299.98	995.95	253.01	4,671.45
Total income as per Profit and Loss Account	5,874.17	9,382.95	4,316.13	253.06	19,826.31
Add/(less) inter segment interest income	19,015.50	2,378.68	4,541.98	0.48	25,936.64
Total segment revenue	24,889.67	11,761.63	8,858.11	253.54	45,762.95
Less: Interest expense (external customers)	5,744.36	147.61	2,694.99	1.65	8,588.61
Less: Inter segment interest expenses	17,832.24	5,554.07	2,550.33	-	25,936.64
Less: Operating expenses	395.60	1,437.94	2,863.33	163.60	4,860.47
Less: Unallocated expenses					-
Operating profit	917.47	4,622.01	749.46	88.29	6,377.23
Less: Provision for non performing assets/Others	140.53	725.89	412.86	0.75	1,280.03
Segment result	776.94	3,896.12	336.60	87.54	5,097.20
Less: Provision for Tax					1,752.52
Less: Share of Loss in Associate					4.77
Extraordinary profit/loss					-
Net Profit					3,339.91
Segment assets	94,250.01	104,305.24	42,917.49	223.61	241,696.35
Unallocated assets					870.30
Total assets					242,566.65
Segment liabilities	112,085.34	46,462.76	64,345.52	38.42	222,932.04
Unallocated liabilities					740.00
Total liabilities					223,672.04
Net assets	(17,835.33)	57,842.48	(21,428.03)	185.19	18,894.61

				31	l March, 2010	)	
			Treasury	Corporate/ Wholesale Banking	Retail Banking	Other Banking Business	Total
Segment R	Revenue						
Gross intere	est income (externa	al customers)	3,651.30	4,966.70	3,020.66	0.39	11,639.05
Other incon	ne		1,299.83	1,550.91	914.79	198.68	3,964.21
Total incon	ne as per Profit a	and Loss Account	4,951.13	6,517.61	3,935.45	199.07	15,603.26
Add/(less) in	nter segment inter	est income	13,864.92	1,401.42	3,831.18	0.20	19,097.72
Total segm	ent revenue		18,816.05	7,919.03	7,766.63	199.27	34,700.98
Less: Interes	st expense (externa	al customers)	4,227.93	-	2,403.74	0.96	6,632.63
Less: Inter s	egment interest ex	kpenses	13,271.39	3,976.06	1,850.27	-	19,097.72
Less: Opera	ting expenses		296.27	923.19	2,407.39	135.54	3,762.39
Less: Unallo	cated expenses						-
Operating	profit		1,020.46	3,019.78	1,105.23	62.77	5,208.24
Less: Provisi	on for non perfor	ming assets/Others	(4.15)	626.09	766.90	0.35	1,389.19
Segment re	esult		1,024.61	2,393.69	338.33	62.42	3,819.05
Less: Provisi	on for Tax						1,340.91
Extraordina	ry profit/loss						-
<b>Net Profit</b>							2,478.14
Segment as	sets		72,181.00	68,816.74	38,855.62	45.54	179,898.90
Unallocated	assets						687.77
Total asset	s						180,586.67
Segment lia	bilities		71,953.65	35,677.82	56,323.03	12.49	163,966.99
Unallocated	l liabilities						630.74
Total liabil	ities						164,597.73
Net assets			227.35	33,138.92	(17,467.41)	33.05	15,988.94
Geographic	Seaments						
g	9						(₹ in crores)
	Domes		Internat			Total	
	31 March, 2011	31 March, 2010	31 March, 2011	31 Ma	rch, <b>31 l</b> 010	March, 2011	31 March, 2010
Revenue	18,718.24	14,998.90	1,108.07			826.31	15,603.26
	•		22,244.63				180,586.67
Assets	220,322.02	166,665.25	ZZ,Z44.03	13,921	.+∠ <b>∠4∠,</b> :	566.65	100,300.07

## 2.1.8 Related party disclosure

The related parties of the Bank are broadly classified as:

#### a) Promoters

The Bank has identified the following entities as its Promoters.

- Administrator of the Specified Undertaking of the Unit Trust of India (UTI-1)
- Life Insurance Corporation of India (LIC)
- General Insurance Corporation and four Government-owned general insurance companies New India Assurance Co. Ltd., National Insurance Co. Ltd., United India Insurance Co. Ltd. and The Oriental Insurance Co. Ltd.

#### b) Key Management Personnel

- Mrs. Shikha Sharma (Managing Director & Chief Executive Officer)
- Mr. M. M. Agrawal (Erstwhile Deputy Managing Director) upto 31 August 2010
- Mr. Sisir Kumar Chakrabarti (Deputy Managing Director) with effect from 27 September 2010

## c) Relatives of Key Management Personnel

Mr. Sanjaya Sharma, Mrs. Usha Bharadwaj, Mr. Tilak Sharma, Ms. Tvisha Sharma, Dr. Sanjiv Bharadwaj, Dr. Prashant Bharadwaj, Dr. Brevis Bharadwaj, Dr. Reena Bharadwaj, Mrs. Bharti Agrawal, Mr. Vedprakash Agrawal, Mrs. Gayatri Devi Agrawal, Mr. Amit M. Agrawal, Mrs. Rinki Agrawal, Master Kaustubh Agrawal, Ms. Prashasti Agrawal, Mr. Anand Agrawal, Mr. Praveen Agrawal, Mrs. Rekha Agrawal, Mrs. Renu Agrawal, Mrs. Meenu Agrawal, Mrs. Swapna Chakraborty, Mrs. Shikha Bhattacharya, Ms. Shila Chakraborty, Mr. Hirendra Nath Chakraborty, Mr. Rajat Chakraborty, Mrs. Devikalpa Chakraborty (Kundu), Master Ahan Chakraborty, Mr. Nabakumar Chakraborty, Mrs. Minati Chakraborty, Mrs. Krishna Chakraborty, Mrs. Sipra Chakraborty, Mr. AsimKumar Chakraborty, Mr. Arunabha Bhattacharya

#### d) Associate

• Bussan Auto Finance India Private Limited

Based on RBI guidelines, details of transactions with Associates are not disclosed since there is only one entity/party in this category. [refer Schedule 17(2)]

The details of transactions of the Bank with its related parties during the year ended 31 March, 2011 are given below:

(₹ in crores)

Items/Related Party	Promoters	Key Management Personnel	Relatives of Key Management Personnel	Total
Dividend Paid	184.65	0.03	-	184.68
Interest Paid	389.65	0.07	0.04	389.76
Interest Received	0.22	0.02	-	0.24
Investment of Related Parties in the Bank	-	2.28	-	2.28
Investment in Subordinated Debt/Hybrid				
Capital of the Bank	-	-	-	-
Redemption of Subordinated Debt	-	-	-	-
Purchase of investments	10.24	-	-	10.24
Sale of Investments	563.21	-	-	563.21
Management Contracts and Other				
reimbursements	-	5.46*	-	5.46
Purchase of Fixed Assets	-	-	-	-
Non-funded commitments	0.01	-	-	0.01
Advance granted	-	-	-	-
Advance repaid	-	0.12	-	0.12
Sale of fixed assets	-	-	-	-
Receiving of Services	45.40	-	-	45.40
Rendering of Services	2.51	-	-	2.51
Other Reimbursements to Related Parties	0.15	-	-	0.15

<sup>\*</sup>includes ₹0.70 crore subject to approval of shareholders

The balances payable to/receivable from the related parties of the Bank as on 31 March, 2011 are given below:

Items/Related Party	Promoters	Key Management Personnel	Relatives of Key Management Personnel	Total
Borrowings from the Bank	-	-	-	-
Deposits with the Bank	4,716.08	0.23	0.23	4,716.54
Placement of Deposits	0.16	-	-	0.16
Advances	43.00	0.27	-	43.27
Investment of Related Parties in the Bank	152.78	0.04	-	152.82
Repo Borrowings	-	-	-	-
Non-funded commitments	3.01	-	-	3.01
Investment in Subordinated Debt/Hybrid Capital of the Bank	2,825.00	-	-	2,825.00
Advance for Rendering of Services	-	-	-	-
Leasing/HP arrangements availed	-	-	-	-
Leasing/HP arrangements provided	-	-	-	-
Other Receivables	-	-	-	-
Other Payables	-	-	-	-

The maximum balances payable to/receivable from the related parties of the Bank during the year ended 31 March, 2011 are given below:

(₹ in crores)

Items/Related Party	Promoters	Key Management Personnel	Relatives of Key Management Personnel	Total
Borrowings from the Bank	-	-	-	-
Deposits with the Bank	4,716.09	3.94	4.96	4,724.99
Placement of Deposits	0.16	-	-	0.16
Advances	132.47	0.39	-	132.86
Investment of Related Parties in the Bank	156.15	0.04	-	156.19
Repo Borrowing	-	-	-	-
Non-funded commitments	39.00	-	-	39.00
Investment in Subordinated Debt/Hybrid				
Capital of the Bank	2,825.00	-	-	2,825.00
Advance for Rendering of Services	-	-	-	-
Leasing/HP arrangements availed	-	-	-	-
Leasing/HP arrangements provided	-	-	-	-
Other Receivables	-	-	-	-
Other Payables	-	-	-	-

The details of transactions of the Bank with its related parties during the year ended 31 March, 2010 are given below:

Items/Related Party	Promoters	Key	Relatives of Key	Total
		Management	Management	
		Personnel	Personnel	
Dividend Paid	151.97	-	-	151.97
Interest Paid	246.89	0.02	0.01	246.92
Interest Received	-	0.01	-	0.01
Investment of Related Parties in the Bank	360.56	-	-	360.56
Investment in Subordinated Debt/Hybrid				
Capital of the Bank	1,055.00	-	-	1,055.00
Redemption of Subordinated Debt	5.00	-	-	5.00
Sale of Investments	537.48	-	-	537.48
Management Contracts and Other				
reimbursements	1.82	2.62	-	4.44
Purchase of Fixed Assets	-	-	-	-
Advance granted	-	-	-	-
Advance repaid	-	-	-	-
Sale of fixed assets	-	-	-	-
Receiving of Services	16.11	-	-	16.11
Rendering of Services	1.92	-	-	1.92
Non-funded commitments	0.05	-	-	0.05
Other Reimbursements to Related Parties	-			-

The balances payable to/receivable from the related parties of the Bank as on 31 March, 2010 are given below:

(₹ in crores)

Items/Related Party	Promoters	Key Management Personnel	Relatives of Key Management Personnel	Total
Deposits with the Bank	3,662.04	1.72	0.64	3,664.40
Placement of Deposits	0.16	-	-	0.16
Advances	50.17	0.39	-	50.56
Investment of the Bank	-	-	-	-
Investment of Related Parties in the Bank	156.15	0.02	-	156.17
Repo Borrowing	-	-	-	-
Non-funded commitments	39.00	-	-	39.00
Investment in Subordinated Debt/Hybrid				
Capital of the Bank	2,815.00	-	-	2,815.00
Advance for Rendering of Services	-	-	-	-
Leasing/HP Arrangements availed	-	-	-	-
Leasing/HP Arrangements provided	-	-	-	-
Other Receivables	-	-	-	-
Other Payables	-	-	-	-

The maximum balances payable to/receivable from the related parties of the Bank during the year ended 31 March, 2010 are given below:

Items/Related Party	Promoters	Key Management Personnel	Relatives of Key Management Personnel	Total
Deposits with the Bank	3,662.04	10.43	0.64	3,673.11
Placement of Deposits	0.16	-	-	0.16
Advances	59.36	0.40	-	59.76
Investment of Related Parties in the Bank	156.64	0.13	-	156.77
Repo Borrowing	-	-	-	-
Non-funded commitments	39.05	-	-	39.05
Investment in Subordinated Debt/Hybrid				
Capital of the Bank	2,815.00	-	-	2,815.00
Advance for Rendering of Services	-	-	-	-
Leasing/HP Arrangements availed	-	-	-	-
Leasing/HP arrangements provided	-	-	-	-
Other Receivables	-	-	-	-
Other Payables	-	-	-	-

## 2.1.9 Leases

Disclosure in respect of assets given on operating lease.

