

### **OPEN:** Axis Bank's principles for reimagined

# Customer Journeys

0

0- BASED REDESIGN

CUSTOMER CENTRIC DESIGN LED 0 - OPERATIONS P

PROPRIETARY
IN- HOUSE CAPABILITIES

DESIGN, TECH, DATA & ANALYTICS

E

**ECOSYTEMS CAPABLE** 

BUILT FOR ALL AXIS AND PARTNER CHANNELS

N

NUMBERS, NUMBERS, NUMBERS

IMPACT LED AND METRIC DRIVEN

# INTRODUCING AXIS 2.0









## Axis Bank 2.0 | The "What"

PERSONAL LOAN EXAMPLE

Axis 2.0					
DIGITAL	DIGITAL	20%	54%		
PHYSICAL	DIGITAL	35%	47%		
PHYSICAL	PHYSICAL	45%	18%		
SOURCING	PROCESSING	H1 FY 23 DIS IN CRORE	YOY GROWTH		

### Axis 2.0

#### A FULLY DIGITAL BANK AT SCALE IN 5 YEARS

SET UP AXIS 2.0 - A FULLY DIGITAL BANK WITHIN THE BANK

ACQUIRE NEW CUSTOMERS AT SCALE

BECOME A DIGITAL CONSUMER LENDING POWERHOUSE

BECOME BENCHMARK DIGITAL BANK GLOBALLY

TOP 5 RATED MOBILE APP & DISTINCTIVE IN-HOUSE DIGITAL CAPABILITY - PEOPLE, TECH, PROCESSES



HIGHEST RATED MOBILE BANKING APP IN THE WORLD ON THE PLAYSTORE

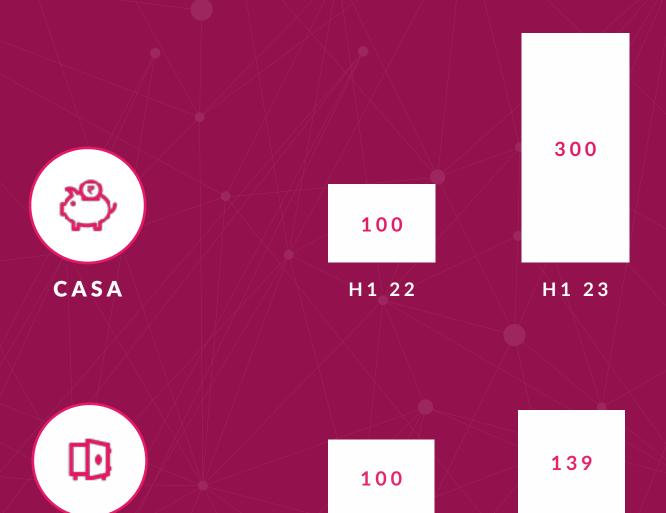


MONTHLY ACTIVE USERS (MAU)



**LOGINS PER MONTH** 





H1 22

FD INFLOW

H1 23



## **Axis 2.0 -** B/S



PL

100

H1 22

138

H1 23



AL

100

H1 22

254

H1 23



OTHER LOANS

100

JUL 22

JUL 23

237

PRODUCT AXIS 2.0 INCLASSISTED PHYSICAL PL 20% 55% 45%

**30** pp higher NPS

100 higher bps yield

15 bps higher fee

**Axis 2.0** 

SIGNIFICANT IMPACT ON THE CORE BANK

> JOURNEYS ARE ADOPTED BY THE CORE BANK

IMPACTING LARGE VOLUMES AT BANK LEVEL

DELIVERING BETTER EXPERIENCE

AT FUNDAMENTALLY BETTER EFFICIENCIES

		PRODUCT	AXIS 2.0	INCL ASSISTED
ASSETS		PL	20%	55%
	\	OTHER LOAN*	13%	78%
	)	CREDIT CARDS	35%	74%
		CREDIT CARD PORTFOLIO	40-73%	40-73%
*				
LIABILITIES**	<b>\</b>	SAVINGS ACCOUNTS	7%	71%
		FD (ETB & NTB)	60%	65%
*	_			
FEE PRODUCTS**		FOREX CARDS	36%	61%
	}	MUTUAL FUNDS	51%	<b>51%</b>
		OTHERS	85-100%	85-100%

### **Axis 2.0**

SIGNIFICANT IMPACT ON THE CORE BANK

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DELIVERING BETTER EXPERIENCE

AT FUNDAMENTALLY BETTER EFFICIENCIES

<sup>\*</sup>BUSINESS LOAN, MCA, BNPL, ODFD, AL/ TW

\*\*BY VOLUME



### Delivering distinctive customer experience outcomes

Building a new business for the bank which is



ALREADY AT SCALE



GROWING RAPIDLY



AT ACCRETIVE ECONOMICS

Positively impacting the core bank



### World's highest rated mobile banking app

on the Playstore, with **17.5 L reviews** second highest among banking apps in world



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### Axis 2.0: The "How"



PROPRIETARY,
DISTINCTIVE, DIGITAL
NATIVE CAPABILITIES



DELIGHTFUL CUSTOMER EXPERIENCE



FULL SUITE OF PRODUCTS AND SERVICES

### Axis 2.0: The "How"



PROPRIETARY,
DISTINCTIVE, DIGITAL
NATIVE CAPABILITIES



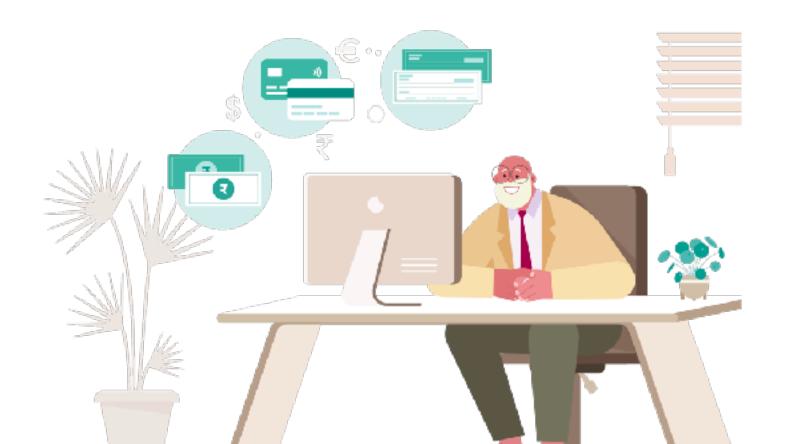
DELIGHTFUL CUSTOMER EXPERIENCE



FULL SUITE OF PRODUCTS AND SERVICES



- **Team**
- **Design capabilities**
- Engineering and technology
- **Data and analytics**





Building the right team with right talent



people dedicated to digital agenda







75%
HIRES FROM NON-BANKING BACKGROUND

Fintech E-commerce IT Consulting Campus Others

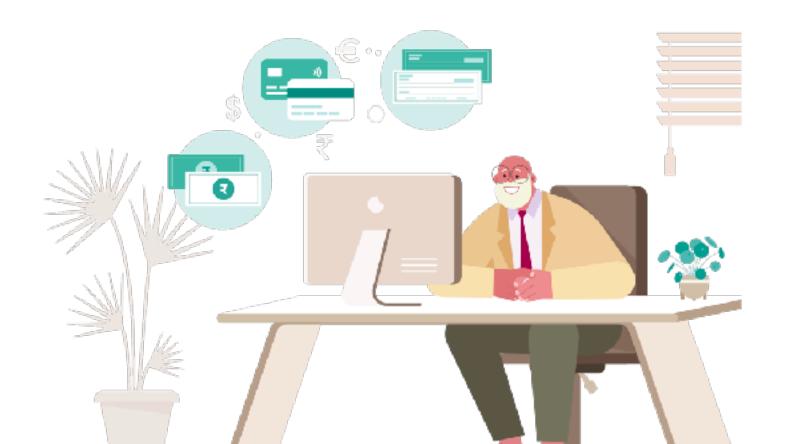
ACROSS ROLES FORMING FULL SERVICE TEAMS

Product Partnership Engineering Governance Design Channels

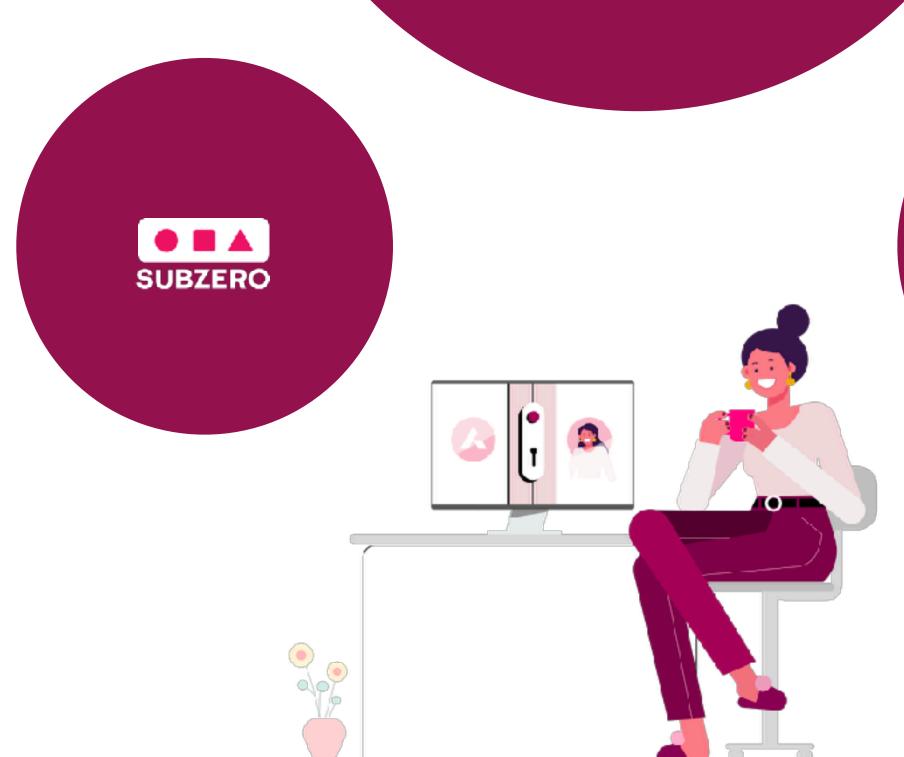
Digital Marketing



- **Team**
- **Design capabilities**
- **Engineering and technology**
- **Data and analytics**







Accord





SUBZER© 10 Foundations Components About For Designers For Developers Releases



### Axis Bank **Digital System**



Bring consistency to your experiences by using Axis Bank's end-to-end design language to create simple experiences



Getting started for Designers



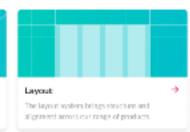
Getting started for Developers



#### **Foundations**

VIOLEN, COMMISSIONS











Medion 
→ 
Medion defines how elements move and 
intense with each other.

#### Components

WEN'ALL COMPONENTS

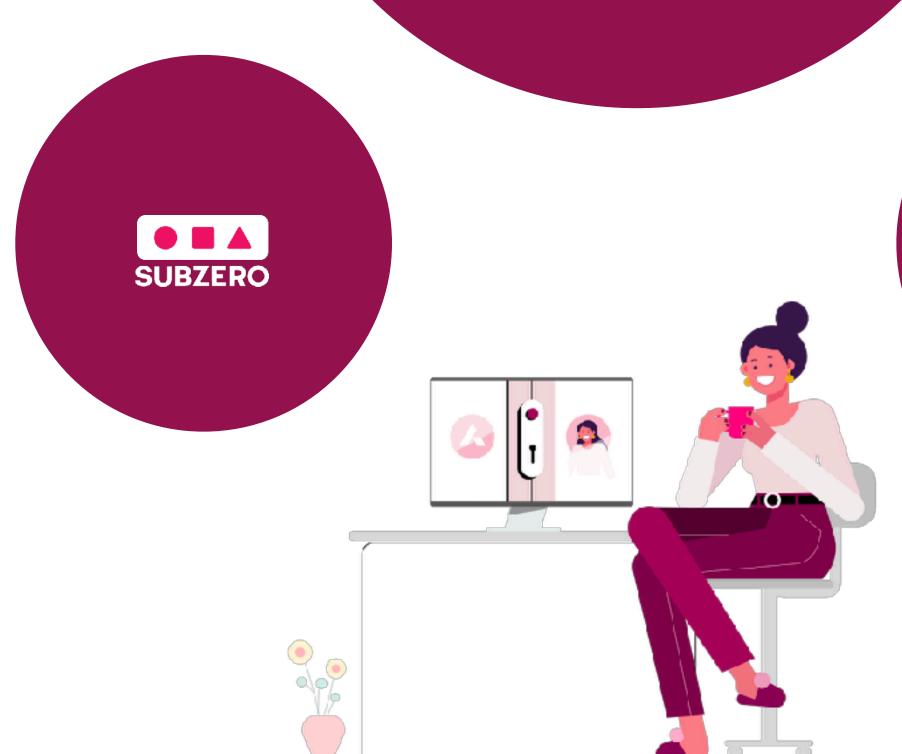






AXIS BANK'S DESIGN SYSTEM







## Accord

AXIS BANK'S
ILLUSTRATION SYSTEM

Step 1. Create Components with variations for each body part, on they are interchangelife. Step 2. Step 4. Make a charactrior using all Make the charachter into Use prototype tools to unimate the components, edject ony miamatehos a component with and in the variation change verticate and place on frames to see prototype the body components