The Bank has not given any asset on operating lease.

Disclosure in respect of assets taken on operating lease.

Operating lease comprises leasing of office premises/ATMs, staff quarters, electronic data capturing machines and IT equipment.

(₹ in crores)

	31 March, 2011	31 March, 2010
Future lease rentals payable as at the end of the year:		
- Not later than one year	445.04	413.79
- Later than one year and not later than five years	1,240.33	1,180.99
- Later than five years	673.79	723.51
Total of minimum lease payments recognised in the Profit and Loss		
Account for the year	571.11	421.09

There are no provisions relating to contingent rent.

The terms of renewal/purchase options and escalation clauses are those normally prevalent in similar agreements.

There are no undue restrictions or onerous clauses in the agreements.

# 2.1.10 Other Fixed Assets (including furniture & fixtures)

The movement in fixed assets capitalized as application software is given below:

(₹ in crores)

Particulars	31 March, 2011	31 March, 2010
At cost at the beginning of the year	268.73	220.74
Additions during the year	74.06	48.57
Deductions during the year	(1.68)	(0.58)
Accumulated depreciation as at 31 March	(209.85)	(162.65)
Closing balance as at 31 March	131.26	106.08
Depreciation charge for the year	47.91	37.38

2.1.11 The major components of deferred tax assets and deferred tax liabilities arising out of timing differences are as under:

As at	31 March, 2011	31 March, 2010
Deferred tax assets on account of provisions for doubtful debts	574.23	421.52
Deferred tax assets on account of amortization of HTM investments	164.04	147.83
Deferred tax assets on account of provision for employee benefits	70.67	47.79
Deferred tax liability on account of depreciation on fixed assets	(32.66)	(32.63)
Deferred tax assets on account of other contingencies	13.37	-
Other deferred tax assets	27.22	26.88
Net deferred tax asset	816.87	611.39

# 2.1.12 Employee Benefits

#### Group

# **Provident Fund**

The contribution to the employee's provident fund of the Group amounted to ₹44.94 crores for the year ended 31 March, 2011 (previous year ₹39.31 crores)

The rules of the Bank's Provident Fund administered by a Trust require that if the Board of Trustees are unable to pay interest at the rate declared for Employees' Provident Fund by the Government under para 60 of the Employees' Provident Fund Scheme, 1952 for the reason that the return on investment is less or for any other reason, then the deficiency shall be made good by the Bank. Having regard to the assets of the Fund and the return on the investments, the Bank does not expect any deficiency in the foreseeable future. There has also been no such deficiency since the inception of the Fund.

#### Axis Bank Ltd.

# Superannuation

The Bank contributed ₹10.17 crores to the employee's superannuation plan for the year ended 31 March, 2011 (previous year ₹9.67 crores).

## Group

#### Leave Encashment

The Group charged an amount of ₹70.66 crores towards leave encashment for the year ended 31 March, 2011 (previous year ₹36.95 crores).

# Group

# Gratuity

The following tables summarize the components of net benefit expenses recognised in the Profit and Loss Account and the funded status and amounts recognised in the Balance Sheet for the Gratuity benefit plan.

# Profit and Loss Account

Net employee benefit expenses (recognised in payments to and provisions for employees)

(₹ in crores)

	31 March, 2011	31 March, 2010
Current Service Cost	9.46	8.88
Interest on Defined Benefit Obligation	3.90	2.94
Expected Return on Plan Assets	(3.36)	(2.59)
Net Actuarial Losses/(Gains) recognised in the year	0.45	(3.99)
Past Service Cost	8.82	-
Total included in "Employee Benefit Expense"	19.27	5.24
Actual Return on Plan Assets	2.58	3.05

# **Balance Sheet**

Details of provision for gratuity

	31 March, 2011	31 March, 2010
Present Value of Funded Obligations	61.43	43.02
Fair Value of Plan Assets	(63.62)	(44.08)
Net Liability	(2.19)	(1.06)

					(₹ in crores)
			31 March,	<b>2011</b> 31	March, 2010
Amounts in Balance Sheet					
Liabilities				0.59	0.35
Assets				2.78	1.41
Net Assets			(2	2.19)	(1.06)
Changes in the present value of the defined	benefit obliga	tion are as foll	OWS:		
					(₹ in crores
			31 March, 2	<b>2011</b> 31	March, 2010
Change in Defined Benefit Obligation					
Opening Defined Benefit Obligation			4	3.02	36.48
Current Service Cost				9.46	8.88
Interest Cost				3.90	2.94
Actuarial Losses/(Gains)				0.34)	(3.52)
Past Service Cost Benefits Paid				8.82	(1.76
Closing Defined Benefit Obligation				3.43) 51.43	(1.76 43.02
	C 11				
Changes in the fair value of plan assets are a	s tollows:				(₹ in crores
			31 March, 2	2011 21	
			3 i Warch, A	2011 31	March, 2010
Change in the Fair Value of Assets				4.08	29.83
Opening Fair Value of Plan Assets					
Expected Return on Plan Assets				3.36	2.59
Actuarial Gains/(Losses)				0.79)	0.46
Contributions by Employer			_	0.40	12.96
Benefits Paid			(3	3.43)	(1.76
Closing Fair Value of Plan Assets			6	3.62	44.08
Experience adjustments					
					(₹ in crores
	31 March, 2011	31 March,	31 March,	31 March,	31 March 2007
Defined Benefit Obligations		2010 43.02	2009	2008	
Defined Benefit Obligations	61.43		36.49	23.42	14.33
Plan Assets	63.62	44.08	29.83	17.78	11.93
Surplus/(Deficit)	2.19	1.06	(6.66)	(5.64)	(2.40
Experience Adjustments on Plan Liabilities	1.55	1.27	3.30	3.57	2.29
Experience Adjustments on Plan Assets	(0.78)	0.46	(0.73)	(0.17)	0.13
Axis Bank Ltd.					

The major categories of plan assets\* as a percentage of fair value of

total plan assets – Insurer Managed Funds

\*composition of plan assets is not available

31 March, 2011

100

31 March, 2010

100

	31 March, 2011
Principal actuarial assumptions at the balance sheet date:	
Discount Rate	8.05% p.a.
Expected rate of Return on Plan Assets	7.50% p.a.
Salary Escalation Rate	6.00% p.a.
Employee Turnover	
- 21 to 30 (age in years)	16.55%
- 31 to 44 (age in years)	10.00%
- 45 to 59 (age in years)	1.00%
	31 March, 2010
Principal actuarial assumptions at the balance sheet date:	
Discount Rate	7.90% p.a.
Expected rate of Return on Plan Assets	7.50% p.a.
Salary Escalation Rate	6.00% p.a.
Employee Turnover	
- 21 to 44 (age in years)	10.00%
- 45 to 64 (age in years)	1.00%

The estimates of future salary increases considered take into account the inflation, seniority, promotion and other relevant factors.

The expected rate of return on plan assets is based on the average long-term rate of return expected on investments of the Fund during the estimated term of the obligations.

As the contribution expected to be paid to the plan during the annual period beginning after the balance sheet date is based on various internal/external factors, a best estimate of the contribution is not determinable.

The above information is as certified by the actuary and relied upon by the auditors.

Axis Securities and Sales Ltd.

	31 March, 2011	31 March, 2010
The major categories of plan assets* as a percentage of fair value of		
total plan assets – Insurer Managed Funds	100.00	100.00
*composition of plan assets is not available		
	31 March, 2011	31 March, 2010
Principal actuarial assumptions at the balance sheet date:		
Discount Rate	7.80% p.a.	6.55% p.a.
Expected rate of Return on Plan Assets	7.50% p.a.	7.50% p.a.
Salary Escalation Rate	6.00% p.a.	6.00% p.a.
Employee Turnover		
- 21 to 44 (age in years)	60.00% p.a.	30.00% p.a.
- 45 to 59 (age in years)	1.00% p.a.	1.00% p.a.

The estimates of future salary increases, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

The overall expected rate of return on assets is determined based on the market prices prevailing on that date, applicable to the period over which the obligation is to be settled.

The Company expects to contribute ₹0.20 crores as gratuity in the year 2011-12.

Axis Asset Management Company Ltd.

	31 March, 2011	31 March, 2010
Principal actuarial assumptions at the balance sheet date:		
Discount Rate	8.13% p.a.	8.00% p.a.
Expected rate of Return on Plan Assets	N.A.	N.A.
Salary Escalation Rate	10.00% p.a.	10.00% p.a.
Employee Turnover	10.00% p.a.	10.00% p.a.

The estimates of future salary increases, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

# 2.1.13 Provisions and contingencies

a) Movement in provision for frauds included under other liabilities is set out below:

(₹ in crores)

	31 March, 2011	31 March, 2010
Opening balance at the beginning of the year	0.21	4.51
Additions during the year	4.78	0.04
Reductions on account of payments during the year	-	(0.27)
Reductions on account of reversals during the year	-	(4.07)
Closing balance at the end of the year	4.99	0.21

b) Movement in provision for credit enhancements on securtised assets is set out below:

(₹ in crores)

	31 March, 2011	31 March, 2010
Opening balance at the beginning of the year	-	-
Additions during the year	-	-
Reductions during the year	-	-
Closing balance at the end of the year	-	-

c) Movement in provision for debit/credit card reward points is set out below:

(₹ in crores)

	31 March, 2011	31 March, 2010
Opening provision at the beginning of the year	18.41	9.97
Provision made during the year	8.25	9.35
Reductions during the year	(1.65)	(0.91)
Closing provision at the end of the year	25.01	18.41

d) Movement in provision for other contingencies (including derivatives) is set out below:

	31 March, 2011	31 March, 2010
Opening provision at the beginning of the year	-	-
Provision made during the year	36.44	-
Reductions during the year	-	-
Closing provision at the end of the year	36.44	_

#### 2.1.14 Small and Micro Industries

Group

Under the Micro, Small and Medium Enterprises Development Act, 2006 which came into force from 2 October, 2006, certain disclosures are required to be made relating to Micro, Small and Medium enterprises. There have been no reported cases of delays in payments to micro and small enterprises or of interest payments due to delays in such payments. The above is based on the information available with the Bank which has been relied upon by the auditors.