INDIA'S FIRST TRADITIONAL BANK TO HAVE ONE! #





ONE DESIGN LANGUAGE



REDUCED DEVELOPMENT EFFORT



DESIGN EFFORT DOWN BY 30%



AN INVITING
ON-BOARDING
EXPERIENCE

Deloitte.





lhem

Tagit

*freecharge* 



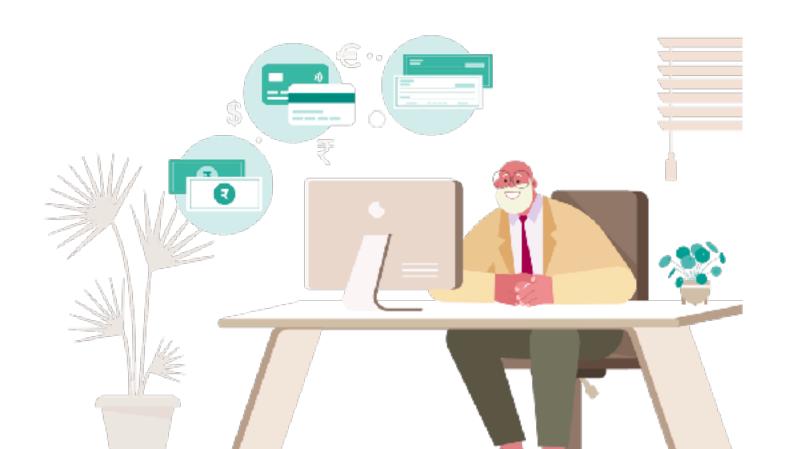








- Team
- Design capabilities
- Engineering and technology
- **Data and analytics**