# 2.1.15 Description of contingent liabilities:

a) Claims against the Group not acknowledged as debts

These represent claims filed against the Group in the normal course of business relating to various legal cases currently in progress. These also include demands raised by income tax and other statutory authorities and disputed by the Group.

b) Liability on account of forward exchange and derivative contracts

The Bank enters into foreign exchange contracts, currency options/swaps, interest rate futures and forward rate agreements on its own account and for customers. Forward exchange contracts are commitments to buy or sell foreign currency at a future date at the contracted rate. Currency swaps are commitments to exchange cash flows by way of interest/principal in two currencies, based on ruling spot rates. Interest rate swaps are commitments to exchange fixed and floating interest rate cash flows. Interest rate futures are standardized, exchange-traded contracts that represent a pledge to undertake a certain interest rate transaction at a specified price, on a specified future date. Forward rate agreements are agreements to pay or receive a certain sum based on a differential interest rate on a notional amount for an agreed period. A foreign currency option is an agreement between two parties in which one grants to the other the right to buy or sell a specified amount of currency at a specific price within a specified time period or at a specified future time.

c) Guarantees given on behalf of constituents

As a part of its banking activities, the Bank issues guarantees on behalf of its customers to enhance their credit standing. Guarantees represent irrevocable assurances that the Bank will make payments in the event of the customer failing to fulfill its financial or performance obligations.

d) Acceptances, endorsements and other obligations

These include documentary credit issued by the Bank on behalf of its customers and bills drawn by the Bank's customers that are accepted or endorsed by the Bank.

e) Other items for which the Group is contingently liable

Other items represent outstanding amount of bills rediscounted by the Bank, estimated amount of contracts remaining to be executed on capital account and commitments towards underwriting and investment in equity through bids under Initial Public Offering (IPO) of corporates as at the year end.

# 2.1.16 Statement pursuant to Section 212 of the Companies Act, 1956, relating to subsidiary companies

In terms of the approval u/s 212(8) of the Companies Act, 1956 granted by the Ministry of Corporate Affairs, Government of India vide its letter no. 47/19/2011-CL-III dated 21 January, 2011

(₹ in crores)

	For the year ended 31 March, 2011				
	Axis Securities and Sales Ltd.		Axis Trustee Services Ltd.	Fund Trustee	Axis Asset Management Company Ltd.
Capital	80.00	15.00	1.50	0.05	124.00
Reserves and Surplus	(16.33)	2.95	8.65	0.03	(96.05)
Total Assets (Fixed Assets + Investments					
+ Current Assets + Deferred Tax Assets)	84.37	21.75	16.76	0.11	41.78
Total Liabilities (Loans + Current					
Liabilities + Provisions)	20.70	3.81	6.61	0.03	13.83
Investments	-	-	-	0.09	21.16
Total Income	109.77	12.46	15.08	0.12	28.05
Profit/(Loss) Before Taxation	(8.17)	3.74	12.13	0.03	(45.44)
Provision for Taxation	-	1.31	4.03	0.01	-
Profit/(Loss) After Taxation	(8.17)	2.43	8.10	0.02	(45.44)
Proposed Dividend and Tax (including					
cess thereon)	-	_	1.31	-	_

# 2.1.17 Comparative Figures

Previous year figures have been regrouped and reclassified, where necessary to conform to current year's presentation.

For	Axis	Bank	Ltd.

**Adarsh Kishore** 

		Chairman
<b>R. H. Patil</b> Director	<b>R. B. L. Vaish</b> Director	<b>Shikha Sharma</b> Managing Director & CEO
<b>Sushil Kumar Roongta</b> Director	<b>S. B. Mathur</b> Director	<b>S. K. Chakrabarti</b> Deputy Managing Director

P. J. Oza Company Secretary Somnath Sengupta Executive Director & CFO

Date: 22<sup>nd</sup> April, 2011 Place: Mumbai

# DISCLOSURES UNDER THE NEW CAPITAL ADEQUACY FRAMEWORK (BASEL II GUIDELINES) FOR THE YEAR ENDED 31 MARCH, 2011

#### I. SCOPE OF APPLICATION

Axis Bank Limited (the 'Bank') is a commercial bank, which was incorporated on 3 December, 1993. The Bank is the controlling entity for all group entities that include its six wholly owned subsidiaries.

The consolidated financial statements of the Bank comprise the financial statements of Axis Bank Limited and its subsidiaries that together constitute the 'Group'. The Bank consolidates its subsidiaries in accordance with Accounting Standard 21 (AS 21) 'Consolidated Financial Statements' issued by the Institute of Chartered Accountants of India on a line-by-line basis by adding together the like items of assets, liabilities, income and expenditure. While computing the consolidated Bank's Capital to Risk-weighted Assets Ratio (CRAR), the Bank's investment in the equity capital of the wholly-owned subsidiaries is deducted, 50% from Tier 1 Capital and 50% from Tier 2 Capital. The subsidiaries of the Bank are not required to maintain any regulatory capital. The table below lists Axis Bank's Subsidiaries/Associates/Joint ventures consolidated for accounting and their treatment for capital adequacy purpose.

Sr. No.	Name of the entity	Nature of Business	Holding	Basis of Consolidation
1.	Axis Securities and Sales Ltd.	Marketing of credit cards and retail asset products and retail broking	100%	Fully consolidated
2.	Axis Private Equity Ltd.	Managing investments, venture capital funds and off shore funds	100%	Fully consolidated
3.	Axis Trustee Services Ltd.	Trusteeship services	100%	Fully consolidated
4.	Axis Mutual Fund Trustee Ltd.	Trusteeship	100%	Fully consolidated
5.	Axis Asset Management Company Ltd.	Asset Management	100%	Fully consolidated
6.	Bussan Auto Finance India Private Ltd.	Non-Banking Financial company	26%	Treated as an associate

The investment in Bussan Auto Finance India Private Ltd. is not deducted from the capital funds of the Bank but is assigned risk-weights as an investment.

On 7 March, 2011, the Bank has incorporated a new subsidiary, namely Axis U.K. Limited as a private limited company registered in the United Kingdom (UK) with the main purpose of filing an application with Financial Services Authority (FSA), UK for a banking licence in the UK and for the creation of necessary infrastructure for the subsidiary to commence banking business. As on 31 March, 2011, Axis U.K. Limited has not commenced any operations.

There is no deficiency in capital of any of the subsidiaries of the Bank as on 31 March, 2011. Axis Bank actively monitors all its subsidiaries through their respective Boards and regular updates to the Board of Axis Bank.

As on 31 March, 2011, the Bank does not have any interest in any insurance entity.

#### II. CAPITAL STRUCTURE

#### Summary

As per RBI's capital adequacy norms capital funds are classified into Tier-1 and Tier-2 capital. Tier-1 capital of the Bank consists of equity capital, statutory reserves, other disclosed free reserves, capital reserves and innovative perpetual debt instruments eligible for inclusion in Tier-1 capital that complies with requirement specified by RBI. The Tier-2 capital consists of general provision and loss reserves, upper Tier-2 instruments and subordinate debt instruments eligible for inclusion in Tier-2 capital. Axis Bank has issued debt instruments that form a part of Tier-1 and Tier-2 capital. The terms and conditions that are applicable for these instruments comply with the stipulated regulatory requirements.

Tier-1 bonds are non-cumulative and perpetual in nature with a call option after 10 years. Interest on Tier-1 bonds is payable either annually or semi-annually. Some of the Tier-1 bonds have a step-up clause on interest payment ranging up to 100 bps. The Upper Tier-2 bonds have an original maturity of 15 years with a call option after 10 years. The interest on Upper Tier-2 bonds is payable either annually or semi-annually. Some of the Upper Tier-2 debt instruments have a step-up clause on interest payment ranging up to 100 bps. The Lower Tier-2 bonds have an original maturity between 5 to 10 years. The interest on lower Tier-2 capital instruments is payable either semi-annually or annually.

# **Equity Capital**

The Bank has authorized share capital of ₹500.00 crores comprising 500,000,000 equity shares of ₹10/- each. As on 31 March, 2011 the Bank has issued, subscribed and paid-up equity capital of ₹410.55 crores, constituting 410,545,843 number of shares of ₹10/- each. The Bank's shares are listed on the National Stock Exchange and the Bombay Stock Exchange. The GDRs issued by the Bank are listed on the London Stock Exchange (LSE).

During the year, the Bank has also allotted equity shares to employees under its Employee Stock Option Plan.

The provisions of the Companies Act, 1956 and other applicable laws and regulations govern the rights and obligations of the equity share capital of the Bank.

# **Debt Capital Instruments**

The Bank has raised capital through Innovative Perpetual Debt Instrument (IPDI) eligible as Tier 1 Capital and Tier 2 Capital in the form of Upper Tier 2 and Subordinated bonds (unsecured redeemable non-convertible debentures), details of which are given below.

# **Perpetual Debt Instrument**

The Bank has raised Perpetual Debt Instruments eligible as Tier 1 Capital, the aggregate value of which as on 31 March, 2011 was ₹419.14 crores as stated below.

Date of Allotment	Rate of Interest	Period	Amount	
30 September, 2006	10.05%	Perpetual	₹214.00 crores	
15 November, 2006	7.167%	Perpetual	USD 46 million* (₹205.14 crores)	
Total Perpetual Debt ₹419.14 crores				

<sup>\*</sup>Converted to INR @ ₹44.595 to a US Dollar (prevailing exchange rate as on 31.3.2011)

# **Upper Tier 2 Capital**

The Bank has also raised Upper Tier 2 Capital, the aggregate value of which as on 31 March, 2011 was ₹1,242.80 crores as per the table below.

Date of Allotment	Date of Redemption	Rate of Interest	Amount
11 August, 2006	10 August, 2021	7.25%	USD 149.87 million* (₹668.34 crores)
24 November, 2006	23 November, 2021	9.35%	₹200.00 crores
6 February, 2007	6 February, 2022	9.50%	₹107.50 crores
28 June, 2007	28 June, 2022	7.125%	USD 59.86 million* (₹266.96 crores)
Total Upper Tier 2 Cap	ital		₹1,242.80 crores

<sup>\*</sup>Converted to INR @ ₹44.595 to a US Dollar (prevailing exchange rate as on 31.3.2011)

# **Subordinated Debt**

As on 31 March, 2011, the Bank had an outstanding Subordinated debt (unsecured redeemable non-convertible debentures) aggregating ₹5,331.30 crores. Of this, ₹4,587.60 crores qualified as Lower Tier 2 capital, the details of which are stated below.