**Engineering and technology** 

Agile, DevSecOps and **Microservices** 

#### 22 PRODUCTS BUILT

























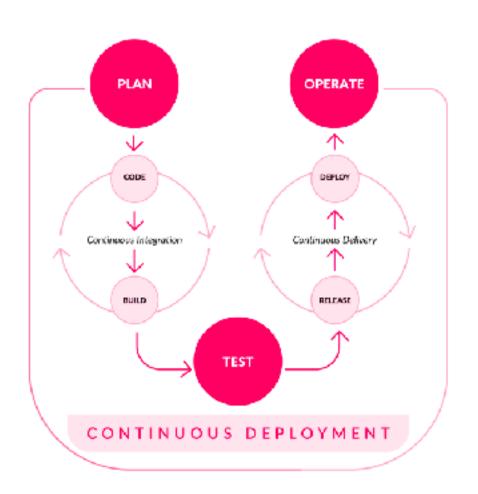


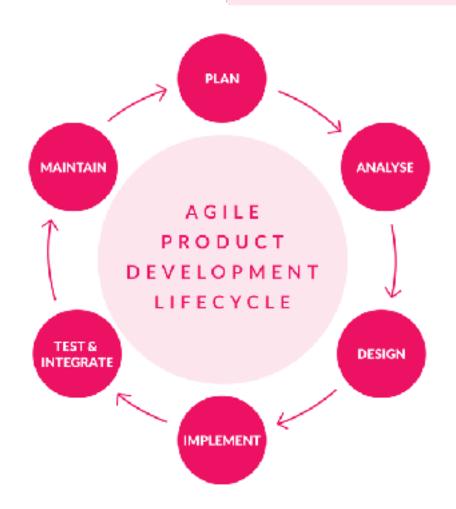


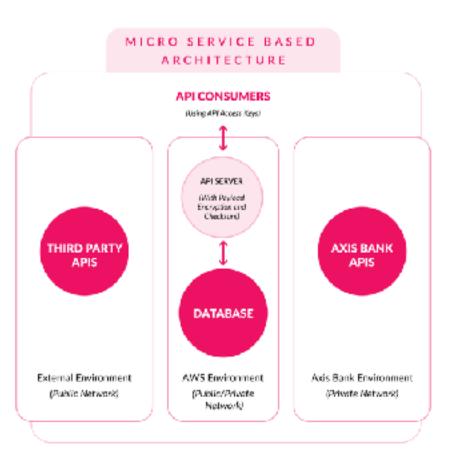




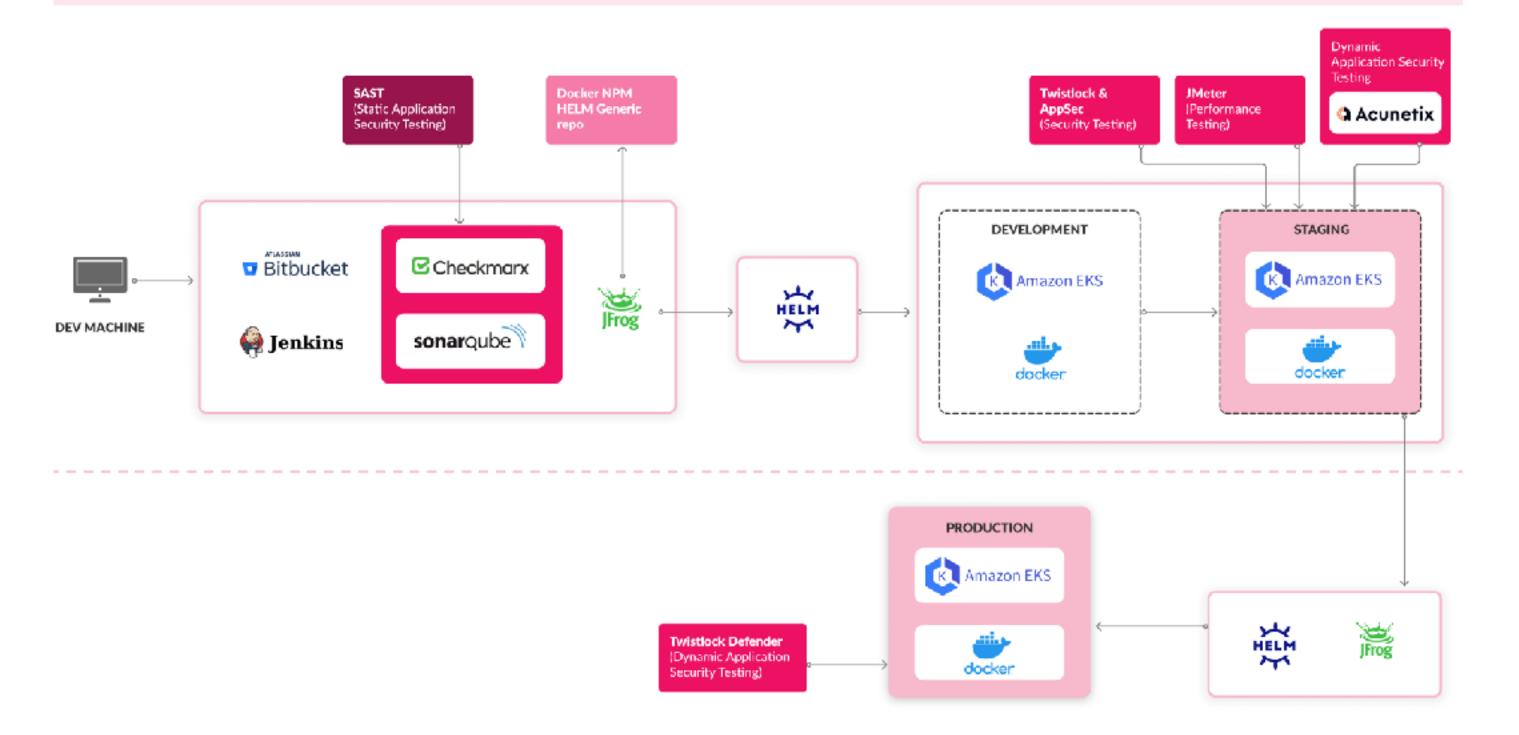




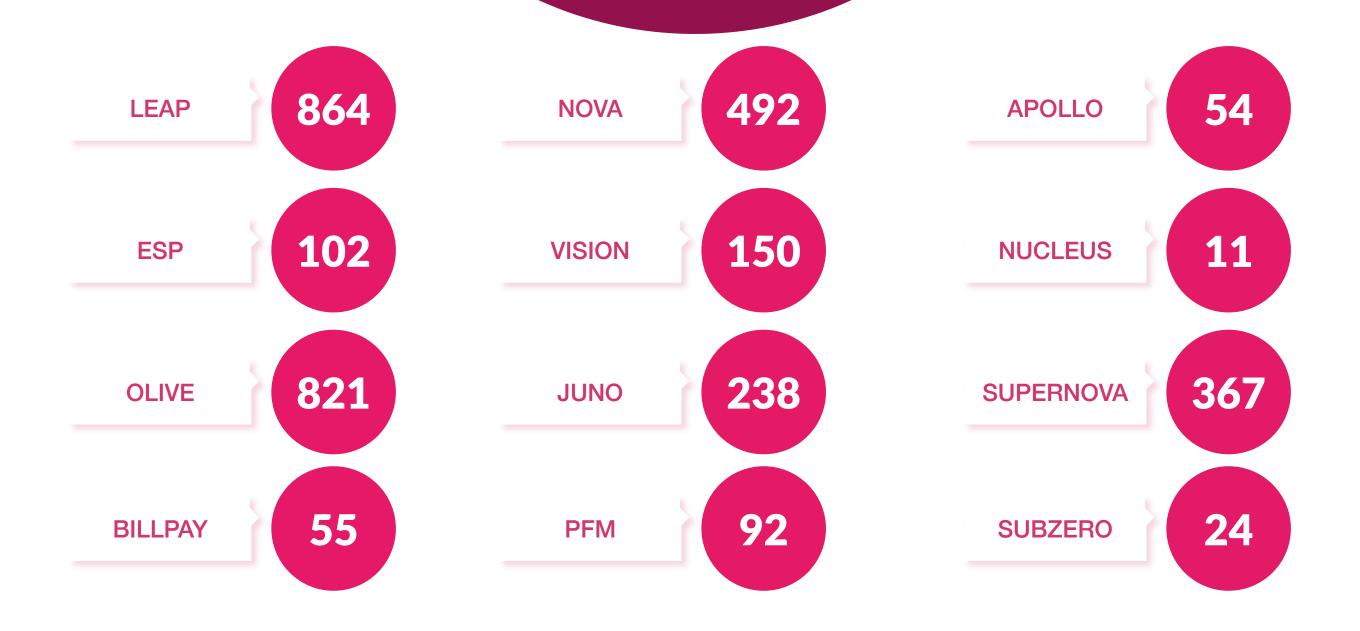




#### **DEVSECOPS PIPELINE**



### Agility at core: production deployments for various products in FY 23



# **Vision:** Video KYC platform for the bank



MICRO-SERVICE - USED ACROSS THE BANK



CLOUD NATIVE



EXPOSED TO INTERNAL AND PARTNER APPLICATIONS



MODULAR - CAN ACCOMMODATE PRODUCT SPECIFIC VARIATIONS **IMPACT** 

**15** Applications using Vision for VKYC

**5** Partner journeys with Vision

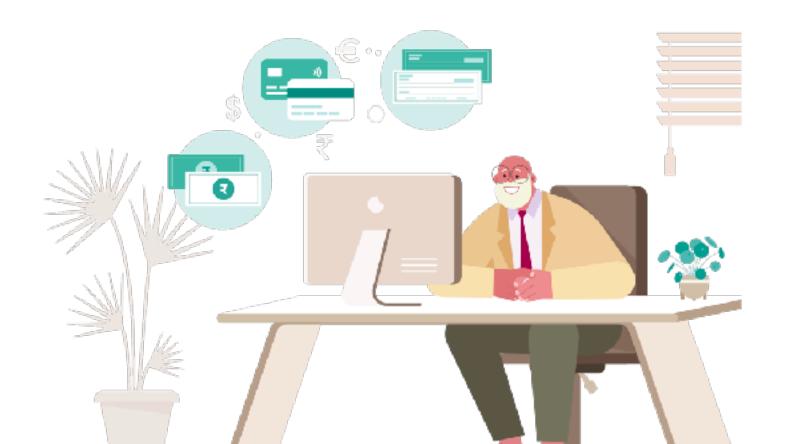
**5.5 LAKH** VKYCs done per month

**2X** Conversion via VKYC vs physical





- **Team**
- **Design capabilities**
- **Engineering and technology**
- **Data and analytics**