(₹ in crores)

Date of Allotment	<b>Date of Redemption</b>	Rate of Interest	Amount
20 September, 2002	20 June, 2012	9.30%	62.00
21 December, 2002	21 September, 2012	8.95%	60.00
26 July, 2003	26 April, 2011	6.70%	5.00
26 July, 2003	26 April, 2013	7.00%	65.00
15 January, 2004	15 October, 2013	6.50%	50.00
25 July, 2005	25 July, 2012	Simple average of Mid of Bid and offer yield of the 1-year GOI benchmark (i.e. INBMK) plus a margin of 65 basis points to be reset at semi annual intervals.	500.00
22 March, 2006	22 June, 2013	8.50%	125.00
22 March, 2006	22 June, 2013	8.32%	5.00
22 March, 2006	22 March, 2016	8.75%	360.00
22 March, 2006	22 March, 2016	8.56%	10.00
28 June, 2006	28 September, 2013	8.95%	33.50
28 June, 2006	28 June, 2016	9.10%	104.90
30 March, 2007	30 March, 2017	10.10%	250.90
7 November, 2008	7 November, 2018	11.75%	1,500.00
28 March, 2009	28 March, 2019	9.95%	200.00
16 June, 2009	16 June, 2019	9.15%	2,000.00
Total			5,331.30

# **Capital Funds**

Position as on 31 March, 2011		Amount
Α	Tier 1 Capital	18,503.49
	Of which	
	- Paid-up Share Capital	410.55
	- Reserves and surplus (Excluding Foreign Currency Translation Reserve)	18,600.93
	- Innovative Perpetual Debt Instruments	419.14
	- Amount deducted from Tier 1 capital	
	- Investments in subsidiaries	(110.28)
	- Deferred Tax Assets	(816.85)

В	Tier 2 Capital (net of deductions) (B.1+B.2+B.3-B.4)	6,366.86
	Out of above	
B.1	Debt Capital Instruments eligible for inclusion as Upper Tier 2 Capital	
	- Total amount outstanding	1,242.80
	- Of which amount raised during the current year	-
	- Amount eligible as capital funds	1,242.80
B.2	Subordinated debt eligible for inclusion in Lower Tier 2 Capital	
	- Total amount outstanding	5,331.30
	- Of which amount raised during the current year	-
	- Amount eligible as capital funds	4,587.60
B.3	Other Tier 2 Capital - General provisions and loss reserves	646.74
B.4	Deductions from Tier 2 Capital	
	- Investments in Subsidiaries	(110.28)
С	Total Eligible Capital	24,870.35

# III. CAPITAL ADEQUACY

Axis Bank is subject to the capital adequacy guidelines stipulated by RBI, which are based on the framework of the Basel Committee on Banking Supervision. As per the capital adequacy guidelines under Basel I, the Bank is required to maintain a minimum ratio of total capital to risk weighted assets (CRAR) of 9.0%, at least half of which is required to be Tier 1 Capital. As per Basel II guidelines, Axis Bank is required to maintain a minimum CRAR of 9.0%, with minimum Tier 1 Capital ratio of 6.0%. In terms of RBI guidelines for implementation of Basel II, capital charge for credit and market risk for the financial year ended 31 March, 2011 will be required to be maintained at the higher levels implied by Basel II or 80% of the minimum capital requirement computed as per the Basel I framework. For the year ended 31 March, 2011, the minimum capital required to be maintained by Axis Bank as per Basel II guidelines is higher than that under Basel I guidelines.

An assessment of the capital requirement of the Bank is carried out through a comprehensive projection of future businesses that takes cognizance of the strategic intent of the Bank, profitability of particular businesses and opportunities for growth. The proper mapping of credit, operational and market risks to this projected business growth enables assignment of capital that not only adequately covers the minimum regulatory capital requirement but also provides headroom for growth. The calibration of risk to business is enabled by a strong risk culture in the Bank aided by effective, technology-based risk management systems. A summary of the Bank's capital requirement for credit, market and operational risk and the capital adequacy ratio as on 31 March, 2011 is presented below.

Capital Requirements for various Risks	Amount
CREDIT RISK	
Capital requirements for Credit Risk	
- Portfolios subject to standardized approach	15,350.25
- Securitisation exposures	-
MARKET RISK	
Capital requirements for Market Risk	
- Standardized duration approach	1,378.66
- Interest rate risk	1,152.74
- Foreign exchange risk (including gold)	32.19
- Equity risk	193.73

Capital Requirements for various Risks	Amount
OPERATIONAL RISK	
Capital requirements for Operational risk	
- Basic indicator approach	961.72
Capital Adequacy Ratio of the Bank (%)	12.65%
Tier 1 CRAR (%)	9.41%

#### IV. RISK MANAGEMENT: OBJECTIVES AND ORGANIZATION STRUCTURE

The wide variety of businesses undertaken by the Bank requires it to identify, measure, control, monitor and report risks effectively. The key components of the Bank's risk management rely on the risk governance architecture, comprehensive processes and internal control mechanism. The Bank's risk governance architecture focuses attention on key areas of risk such as credit, market and operational risk and quantification of these risks wherever possible for effective and continuous monitoring.

# **Objectives and Policies**

The Bank's risk management processes are guided by well-defined policies appropriate for various risk categories, independent risk oversight and periodic monitoring through the sub-committees of the Board of Directors. The Board sets the overall risk appetite and philosophy for the Bank. The Committee of Directors, the Risk Management Committee and the Audit Committee of the Board, which are sub-committees of the Board, review various aspects of risk arising from the businesses of the Bank. Various senior management committees operate within the broad policy framework as illustrated below.



The Bank has also formulated a global risk policy for overseas operations and a country specific risk policy for its Singapore, Hong Kong and Dubai branches. The policies were drawn based on the risk dimensions of dynamic economies and the Bank's risk appetite.

The Bank has formulated a comprehensive Stress Testing policy to measure impact of adverse stress scenarios on the adequacy of capital.

# **Structure and Organization**

Risk Management Department reports to the Executive Director and CFO and the Risk Management Committee of the Board oversees the functioning of the Department. The Department has three separate teams for Credit Risk, Market Risk and Operational Risk and the head of each team reports to the head of the department.



#### V. CREDIT RISK

#### **Credit Risk Management Policy**

Credit risk covers the inability of a borrower or counter-party to honour commitments under an agreement and any such failures, which have an adverse impact on the financial performance of the Bank. The Bank is exposed to credit risk through lending and capital market activities.

The Bank's credit risk management process integrates risk management into the business management processes, while preserving the independence and integrity of risk assessment. The goal of credit risk management during the year has been to maintain a healthy credit portfolio by managing risk at the portfolio level as well as at the individual transaction level. The Board of Directors establishes the parameters for risk appetite, which are defined quantitatively and qualitatively in accordance with the laid-down strategic business plan in the Credit Risk Management Policy. The foundation of credit risk management rests on the internal rating system.

#### **Credit Rating System**

Internal reporting and oversight of assets is principally differentiated by the credit ratings applied. The Bank has developed rating tools specific to market segments such as large corporates, mid-corporates, SME, financial companies and microfinance companies to objectively assess underlying risk associated with such exposures. For retail and schematic SME exposures, scorecards and borrower-scoring templates are used for application screening. Hence, for these exposures, the credit risk is measured and managed at the portfolio level. The Bank is also trying to use internal database of retail loans for building up statistical behavioural scorecards as well as for refining credit assessment at the application sourcing level.

The credit rating tool uses a combination of quantitative inputs and qualitative inputs to arrive at a 'point-in-time' view of the rating of counterparty. The monitoring tool developed by the Bank helps in objectively assessing the credit quality of the borrower taking into cognizance the actual behaviour post-disbursement. The output of the rating model is primarily to assess the chances of delinquency over a one-year time horizon. Each internal rating grade corresponds to a distinct probability of default. Model validation is carried out periodically by objectively assessing its calibration accuracy and stability of ratings.

# **Credit Sanction and related processes**

The Bank has put in place the following hierarchical committee structure for credit sanction and review:

- Retail Agri. Credit Committee (RACC)
- Central Agri. Business Credit Committee (CABCC)
- Regional Credit Committee (RCC)
- Central Office Credit Committee (COCC)
- Committee of Executives (COE)
- Senior Management Committee (SMC)
- Committee of Directors (COD)

The guiding principles behind the credit sanction process are as under.

- 'Know your Customer' is a leading principle for all activities.
- Sound credit approval process with well laid credit-granting criteria.
- The acceptability of credit exposure is primarily based on the sustainability and adequacy of borrower's normal business operations and not based solely on the availability of security.
- Portfolio level risk analytics and reporting to ensure optimal spread of risk across various rating classes prevent undue risk concentration across any particular industry segments and monitor credit risk quality migration.
- Sector specific studies are periodically undertaken to highlight risk and opportunities in those sectors.
- Rating linked exposure norms have been adopted by the Bank.
- Industry-wise exposure ceilings are based on the industry performance, prospects and the competitiveness of the sector.

- Separate risk limits are set up for credit portfolios like advances to NBFC and unsecured loans that require special monitoring.
- With heightened activity in the real estate sector, the Bank has strengthened its risk management systems to ensure that its advances are to borrowers having a good track record and satisfying the criterion of minimum acceptable credit rating. Appropriate covenants are stipulated for risk containment and monitoring.

# **Review and Monitoring**

- All credit exposures, once approved, are monitored and reviewed periodically against the approved limits. Borrowers with lower credit rating are subject to more frequent reviews.
- Credit audit involves independent review of credit risk assessment, compliance with internal policies of the Bank and with the regulatory framework, compliance of sanction terms and conditions and effectiveness of loan administration.
- Customers with emerging credit problems are identified early and classified accordingly. Remedial action is initiated promptly to minimize the potential loss to the Bank.

# **Portfolio Management**

The Bank continues to track the quality of all portfolios through appropriate risk metrics. Periodic delinquency reporting, vintage analysis of the portfolio and rating-wise distribution of its borrowers provides insight for future course of action

The exposures to sectors that had been most affected by the recent downturn and have been slow to recover were kept under control and there was an increased focus on borrowers having good and stable rating.

The Bank has been selective in choosing a growth path for retail assets. The focus has been on increasing lending to secured portfolios (mortgage, auto), while maintaining a cautious approach to unsecured lending (personal loans and credit card business). The Bank's objective has been to improve the quality of incremental origination through tighter credit underwriting standards, increased use of bureau level data and leveraging on internal customer base of the Bank for cross sell. Account management and focus on collection are a priority to control delinquencies at the portfolio level.

#### **Concentration Risk**

The Bank controls and limits concentration risk by means of appropriate structural limits and borrower limits based on creditworthiness. These include:

# Large Exposures to Individual Clients or Group

The Bank has individual borrower-wise exposure ceilings based on the internal rating of the borrower as well as group-wise borrowing limits. The Bank monitors the level of credit risk (Low/Moderate/High/Very High) and direction of change in credit risk (increasing /decreasing/stable) at the portfolio level based on the following six parameters that capture concentration risk.

- Highest geographic concentration in a region.
- Exposure to Top 20 accounts as a percentage of Credit Risk Exposure (CRE).
- Percentage of term loans with residual maturity more than 3 years to total loans and advances.
- Percentage of unsecured loans to total loan and advances.
- Number of single borrower exposures exceeding 15% of capital funds.
- Number of group exposures exceeding 40% of capital funds.

While determining level and direction of credit risk, parameters like percentage of low-risk credit (investment grade and above) to credit risk exposure and migration from investment to non-investment grade (quantum as percentage of credit risk exposure) are also considered.

#### **Industries**

Industry analysis plays an important part in assessing the concentration risk within the loan portfolio. Particular attention is given to industry sectors where the Bank believes there is a high degree of risk or potential for volatility in the future. The Bank has fixed internal limits for aggregate commitments to different sectors so that the exposures are evenly spread over various sectors.

# **Policies for Hedging and Mitigating Credit Risk**

Credit Risk Mitigants (CRM) like financial collateral, non-financial collateral and guarantees are used to mitigate credit risk exposure. Availability of CRM either reduces effective exposure on the borrower (in case of collaterals) or transfers the risk to the more creditworthy party (in case of guarantees). A major part of the eligible financial collaterals is in the form of cash, the most liquid of assets and thus free from any market and liquidity risks. The Bank has formulated a Collateral Management Policy as required under Basel II guidelines.

#### **Credit Risk Asset Quality**

# Distribution of Credit Risk by Asset Quality

The rating scale for large and mid corporates is a 14-point granular scale that ranges from AB-AAA to AB-D. The rating tool for SME has an 8-point rating scale, ranging from SME 1 to SME 8. There are separate rating tools for financial companies and schematic SME and retail agricultural exposures.

# **Definitions of Non-Performing Assets**

Advances are classified into performing and non-performing advances (NPAs) as per RBI guidelines. NPAs are further classified into sub-standard, doubtful and loss assets based on the criteria stipulated by RBI. An asset, including a leased asset, becomes non-performing when it ceases to generate income for the Bank.

An NPA is a loan or an advance where:

- 1. interest and/or instalment of principal remains overdue for a period of more than 90 days in respect of a term loan;
- 2. the account remains "out-of-order" in respect of an Overdraft or Cash Credit (OD/CC);
- 3. the bill remains overdue for a period of more than 90 days in case of bills purchased and discounted;
- 4. a loan granted for short duration crops will be treated as an NPA if the installments of principal or interest thereon remain overdue for two crop seasons; and
- 5. a loan granted for long duration crops will be treated as an NPA if the installments of principal or interest thereon remain overdue for one crop season.
- 6. In respect of derivative transactions, the overdue receivables representing positive mark-to-market value of a derivative contract, if these remain unpaid for a period of 90 days from the specified due date for payment.

# **Definition of Impairment**

At each balance sheet date, the Bank ascertains if there is any impairment in its assets. If such impairment is detected, the Bank estimates the recoverable amount of the asset. If the recoverable amount of the asset or the cash-generating unit to which the asset belongs is less than its carrying amount, the carrying amount is reduced to its recoverable amount. The reduction is treated as an impairment loss and is recognized in the profit and loss account.

# **CREDIT RISK EXPOSURES**

Total Gross Credit Risk Exposure Including Geographic Distribution of Exposure – Position as on 31 March, 2011

(₹ in crores)

	Domestic	Overseas	Total
Fund Based	192,880.12	21,832.79	214,712.91
Non Fund Based *	72,125.89	8,759.79	80,885.68
Total	265,006.01	30,592.58	295,598.59

<sup>\*</sup> Non-fund based exposures are guarantees given on behalf of constituents and acceptances and endorsements.

# Distribution of Credit Risk Exposure by Industry Sector – Position as on 31 March, 2011

Sr. No.	Industry Classification	Amou	Amount		
		Fund Based	Non-Fund Based		
1.	Mining and quarrying (incl. coal)	798.88	328.19		
2.	Iron and Steel	6,615.02	4,589.93		
3.	Other Metal and Metal Products	1,167.86	1,738.55		
4.	All Engineering	3,408.43	6,295.54		
	- Of which Electronics	365.52	75.56		
5.	Power Generation & Distribution	6,234.81	10,875.80		
6.	Cotton Textiles	2,533.45	387.05		
7.	Jute Textiles	31.09	0.95		
8.	Other Textiles	1,597.05	350.88		
9.	Sugar	1,007.85	91.41		
10.	Tea	80.64	1.57		
11.	Food Processing	2,919.02	123.46		
12.	Edible Oils and Vanaspati	1,257.48	2,336.21		
13.	Beverages & Tobacco	303.92	42.66		
14.	Wood & wood products	351.28	126.00		
15.	Paper and Paper Products	937.60	409.88		
16.	Rubber, plastic and their products	614.61	283.68		
17.	Chemicals and chemical products	7,817.20	3,841.41		
	- Of which Petrochemicals	2,234.07	1,461.80		
	- Of which Drugs & Pharmaceuticals	1,938.06	721.00		
18.	Glass and glassware	128.93	22.05		
19.	Cement and cement products	1,841.52	286.08		
20.	Leather and Leather Products	95.20	6.79		
21.	Gems and Jewellery	2,245.15	5,824.70		
22.	Construction	695.12	1,073.41		
23.	Petroleum, coal products and nuclear fuels	340.58	216.37		

Sr. No.	Industry Classification	Amou	Amount		
		Fund Based	Non-Fund Based		
24.	Vehicles, vehicle parts and transport equipments	1,605.67	381.07		
25.	Computer Software	1,966.04	762.72		
26.	Infrastructure (excluding Power)	13,803.58	12,665.25		
	- Of which Roads & ports	3,466.77	2,692.25		
	- Of which Telecommunication	5,498.19	1,707.20		
27.	NBFCs	6,531.16	1,350.42		
28.	Trade	7,725.30	11,484.55		
29.	Other Industries	39,764.43	11,146.46		
	- Of which Banking & Finance	13,297.45	5,645.37		
	- Of which Commercial Real Estate	4,972.11	464.01		
	- Of which Shipping	1,713.64	732.29		
	- Of which Professional Services	2,589.05	109.19		
30.	Residual exposures to balance the total exposure	100,294.04	3,842.64		
	Total	214,712.91	80,885.68		

As on 31 March, 2011, the Bank's exposure to the industries stated below was more than 5% of the total gross credit exposure:

Sr. No.	Industry Classification	Percentage of the total gross credit exposure	
31. 140.	madstry classification	referringe of the total gloss creat exposure	
1.	Infrastructure	9%	
2.	Trade	6%	
3.	Banking & Finance	6%	
4.	Power Generation & Distribution	6%	

# Residual Contractual Maturity breakdown of Assets - Position as on 31 March, 2011

Maturity Bucket	Cash, balances with RBI and other banks	Investments	Advances	Other assets including fixed assets
1 day	3,218.39	844.61	2,874.45	33.40
2 days to 7 days	1,406.53	1,794.91	3,635.78	100.29
8 days to 14 days	984.82	3,247.24	1,003.04	125.34
15 days to 28 days	1,879.06	4,609.39	2,440.76	717.85
29 days and upto 3 months	4,151.54	10,350.69	9,587.40	830.77
Over 3 months and upto 6 months	1,606.29	5,319.04	8,162.21	680.57
Over 6 months and upto 1 year	2,218.11	9,335.13	11,815.40	317.36
Over 1 year and upto 3 years	1,889.60	13,416.94	35,236.92	94.82
Over 3 years and upto 5 years	727.81	8,181.92	19,459.50	-
Over 5 years	3,326.51	14,891.75	48,192.37	4,004.87
Total	21,408.66	71,991.62	142,407.83	6,905.27

# Movement of NPAs and Provision for NPAs (including NPIs) - Position as on 31 March, 2011

(₹ in crores)

		Amount
Α.	Amount of NPAs (Gross)	1,599.42
	- Substandard	458.45
	- Doubtful 1	338.54
	- Doubtful 2	59.18
	- Doubtful 3	15.09
	- Loss	728.16
В.	Net NPAs	410.35
С.	NPA Ratios	
	- Gross NPAs to gross advances (%)	1.11%
	- Net NPAs to net advances (%)	0.29%
D.	Movement of NPAs (Gross)	
	- Opening balance as on 1.4.2010	1,318.00
	- Additions	1,448.31
	- Reductions	(1,166.89)
	- Closing balance as on 31.3.2011	1,599.42
E.	Movement of Provision for NPAs	
	- Opening balance as on 1.4.2010	899.00
	- Provision made in 2010-11	995.26
	- Write – offs/Write – back of excess provision	(707.52)
	- Closing balance as on 31.3.2011	1,186.74

# NPIs and Movement of Provision for Depreciation on NPIs - Position as on 31 March, 2011

(₹ in crores)

		Amount
Α.	Amount of Non-Performing Investments	12.43
В.	Amount of Provision held for Non-performing investments	12.43
С.	Movement of provision for depreciation on investments	
	- Opening balance as on 1.4.2010	170.18
	- Provision made in 2010-11	124.68
	- Write – offs	-
	- Write – back of excess provision	(25.41)
	- Closing balance as on 31.3.2011	269.45

# Credit Risk: Use of Rating Agency under the Standardized Approach

The RBI guidelines on Basel II require banks to use ratings assigned by specified External Credit Assessment Agencies (ECAIs) namely CRISIL, CARE, ICRA & Fitch (India) for domestic counterparties and Standard & Poor's, Moody's and Fitch for foreign counterparties.

The Bank is using issuer ratings and short-term and long-term instrument/bank facilities' ratings which are assigned by the accredited rating agencies viz. CRISIL, ICRA, Fitch and CARE and published in the public domain to assign risk-weights in terms of RBI guidelines. In respect of claims on non-resident corporates and foreign banks, ratings assigned

by international rating agencies i.e. Standard & Poor's, Moody's and Fitch is used. For exposures with contractual maturity of less than one year, a short-term rating is used. For cash credit facilities and exposures with contractual maturity of more than one year, long-term rating is used.

Issue ratings would be used if the Bank has an exposure in the rated issue and this would include fund-based and non-fund based working capital facilities as well as loans and investments. In case the Bank does not have exposure in a rated issue, the Bank would use the issue rating for its comparable unrated exposures to the same borrower, provided that the Bank's exposures are pari-passu or senior and of similar or lesser maturity as compared to the rated issue. Structured Obligation (SO) ratings are not used unless the Bank has a direct exposure in the 'SO' rated issue. If an issuer has a long-term or short-term exposure with an external rating that warrants a risk weight of 150%, all unrated claims on the same counterparty, whether short-term or long-term, also receive 150% risk weight, unless the Bank uses recognized credit risk mitigation techniques for such claims.

Issuer ratings provide an opinion on the general credit worthiness of the rated entities in relation to their senior unsecured obligations. Therefore, issuer ratings would be directly used to assign risk-weight to unrated exposures of the same borrower.

# Details of Gross Credit Risk Exposure (Fund based and Non-fund based) based on Risk-Weight – Position as on 31 March, 2011

(₹ in crores)

	Amount
Below 100% risk weight	171,860.72
100% risk weight	106,798.30
More than 100% risk weight	16,939.57
Deduction from capital funds	
- Investments in subsidiaries	220.55

# VI. CREDIT RISK MITIGATION

The Bank uses various collaterals both financial as well as non-financial, guarantees and credit insurance as credit risk mitigants. The main financial collaterals include bank deposits, NSC/KVP/LIP, and gold, while main non-financial collaterals include land and building, plant and machinery, residential and commercial mortgages. The guarantees include guarantees given by corporate, bank and personal guarantees. This also includes loan and advances guaranteed by Export Credit & Guarantee Corporation Limited (ECGC), Credit Guarantee Fund Trust for Small Industries (CGTSI), Central Government and State Government.