### Axis 2.0: The "How"



PROPRIETARY,
DISTINCTIVE, DIGITAL
NATIVE CAPABILITIES



DELIGHTFUL CUSTOMER EXPERIENCE



FULL SUITE OF PRODUCTS AND SERVICES



### NEW APP BASED ON 4 PILLARS

**CHANNELS 2.0: OBJECTIVES** 

- FOR EXISTING AND NEW CUSTOMERS REVAMP USER
EXPERIENCE, DESIGN
AND SIMPLIFY
CUSTOMER JOURNEYS

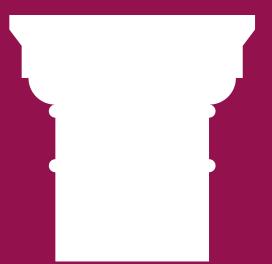
HYPER PERSONALISE NUDGES

PROVIDE ALWAYS ON, LOW LATENCY EXPERIENCE









CREATE AN OPEN APP
- FOR EXISTING AND
NEW CUSTOMERS

REVAMP USER EXPERIENCE, DESIGN AND SIMPLIFY CUSTOMER JOURNEYS

HYPER PERSONALISE NUDGES

PROVIDE ALWAYS ON, LOW LATENCY EXPERIENCE

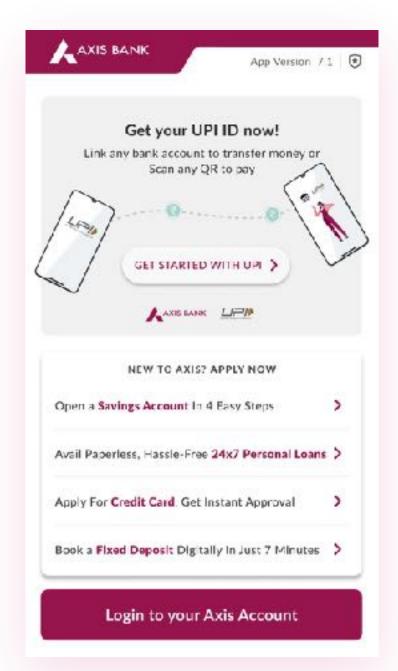
### DISTINCTIVE EXPERIENCE: ANY CITIZEN OF INDIA CAN OPEN ANY PRODUCT RELATIONSHIP ON THE APP



Open UPI handle (link any bank account) and transact

Open Savings Account (or CA)

Get a credit card issued instantly and digitally without any document



Avail instant paperless and digital PL

Open an FD Instantly

CREATE AN OPEN APP
- FOR EXISTING AND
NEW CUSTOMERS

REVAMP USER EXPERIENCE, DESIGN AND SIMPLIFY CUSTOMER JOURNEYS

HYPER PERSONALISE NUDGES

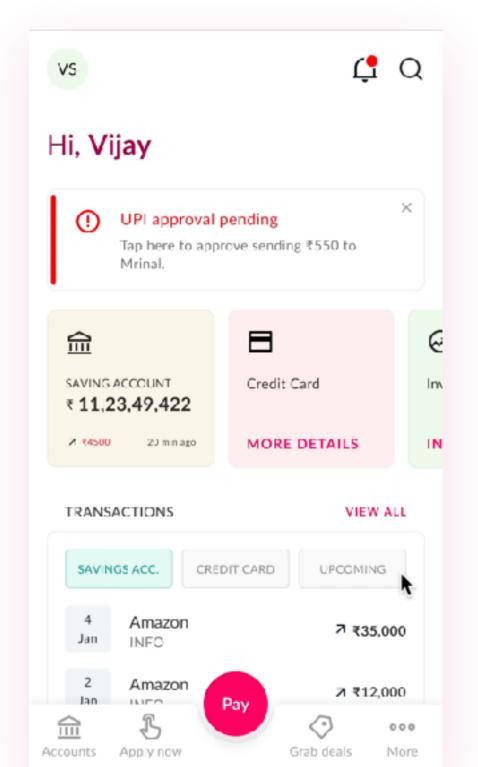
PROVIDE ALWAYS ON, LOW LATENCY EXPERIENCE