The Bank has in place a collateral management policy, which underlines the eligibility requirements for credit risk mitigants (CRM) for capital computation as per Basel II guidelines. The Bank reduces its credit exposure to counterparty with the value of eligible financial collateral to take account of the risk mitigating effect of the collateral. To account for the volatility in the value of collateral, haircut is applied based on the type, issuer, maturity, rating and remargining/ revaluation frequency of the collateral. The Bank revalues various financial collaterals at varied frequency depending on the type of collateral. The Bank has a valuation policy that covers processes for collateral valuation and empanelment of valuers.

#### Details of total credit exposure (after on or off balance sheet netting) as on 31 March, 2011

	Amount
Covered by :	
- Eligible financial collaterals after application of haircuts	16,096.19
- Guarantees/credit derivatives	2,506.52

#### VII. SECURITISATION

The primary objectives for undertaking securitisation activity by the Bank are enhancing liquidity, optimization of usage of capital and churning of the assets as part of risk management strategy.

The securitisation of assets generally being undertaken by the Bank is on the basis of "True Sale", which provides 100% protection to the Bank from default. All risks in the securitised portfolio are transferred to a Special Purpose Vehicle (SPV), except where the Bank provides subordination of cash flows to Senior Pass-Through Certificate (PTC) holders by retaining the junior tranche of the securitised pool.

The Bank enters into purchase/sale of corporate and retail loans through direct assignment/SPV. In most cases, post securitisation, the Bank continues to service the loans transferred to the assignee/SPV. The Bank also provides credit enhancement in the form of cash collaterals and/or by subordination of cash flows to Senior PTC holders.

The Bank follows the standardized approach prescribed by the RBI for the securitisation activities.

Gain on securitisation is recognized over the period of the underlying securities issued by the SPV. Loss on securitisation is immediately debited to profit and loss account. In respect of credit enhancements provided or recourse obligations (projected delinquencies, future servicing etc.) accepted by the Bank, appropriate provision/disclosure is made at the time of sale in accordance with AS 29 'Provisions, contingent liabilities and contingent assets'.

The Bank uses the ratings assigned by various external credit rating agencies viz. CRISIL, ICRA, Fitch and CARE for its securitisation exposures.

All transfers of assets under securitisation were effected on true sale basis. In the financial year ended 31 March, 2011, the Bank has securitised ₹301.66 crores as an originator.

# A. Banking Book

# Details of Exposure Securitised by the Bank and subject to Securitisation Framework

(₹ in crores)

Sr. No.	Type of Securitisation	Amount
1.	Total amount of exposures securitised	301.66
2.	Losses recognised by the Bank during the current period	-
3.	Amount of assets intended to be securitised within a year	-
	Of which	
	- Amount of assets originated within a year before securitisation	NA
4.	Amount of exposures securitised	
	- Corporate Loans	301.66
5.	Unrecognised gain or losses on sale	
	- Corporate Loans	<u> </u>

# Aggregate amount of Securitisation Exposures Retained or Purchased as on 31 March, 2011 is given below

Sr. No.	Type of Securitisation	On Balance Sheet (Amount)	Off Balance Sheet (Amount)
1.	Retained	-	-
2.	Securities purchased	-	-
3.	Liquidity facility	-	-
4.	Credit enhancement (cash collateral)	-	-
5.	Other commitments	-	-

# Risk-weight wise Bucket Details of the Securitisation Exposures on the Basis of Book-Value

(₹ in crores)

	Amount	Capital charge
Below 100% risk weight	-	-
100% risk weight	-	-
More than 100% risk weight	-	-
Deductions		
- Entirely from Tier I capital	-	-
- Credit enhancing I/Os deducted from Total Capital	-	-
- Credit enhancement (cash collateral)	-	-

# **B.** Trading Book

# Details of Exposure Securitised by the Bank and subject to Securitisation Framework

(₹ in crores)

Sr. No.	Type of Securitisation	Amount
1.	Aggregate amount of exposures securitised by the Bank for which the Bank has	NIL
	retained some exposures and which is subject to the market risk approach	

# Aggregate amount of Securitisation Exposures Retained or Purchased as on 31 March, 2011 is given below

(₹ in crores)

Sr. No.	Type of Securitisation	On Balance Sheet (Amount)	Off Balance Sheet (Amount)
1.	Retained	-	_
2.	Securities purchased		
	- Corporate Loans	52.83	-
	- Lease Rental	167.86	-
3.	Liquidity facility	-	-
4.	Credit enhancement (cash collateral)	-	-
5.	Other commitments	-	-

# Risk-weight wise Bucket Details of the Securitisation Exposures on the Basis of Book-Value

		Amount	Capital charge
1.	Exposures subject to Comprehensive Risk Measure for specific risk		
	- Retained	-	-
	- Securities purchased	-	-
2.	Exposures subject to the securitisation framework for specific risk		
	Below 100% risk weight	220.69	11.97
	100% risk weight	-	-
	More than 100% risk weight	-	-
3.	Deductions		
	- Entirely from Tier I capital	-	-
	- Credit enhancing I/Os deducted from Total Capital	-	-
	- Credit enhancement (cash collateral)	-	

#### VIII. MARKET RISK IN TRADING BOOK

Market risk is the risk to the Bank's earnings and capital due to changes in the market level of interest rates, prices of securities, foreign exchange and equities, as well as the volatilities of those changes. The Bank is exposed to market risk through its trading activities, which are carried out both for customers and on a proprietary basis. The Bank adopts a comprehensive approach to market risk management for its trading, investment and asset/liability portfolios. For market risk management, the Bank uses:

- Non-statistical measures like position, gaps and sensitivities (duration, PVBP, option greeks)
- Statistical measures like Value at risk (VaR), supplemented by Stress Tests and Scenario Analysis

Risk limits such as position, gaps and sensitivities (duration, PVBP, option greeks) are set up according to a number of criteria including relevant market analysis, business strategy, management experience and the Bank's risk appetite. These limits are monitored on a daily basis and the exceptions are put up to ALCO. Risk limits are reviewed, at least, annually or more frequently, if deemed necessary, to maintain consistency with trading strategies and material developments in market conditions.

The Bank uses Historical Simulation and its variants for computing VaR for its trading portfolio. VaR is calculated at a 99% confidence level for a one-day holding period. The model assumes that the risk factor changes observed in the past are a good estimate of those likely to occur in the future and is, therefore, limited by the relevance of the historical data used. The Bank typically uses 500 days of historical data or two years of relative changes in historical rates and prices. The method, however, does not make any assumption about the nature or type of the loss distribution. The VaR models for different portfolios are back-tested at regular intervals and the results are used to maintain and improve the efficacy of the model. The VaR is computed on a daily basis for the trading portfolio and reported to the senior management of the Bank.

The VaR measure is supplemented by a series of stress tests and sensitivity analysis that estimates the likely behaviour of a portfolio under extreme but plausible conditions and its impact on earnings and capital. The Bank undertakes stress tests for market risks for its trading book, IRS, forex open position and forex gaps as well as for liquidity risk at the end of each quarter.

#### **Concentration Risk**

The Bank has allocated the internal risk limits in order to avoid concentrations, wherever relevant. For example, the Aggregate Gap Limit is allocated to various currencies and maturities as Individual Gap Limits to monitor concentrations. Within the overall PV01 limit, a sub limit is set up which is not expected to be breached by trades linked to any individual benchmark.

#### **Liquidity Risk**

Liquidity Risk is defined as the current and prospective risk to earnings or capital arising from a bank's inability to meet its current or future obligations on the due date. Liquidity risk is two-dimensional viz., risk of being unable to fund portfolio of assets at appropriate maturity and rates (liability dimension) and the risk of being unable to liquidate an asset in a timely manner at a reasonable price (asset dimension).

The Bank's ALM policy defines the gap limits for its structural liquidity position. The liquidity profile of the Bank is analyzed on a static basis by tracking all cash inflows and outflows in the maturity ladder based on the expected occurrence of cash flows. The liquidity profile of the Bank is also estimated on a dynamic basis by considering the growth in deposits and loans, investment obligations, etc. for a short-term period of three months. The Bank undertakes behavioral analysis of the non-maturity products viz. savings and current deposits and cash credit/overdraft accounts on a periodic basis, to ascertain the volatility of residual balances in those accounts. The renewal pattern and premature withdrawals of term deposits and drawdown of unavailed credit limits are also captured through behavioral studies. The concentration of large deposits is monitored on a periodic basis.

The Bank's ability to meet its obligations and fund itself in a crisis scenario is critical and accordingly, liquidity stress tests are conducted under different scenarios at periodical intervals to assess the impact on liquidity to withstand stressed conditions. The liquidity positions of overseas branches are managed in line with the Bank's internal policies and host country regulations. Such positions are also reviewed centrally by the Bank's ALCO along with domestic positions.

# Counterparty Risk

The Bank has put in place appropriate guidelines to monitor counterparty risk covering all counterparty exposures on banks, primary dealers and financial institutions arising out of movement in market variables. Credit exposures to issuer of bonds, advances, etc. are monitored separately under the prudential norms for exposure to a single borrower as per the Bank's Corporate Credit Risk Policy or Investment Policy as applicable. Rating of counterparty banks, Primary Dealers and NBFCs and sanctioning of limits are done as per suitable rating Model laid down by the Bank. The Bank has also put in place the "Suitability & Appropriateness Policy" and Loan Equivalent Risk (LER) Policy to evaluate counterparty risk arising out of all customer derivatives contracts.

#### **Country Risk**

The Bank has put in place a risk monitoring system for the management of country risk. The Bank uses the seven-category classification i.e. insignificant, low, moderate, high, very high, restricted and off-credit followed by the Export Credit Guarantee Corporation Ltd. (ECGC) and ratings of international rating agency Dun & Bradstreet for monitoring the country exposures. The categorization of countries are undertaken at monthly intervals or at more frequent intervals if the situation so warrants. Exposure to a country includes all credit-related lending, trading and investment activities, whether cross border or locally funded. The Bank has set up exposure limits for each risk category as also per country exposure limits and are monitored at weekly intervals. In addition exposures to high risk, very high risk, restricted and off-credit countries are approved on a case to case basis.

# **Risk Management Framework for Overseas Operations**

The Bank has put in place a comprehensive Risk Management Policy for its global operations, which presently includes branches in Singapore, Hong Kong, and Dubai. It has also formulated country-specific risk policy based on the host country regulators' guidelines. The Asset Liability Management and all the risk exposures for the overseas operations are monitored centrally at the Central Office.

# Capital Requirement for Market Risk – Position as on 31 March, 2011

(₹ in crores)

	Amount of Capital Required
- Interest rate risk	1,152.74
- Equity position risk	193.73
- Foreign exchange risk (including gold)	32.19

# IX. OPERATIONAL RISK

# **Strategies and Processes**

Operational risk is the risk of loss resulting from inadequate or failed internal processes, people or systems, or from external events. Operational risk management (ORM) framework, ORM policy, operational risk loss data collection methodology, risk & control self-assessment framework, key risk indicator framework, roles and responsibilities of ORM function have been approved by the Bank to ensure that operational risk within the Bank is properly identified, assessed, monitored, controlled/mitigated and reported in a structured manner.

Based on the above policy/framework/methodologies, the Bank has initiated several measures to manage operational risk. The Bank has put in place a hierarchical structure to effectively manage operational risk through the formation of several internal committees viz., Operational Risk Management Committee (ORMC), Product Management Committee (PMC), Change Management Committee (CMC), Outsourcing Committee, Software Evaluation Committee and IT

Security Committee. The functioning of these committees has stabilised. The Risk Department acts as the convenor of ORMC and is a member in PMC, CMC, Outsourcing Committee, Software Evaluation Committee and IT Security Committee.

The Bank has further enhanced its capability for effective management of operational risk with the implementation of a software solution (OR Monitor) which creates a database on loss events experienced by the different business lines of the Bank, identify areas which show manifestation of weak controls through Risk & Control Self Assessment (RCSA) and Key Risk Indicator (KRI) modules, and over a period would enable the Bank to adopt sophisticated approaches for the computation of capital for operational risk.

# **Structure and Organization**

The Risk Management Committee (RMC) of the Board at the apex level is the policy making body. RMC is supported by the Operational Risk Management Committee (ORMC), consisting of Senior Management personnel, which is responsible for implementation of the Operational Risk policies of the Bank. This internal committee supervises effective monitoring of operational risk and the implementation of software driven framework for enhanced capability to manage operational risk. A sub-committee of ORMC (Sub-ORMC) has been constituted to assist the ORMC in discharging its functions by deliberating the operational risk issues in detail and escalating the critical issues to ORMC.

#### Scope and Nature of Operational Risk Reporting and Measurement Systems

A systematic process for reporting risks, losses, "near misses" and non-compliance issues relating to operational risks has been developed and implemented. The information gathered is being used to develop triggers to initiate corrective actions to improve controls. All critical risks and potential loss events would be reported to the Senior Management/ ORMC/RMC as appropriate, for their directions and suggestions.

# **Policies for Hedging and Mitigating Operational risk**

An Operational Risk Management Policy approved by the Risk Management Committee of the Board details the framework for hedging and/or mitigating operational risk in the Bank. Business units put in place basic internal controls as approved by the Product Management Committee to ensure appropriate controls in the operating environment throughout the Bank. As per the policy, all new products are being vetted by the Product Management Committee to identify and assess potential operational risks involved and suggest control measures to mitigate the risks. Each new product or service introduced is subject to a risk review and signoff process where all relevant risks are identified and assessed by departments independent of the risk-taking unit proposing the product. Similarly, any changes to the existing products/processes are being vetted by the Change Management Committee. In addition to the above, the business departments submit Action Taken Reports, after implementation of the product, to the Product Management Committee for their review. The product is also independently reviewed by the Inspection & Audit Department of the Bank.

#### **Approach for Operational Risk Capital Assessment**

As per the RBI guidelines, the Bank has followed the Basic Indicator Approach for the year ending 31 March, 2011. The Bank is also ready for compilation of capital charge for operational risk under the Standardised Approach. The Bank has put in place a structure for identifying gaps in internal controls across the entire Bank. Simultaneously, the Bank is preparing itself for migration to the Advanced Measurement Approach. The Bank has procured a web-based solution i.e. OpRisk Monitor from SAS for assessing/measuring and monitoring the operational risk issues.

#### X. INTEREST RATE RISK IN THE BANKING BOOK

The Bank assesses its exposure to interest rate risk in the banking book at the end of each quarter considering a drop in market value of investments with 50 bps change in interest rates. Calculation of interest rate risk in the banking book (IRRBB) is based on a present value perspective with cash flows discounted at zero coupon yields published by National Stock Exchange (NSE) for domestic balance sheet and USD LIBOR for overseas balance sheet. Other currencies are taken in equivalent base currencies (INR for domestic books and USD for overseas branches) as the Bank does not have material exposures to other currencies as a percentage of the balance sheet. Cash flows are assumed to occur at

the middle of the regulatory buckets. Non-interest sensitive products like cash, current account, capital, volatile portion of savings bank deposits, etc. are excluded from the computation. The Bank does not run a position on interest rate options that might result in non-linear pay-off. Future interest cash flows from outstanding balances are included in the analysis.

The Earnings at Risk (EaR) measures the sensitivity of net interest income to parallel movement in interest rates on the entire balance sheet, and is reported to the senior management on a weekly basis.

Details of increase (decline) in earnings and economic value for upward and downward rate shocks based on balance sheet as on 31 March, 2011 are given below:

# **Earnings Perspective**

(₹ in crores)

Country	Interest Rate Shock		
	0.50%	(-) 0.50%	
India	(67.87)	67.87	
Overseas	8.62	(8.62)	
Total	(59.25)	59.25	

# **Economic Value Perspective**

Country	Interest Ra	Interest Rate Shock		
	0.50%	(-) 0.50%		
India	310.77	(302.66)		
Overseas	35.60	(36.74)		
Total	346.37	(339.40)		

# BANK'S NETWORK : LIST OF CENTRES AS ON 31 MARCH, 2011

State/ UT	Centre	State/ UT	Centre	State/ UT	Centre
Andaman &	Port Blair		Nizamabad		Nalbari
licobar UT			Nuzvid		Noonmati
Indhra Pradesh	Adilabad		Ongole		North Lakhimpur
	Adoni		P L Puram		Sibsagar
	Alamuru		Paidiparru		Silchar
	Alwal		Patancheru		Tezpur
	Anantapur		Poolapalle		Tinsukia
	Bapatla		Proddatur	Bihar	Arrah
	Bibinagar		Quthbullapur		Aurangabad
	Bobilli		Rajahmundry		Begusarai
	Chevella		Rajam		Bettiah
	Chillakallu		Rajampet		Bhagalpur
	Chinnamiram		Ramagundam		Biharsharif
	Chirala		Repalle		Chapra
	Chittoor		Sangareddy		Darbhanga
	Edarapalli		Sathupally		Gaya
	Eluru		Serilingampally		Gopalganj
	Gachibowli		Shamshabad		Hajipur
	Gajuwaka		Srikakulam		Katihar
	Gopalapatnam		Tadepalligudem		Kishanganj
	Gudivada		Tadpatri		Madhubani
	Guntur		Tenali		Motihari
	Hindupur		Tirupati		Munger
	Hyderabad		Uppal Kalan		Muzaffarpur
	Jangareddigudem		Vijayawada		Patna
	Kadapa		Visakhapatnam		Purnia
	Kakinada		Vizianagaram		Saharsa
	Kamareddy		Warangal		Samastipur
	Karimnagar		Zahirabad		Sasaram
	Kasibugga	Arunachal Pradesh			Sitamarhi
	Khammam	Assam	Barpeta Road		Siwan
	Kompally		Biswanath Chariali	Chandigarh UT	Chandigarh
	Kukatpally		Bongaigaon	J	Manimajra
	Kurnool		Dhubri	 Chattisgarh	Abhanpur
	L B Nagar		Dibrugarh	3	Ambikapur
	Machilipatnam		Duliajan		Bhatapara
	Mahbubnagar		Goalpara		Bhilai
	Malkajgiri		Golaghat		Bilaspur
	Miryalguda		Guwahati		Champa
	Muthukur		Jorhat		Dhamtari
	Nalgonda		Karimganj		Dongargarh
	Nandyal		Khanapara		Durg
	Narasaraopet		Mangaldoi		Jagdalpur
	Nellore		Nagaon		Kawardha

State/ UT	Centre	State/ UT	Centre	State/ UT	Centre
	Korba		Gariadhar		Vapi
	Mahasamund		Godhra		Vejalpur
	Manendragarh		Gondal		Veraval
	Raigarh		Halol		Visavadar
	Raipur		Harij		Visnagar
	Rajim		Himatnagar		Vyara
	Rajnandgaon		Idar	Haryana	Ambala
	Sakti		Jamjodhpur		Bahadurgarh
	Urla		Jamnagar		Bhiwani
	Jashpurnagar		Jetpur-Navagadh		Cheeka
Dadra & Nagar	Silvassa		Junagadh		Faridabad
JT		_	Kalavad		Fatehabad
Daman & Diu UT	Daman	_	Kalol		Gurgaon
Delhi	Delhi	_	Keshod		Hissar
Goa	Agaciam		Khambalia		Jakhal
	Candolim		Lathi		Jhajjar
	Mapusa		Madhapar		Jind
	Margao		Mahuva		Kaithal
	Panaji		Manavadar		Kalka
	Ponda		Mehsana		Karnal
	Vasco		Metoda		Kundli
Gujarat	Ahmedabad	_	Modasa		Kurukshetra
•	Amreli		Morbi		Manesar
	Anand		Mundra		Narnaul
	Ankleshwar		Nadiad		Palwal
	Atul		Naranpar		Panchkula
	Bagasara		Navagam		Panipat
	Bardoli		Navsari		Ratia
	Bharuch		Paddhari		Rewari
	Bhavnagar		Palanpur		Rohtak
	Bhuj		Patan		Sadaura
	Bopal		Pipavav		Safidon
	Botad		Porbandar		Sirsa
	Chandlodiya		Radhanpur		
	Chhatral		· ·		Sonipat Tohana
	Chikhli		Rajkot		
	Dahej		Rajpipla	Llimachal Dradoch	Yamunanagar
	Dahod		Rajula Sanand	Himachal Pradesh	Baddi Shimla
	Deesa				
	Devgad Baria		Surat		Solan
	Dhoraji		Surendranagar		Una
	Dhrangadhra		Talaja	Jammu & Kashmir	
	Dhrol		Tarasadi		Srinagar
	Dwarka		Umbergaon	Jharkhand	Bokaro
	Gadhada		Unjha		Chaibasa
	Gadnada Gandhidham		Vadodara		Daltonganj
			Vallabh Vidyanagar		Deoghar
	Gandhinagar		Valsad		Dhanbad