#### DISTINCTIVE EXPERIENCE: REFRESHED UI BASED ON SUBZERO DESIGN PRINCIPLES

One stop shop for all relationships with the Bank

Focused on payments - scan & pay, send money, UPI

All products under one bucket Quick discoverable services

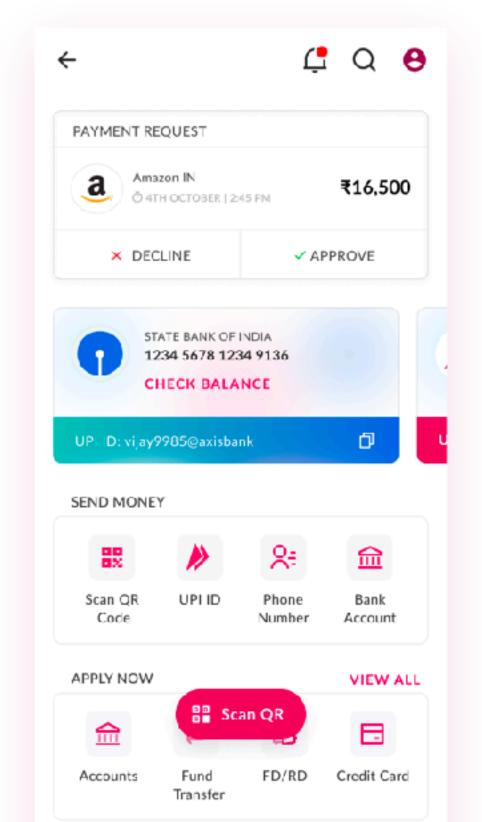


All new engagement layer

Sneak peek into your recent transactions, upcoming bills, top

Hyper personalised recommendations & offers for users

#### DISTINCTIVE EXPERIENCE: REDESIGNED PAYMENTS JOURNEY



**Upfront Pay through** 

UPI requests Apply Now for NTB

Quick links for Send Money

via 4 different modes

View, Approve/Reject

Mandates

Floating QR code scanner

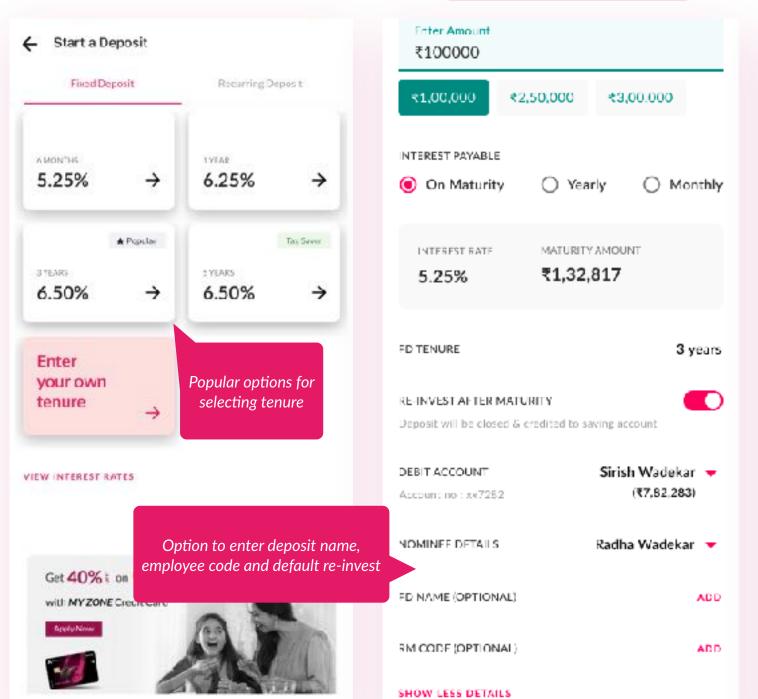
Recent transacted payees

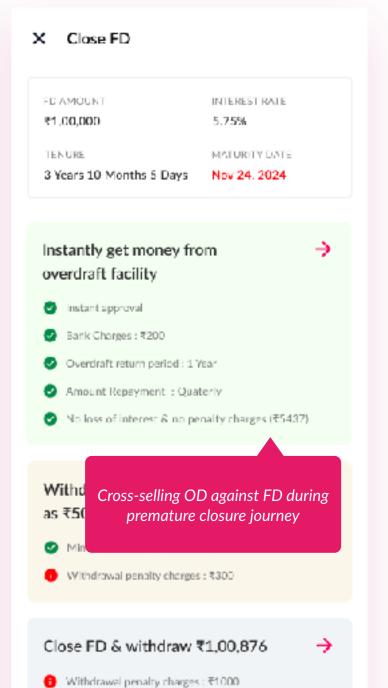
**UPI linked bank** 

accounts

#### DISTINCTIVE EXPERIENCE: REDESIGNED FD JOURNEY







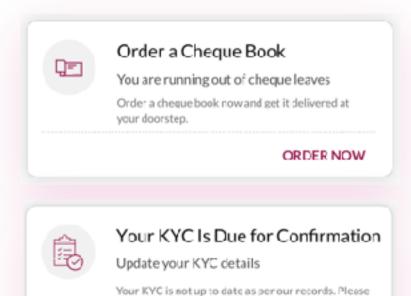
CREATE AN OPEN APP
- FOR EXISTING AND
NEW CUSTOMERS

REVAMP USER EXPERIENCE, DESIGN AND SIMPLIFY CUSTOMER JOURNEYS

HYPER PERSONALISE NUDGES

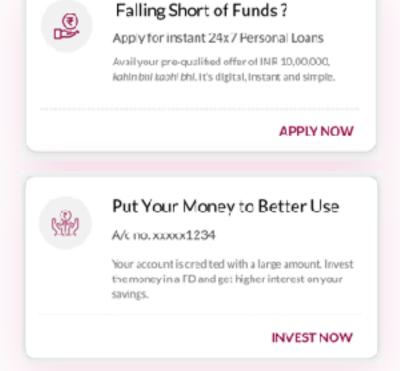
PROVIDE ALWAYS ON, LOW LATENCY EXPERIENCE

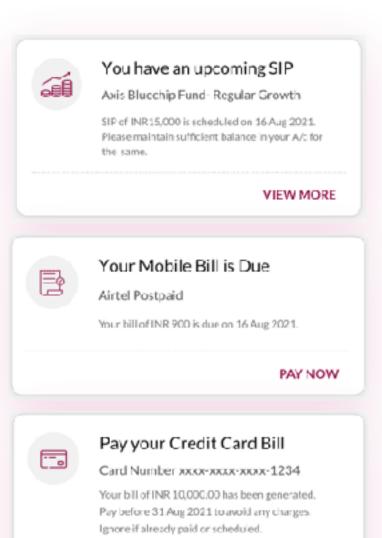
#### DISTINCTIVE EXPERIENCE: HYPER PERSONALISE NUDGES



update at the earliest for uninterrupted service.