State/ UT	Centre	State/ UT	Centre	State/ UT	Centre
	Dumka		Puttur		Balaghat
	Gamaria		Raichur		Barwani
	Giridih		Ranibennur		Beetul
	Hazaribagh		Saidapur		Bhind
	Jamshedpur		Sandur		Bhopal
	Kodarma		Sedam		Bina
	Ramgarh		Shahpur		Burhanpur
	Ranchi		Shimoga		Chhatarpur
(arnataka	Athni	_	Sindhnur		Chhindwara
	Bagalkot		Sirsi		Damoh
	Bangalore		Siruguppa		Datia
	Belgaum		Tiptur		Dewas
	Bellary		Tumkur		Dhar
	Bidadi		Udupi		Gawli Palasia
	Bidar		Yadgir		Guna
	Bijapur	Kerala	Alappuzha		Gwalior
	Chamarajanagar		Aluva		Harda
	Chickmagalur		Attingal		Hoshangabad
	Chikodi		Calicut (Kozhikode)		Indore
	Chintamani		Irinjalakuda		Itarsi
	Chitradurga		Kannur		Jabalpur
	Davangere		Kasargod		Jhabua
	Devadurga		Kazhakuttam		Kalapipal
	Devanahalli		Kochi		Katni
	Dod Ballapur		Kollam		Khandwa
	Gadag		Kottakkal		Khargone
	Gangawati		Kottarakkara		Lasudia Mori
	Gokak		Kottayam		Mandsaur
	Gulbarga		Malappuram		Morena
	Hassan		Manjeri		Narsimhapur
	Haveri		Mavelikkara		Neemuch
	Hoskote		Palai		Pipariya
	Hospet		Palakkad		Pithampur
	Hubli-Dharwad		Pathanamthitta		Raisen
	Jamkhandi		Payyannur		Ratlam
	Karwar		Perinthalmanna		Rewa
	Kolar		Perumbavoor		Sagar
	Koppal		Sulthanbathery		Satna
	Kundapura		Thalassery		Sehore
	Kushalnagar		Thiruvananthapuram		Sendhwa
	Kushtagi		Thodupuzha		Seoni
	Mandya		Thrikkakara		Shahdol
	Mangalore		Thrippunithura		Shahpura
	Manvi		Thrissur		Shajapur
	Marlanhalli		Tiruvalla		Sheopur
	Mysore		Vadakara		Shivpuri
	Nelamangala	Madhya Pradesh	Ashok Nagar		Sidhi
	reciarriarigala	ividaliya i idaesii	, Shok Nagai		Jidi ii

State/ UT	Centre	State/ UT	Centre	State/ UT	Centre
	Tikamgarh		Murbad	Orissa	Angul
	Ujjain		Nagpur		Balasore
	Vidisha		Nalasopara		Barbil
	Waidhan		Nanded		Bargarh
/laharashtra	Ahmednagar	_	Nandurbar		Baripada
	Akluj		Nashik		Berhampur (Ganjam)
	Akola		Navi Mumbai		Bhadrak
	Ambernath		Osmanabad		Bhanjanagar
	Amravati		Pandharpur		Bhawanipatna
	Aurangabad		Panvel		Bhubaneswar
	Badlapur		Paratwada		Bolangir
	Baramati		Parbhani		Chandanpur
	Barshi		Pen		Chandikhole
	Beed		Phaltan		Cuttack
	Bhandara		Pimpalgaon		Dhamraport
	Bhiwandi		Pimpri Chinchwad		Dhenkanal
	Bhusawal		Pune		Dumuduma
	Boisar		Rahuri-Khurd		Gunupur
	Buldhana		Ratnagiri		Jagatpur
Chakan Chalisgaon Chandrapur Chiplun			Sangamner		Jajpur
			Sangli		Jaleswar
		Satara		Jatni	
		Shikrapur		Jeypore	
	Devalali		Shirdi		Jharsuguda
	Dhule		Shrirampur		Kendrapara
	Dindori		Solapur		Keonjhar
	Dombivali		Tasgaon		Nabrangpur
	Ghoti		Thane		Nawapara (Nuapada)
	Gondia		Tuljapur		Nayagarh Nayagarh
	Hingna		Ulhasnagar		Nimapara
	Hinjewadi		Vasai		Paradip
	Ichalkaranji		Virar		Parlakhemundi
	Islampur		Wai		Puri
	•		Waluj		
	Jalgaon Jalna		Wardha		Rairangpur
			Washim		Rajgangpur
	Kagal		Yavatmal		Rayagada Rourkela
	Kalyan Karad		Yevla		Sambalpur
					· ·
	Khamgaon	N 4 = i =	Yewat		Sundargarh
	Khed-Shivapur	Manipur	Imphal		Talcher
	Kolhapur	Meghalaya	Jowai	DP-1	Titlagarh
	Lasalgaon		Shillong	Pondicherry UT	Pondicherry
	Latur		Tura	Punjab	Abohar
	Malegaon	Mizoram	Aizawl		Adampur
	Mira-Bhayander	Nagaland	Dimapur		Adda Dhaka
	Miraj		Kohima		Ajnala
	Mumbai		Mokokchung		Amloh

State/ UT	Centre	State/ UT	Centre	State/ UT	Centre
	Amritsar		Nabha		Jhalawar
	Bagha Purana		Nakodar		Jhunjhunu
	Banga		Nawanshahr		Jodhpur
	Barnala		Pathankot		Khairthal
	Batala		Patiala		Khandela
	Bathinda		Patti		Khatoo Shyamji
	Begowal		Phagwara		Kherli
	Bhogpur		Phillaur		Kota
	Bikhiwind		Phullanwala		Lachhmangarh
	Budhlada		Qadian		Lalsot
	Chogawan		Rajpura		Mahwa
	Dasuya		Ramasara		Mandawa
	Dera Baba Nanak		Rayya		Merta City
	Derabassi		Rupnagar		Mukandgarh
	Devigarh		Samana		Nadbai
	Dhariwal		Sangrur		Nagar
	Dhilwan		Shahkot		Nagaur
	Dinanagar		Sri Hargobindpur		Nohar
	Faridkot		Sudhar		Pali
	Fatehgarh Churian		Sultanpur Lodhi		Phalodi
	Ferozepur		Tarn Taran		Pilani
	Gardhiwala		Threeke		Pilibanga
	Garhshankar		Urmar Tanda		Pipar City
	Gehri Mandi	Rajasthan	Abu Road	-	Ramgarh
	Gobindgarh	•	Ajmer		Rawatbhata
	Goraya		Alwar		Rawatsar
	Gurdaspur		Balotra		Reengus
	Hoshiarpur		Bandikui		Sangaria
	Jagraon		Banswara		Sawai Madhopur
	Jalandhar		Barmer		Sikar
	Jhabal Kalan		Bayana		Sri Madhopur
	Kapurthala		Bharatpur		Udaipur
	Khadaur Sahib		Bhilwara	Sikkim	Gangtok
	Khanna		Bhiwadi		Namchi
	Kotkapura		Bikaner		Rangpo
	Lambra		Bilara	Tamil Nadu	Ambattur
	Landran		Bundi		Ammapettai
	Ludhiana		Chirawa		Anthiyur
	Malerkotla		Chittaurgarh		Appakudal
	Malout		Churu		Aranthangi
	Mansa		Dausa		Arni
	Miani Khas		Deeg		Attur
	Moga		Dungarpur		Ayothiapatinam
	Mohali		Ganganagar		Chengalpattu
	Mukerian		Hanumangarh		Chennai
			Harramangann		Circiniai
	Muktsar		Jaipur		Chidambaram

State/ UT	Centre	State/ UT	Centre	State/ UT	Centre
	Cuddalore		Rajapalayam		Deoria
	Cumbum		Ramanathapuram		Etah
	Dharmapuri		Rasipuram		Etawah
	Dindigul		Salem		Faizabad
	Edanganasalai		Sarkarsamakulam		Farrukhabad
	Edappadi		Sathyamangalam		Fatehpur
	Eraiyur		Selaiyur		Firozabad
	Erode		Sivakasi		Gajraula
	Hosur		Taramangalam		Ghaziabad
	Ilanji		Thanjavur		Ghazipur
	Irungattukottai		Theni		Gonda
	Kallakkurichi		Thirukarungudi		Gorakhpur
	Kancheepuram		Thiruvallur		Hapur
	Kangeyam		Thiruvarur		Hardoi
	Karaikudi		Thondamuthur		Hathras
	Karamadai		Thuraiyur		Jaunpur
	Karumathampatti		Tiruchengode		Jhansi
	Karur		Tiruchirapalli		Kannauj
	Kelambakkam		Tirunelveli		Kanpur
	Kumbakonam		Tirupur		Khatauli
	Labbaikudikadu		Tiruttani		Khurja
	Lalgudi		Tiruvannamalai		Kosikalan
	Madurai		Tuticorin		Lakhimpur-Kheri
	Maduranthakam		Vazhapadi		Lucknow
	Mallasamudram		Vellakoil		Maharajganj
	Manachanallur		Vellore		Mainpuri
	Mayiladuthurai		Villupuram		Mathura
	Mecheri		Virudhunagar		Meerut
	Medavakkam	Tripura	Agartala		Mirzapur
	Mettunasuvampalayam		Dharmanagar		Moradabad
	Mettupalayam	Uttar Pradesh	Agra		Muzaffarnagar
	Mettur		Aligarh		Najibabad
	Musiri		Allahabad		Noida
	Nagapattinam		Amroha		Padrauna
	Nagercoil		Azamgarh		Pilibhit
	Nasiyanur		Badaun		Pratapgarh
	Omalur		Baghpat		Rae Bareli
	Ooty		Bahraich		Rampur
	Palladam		Ballia		Saharanpur
	Pallavaram		Balrampur		Shahjahanpur
	Paramkudi		Barabanki		Sitapur
	Pattukottai		Bareilly		Sultanpur
	Perambalur		Basti		Unnao
	Periasemur		Bhadohi		Varanasi
	Pollachi		Bijnor		Vrindavan
	Poonamallee		Bulandshahr	Uttarakhand	Bazpur
	Pudukkottai		Chandausi		Dehradun

State/ UT	Centre	State/ UT	Centre
	Haridwar		Kandi
	Kashipur		Katwa
	Mussoorie		Kharagpur
	Pandri		Khardaha
	Rishikesh		Koch Bihar
	Roorkee		Kolkata
	Rudrapur		Konnagar
	Talli Haldwani		Krishnanagar
Vest Bengal	Alipurduar		Madhyamgram
	Amtala		Mahestala
	Andul		Malda
	Arambagh		Medinipur
	Asansol		Memari
	Bagnan		Nabadwip
	Baharampur		Nabapally
	Baidyabati		Naihati
	Bally		Narendrapur
	Balurghat		New Garia
	Bankura		Nimta
	Barrackpore		Panagarh
	Baruipur		Panihati
	Basirhat		Panskura
	Belghoria Bolour		Puruliya
	Bolpur		Raghunathganj
	Bongaon		Raiganj
	Boral		Rajarhat
	Burdwan		Rajpur-Sonarpur
	Chandernagore		Rampurhat
	Chinsurah		Ranaghat
	Contai		Raniganj
	Dakshineswar		Rishra
	Dalkhola		Serampore
	Dankuni		Shyamnagar
	Darjeeling		Siliguri
	Diamond Harbour		Singur
	Domjur		Suri
	Dum Dum		Tamluk
	Durgapur		Tarakeswar
	Fulia		Uttarpara
	Habra	Grand Total	921
	Haldia		
	Howrah	Overseas	Singapore
	Jalpaiguri		Hong Kong
	Kalimpong		Dubai
	Kalna		Shanghai
	Kalyani		Abu Dhabi
	Kanchrapara		