UPDATE NOW





PAY NOW

CREATE AN OPEN APP
- FOR EXISTING AND
NEW CUSTOMERS

REVAMP USER
EXPERIENCE, DESIGN
AND SIMPLIFY
CUSTOMER JOURNEYS

HYPER PERSONALISE NUDGES

PROVIDE ALWAYS ON, LOW LATENCY EXPERIENCE

#### Indexed, except availability

	From	То	
AVAILABILITY	99.72%	99.89%	
APP LAUNCH TIME	100	56	
DASHBOARD LOAD TIME	100	70	
CRASH RATE	100	23	
ANR	100	53	

# Distinctive experience

ALWAYS ON, LOW LATENCY

# Axis 2.0: Benchmark Mobile app at scale

2 CUSTOMER IMPACT
11MN MAU
4.8 app rating



**2X** balance per account (Rs.)\*

2X+ higher PPC\*



65% of services at bank level 160Mn monthly logins

### Axis 2.0: The "How"



PROPRIETARY,
DISTINCTIVE, DIGITAL
NATIVE CAPABILITIES



DELIGHTFUL CUSTOMER EXPERIENCE



FULL SUITE OF PRODUCTS AND SERVICES

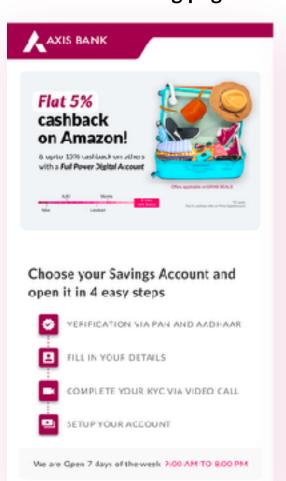


### Full suite of products: ASAP – our digital savings accounts



#### **Account Creation**

#### **Product listing page**





**EKYC** 

Verification

NEXT: PROFILE INFORMATION

9:41

Get Started

HELP US TO CONFIRM ITS YOU

CMCMK4476F

Aadhar or VID

Mobile Number

982811246

1234 4567 8899

Want to apply without Aashar? Please visit a Inanch

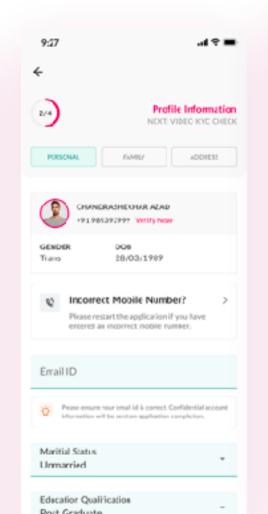
am interested in opening a savings account with Axis

Bank and consent to a credit bureau enquiry as per the

Terms and Conditions. I hereby authorize bank officials to contact me for opening a savings account and agree

to all applicable Terms & Conditions and Privacy Policy.

10 figit mobile number linked with Aadhar



#### Video KYC Funding

THE WILL HEATTO HARMANING HARMANIA CO.

Add it 590 Debit Card charges only

Add Initial Funding + T 590 Beld: Card

36C,829 gribnot fablet mominist

Amount.

£15000

Payment Summary

Inspection of \$800, CST

DESIT CARD SOURINGS CHARGES

Will be and/order your bunkleshance

MCMEY HODELADOFFED

UP I Dobt Cord I 4st Sanking

individual/our second holder

I hereby declare that I amfunding this savings account.

or a MYE compliant account of which I am the

Proceed

minimum balance port activation and avoid

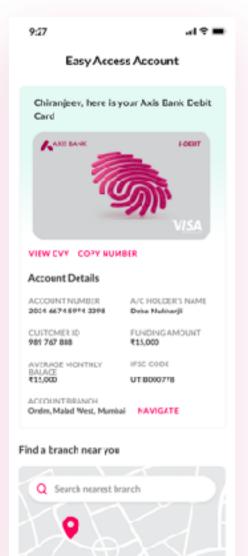
0

F 590

₹ 15000

₹ 15,336





# ASAP OPEN in action



0 OPERATIONS, BUILT USING **SUBZERO DESIGN PRINCIPLES** 



CONCEPTUALISED, DESIGNED AND DEVELOPED IN HOUSE



CLOUD NATIVE, CI-CD, DEV-SEC-OPS



FOCUS ON QUALITY - MIN BALANCE, INITIAL FUNDING, FEES

### **ASAP Customers**

YOUNGER, MORE URBAN, SALARIED







**70%** less than 32 vs **54%** for

**2x** More Salaried

More Urban **49%** vs **32%** 

# **ASAP:** FOCUS ON QUALITY RESULTING IN POSITIVE IMPACT

2 CUSTOMER IMPACT

**10** pp higher than NPS

**82%** reduction in account opening TAT



OPERATIONAL IMPACT

**0** Documents required

**O** NFTR



**22,000** Balance per account (Rs.)

40% Lower CoA

**23** pp higher digital activation

# CAPABILITIES

verification)

# **MAXIMUS**

#### DIGITAL LENDING STACK IS COMPLETE FOR ALL CUSTOMER SEGMENTS

#### APPLICATION - UNDERWRITING - PRICING KYC DISBURSAL Prefill data Single journey multiple Real time pricing Leverage bank KYC Esign swim-lanes for ETB customers Link to external sources Risk based pricing at Enach (Aadhar, PAN) 10 ETB programs segmental level Instant ReKYC for ETB customers SI **Validations** Real time underwriting for Risk based granular whose KYC has (e.g. Employment NTB customers Disbursal/card issuance expired pricing

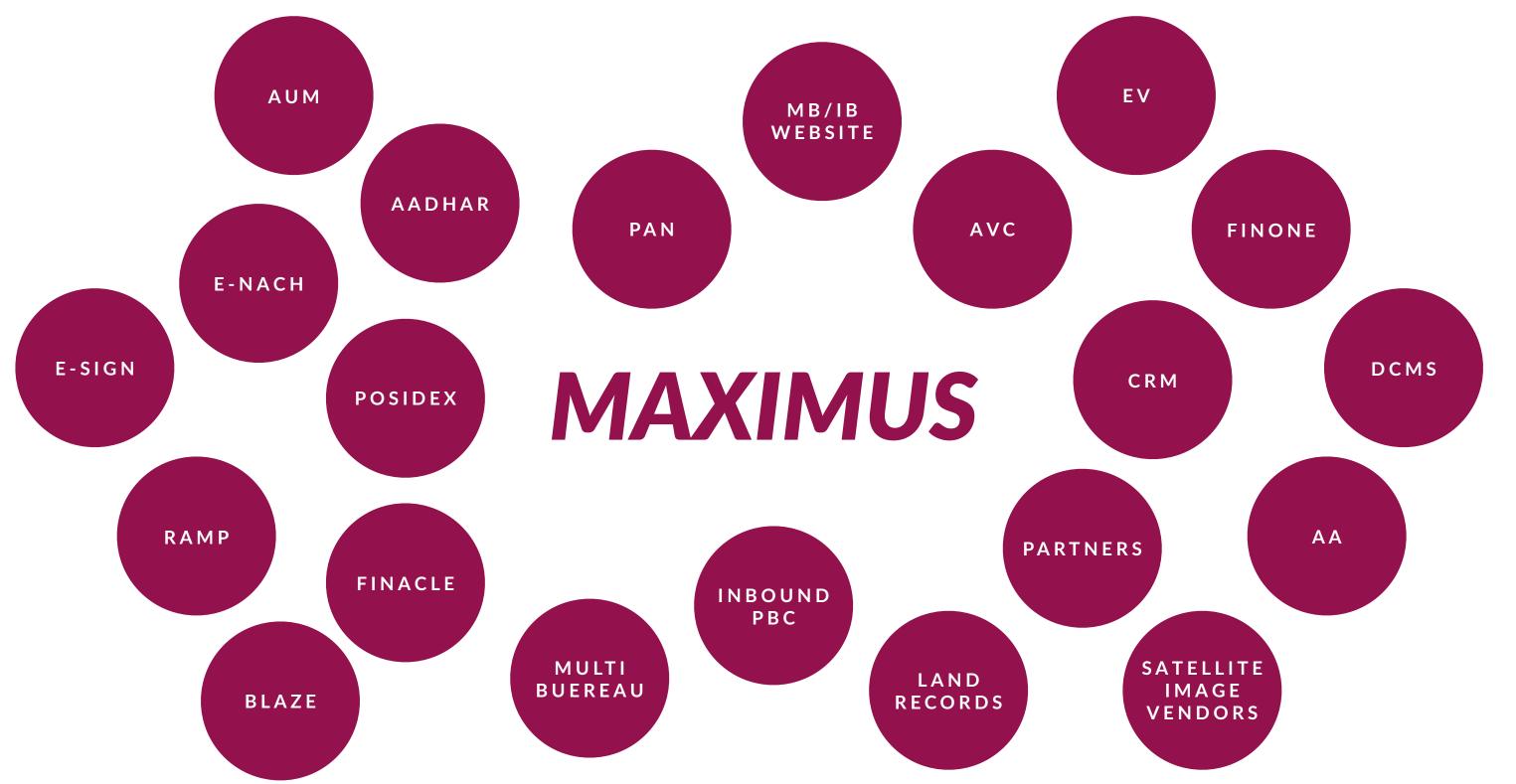
VKYC for NTB

customers

Account aggregator based

u/w

#### 17 INTERNAL AND EXTERNAL SYSTEM INTEGRATIONS



# MAXIMUS OPEN in action



O OPERATIONS, END-END DIGITAL FOR ETB AND NTB CUSTOMERS



PROPRIETARY TECHNOLOGY, ANALYTICAL MODELS



MODULAR, CLOUD NATIVE, CI-CD, DEV-SEC-OPS



RISK BASED PRICING, ANALYTICAL MARKETING STRATEGIES

#### ACCOUNT AGGREGATOR

FRAMEWORK & ENTITIES

An Account Aggregator provides data to Financial Information User from Financial Information Provider based on user explicit Electronic/Digital Consent.



Third Party Entity that provide Customer Financial information to FIU



#### FINANCIAL INFORMATION PROVIDER

Shares Financial information of Customer with AA (Bank, NBFC, AMC, depository etc..)



#### FINANCIAL INFORMATION USER

Uses Customer Financial Information provided by FIP's (An entity registered with and regulated by any financial sector regulator)



**CUSTOMER** 

Provides consent to share specific financial information with FIU

### **AA Ecosystem**

**GROWING RAPIDLY** 

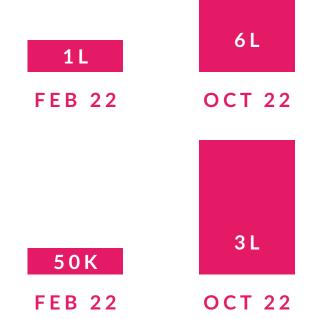




20x

























# Account Aggregator based Digital Personal Loans

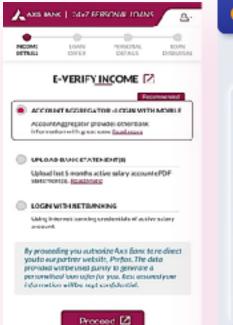


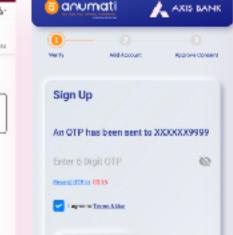
Bank Linking- OTP

Consent- Period and Frequency

# Success

#### Select AA

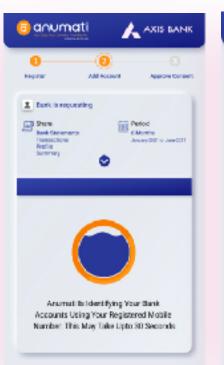




Get your account details fetched with

account aggregator in 3 easy steps.

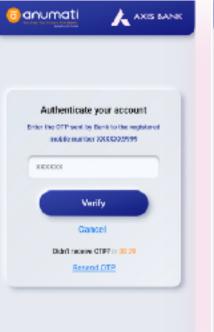
**Consent with OTP** 



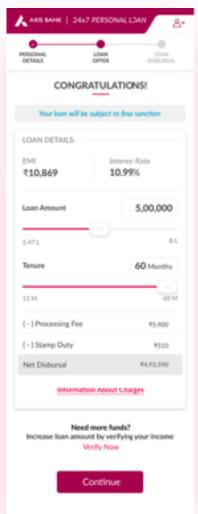
**Banks Linked** 



**List of Accounts** 







# Maximus PL: value accretive across metrics

CUSTOMER IMPACT

**30PP** higher **NPS** 

**90%** reduction in account opening TAT



**OPERATIONAL IMPACT** 

**0** Documents required

**O** NFTR

FINANCIAL IMPACT

**100** bps higher NIMs

**15** bps higher fee

**55** % lower Costs

**22** bps lower risk\*

# OLIVE: WE HAVE BUILT A FULL LIFECYCLE DIGITAL CREDIT CARD OFFERING

2 ACQUISITION



MANAGE CARD



**UPSELL AND CROSS-SELL** 

**35+** acquisition Partnerships

Digital sourcing of ETB, NTB and KTB

**15** end-end digital service journeys

**1 M+** daily customer visits

4 Cross-sell and up-sell products

**3** Types of journeys across MB, IB & Non logged in



# OLIVE OPEN in action



O OPERATIONS PRODUCT, BUILT USING SUBZERO DESIGN PRINCIPLES



CONCEPTUALISED, DESIGNED AND **DEVELOPED IN HOUSE** 



CLOUD NATIVE, CI-CD, DEV-SEC-OPS



BUILT FOR THE BANK AND FOR PARTNERS

#### **PARTNERSHIPS**

# **Airtel**



# Samsung



# Google Ace



## WE HAVE BUILT SIGNIFICANT AT SCALE PARTNERSHIPS ON CREDIT CARDS

# Flipkart Co-Branded Credit Cards



AXIS BANK FLIPKART CO BRANDED CREDIT CARD HAS BEEN NAMED AS ONE OF THE BEST CASHBACK CREDIT CARDS IN INDIA

30 LAKHS

INR 4,571 Crore

INR 15,236

# Olive: end-end cards lifecycle at scale

2 CUSTOMER IMPACT

**80%** TAT reduction in acquisitions journey



**OPERATIONAL IMPACT** 

**84%** service requests done digitally

**O** NFTR

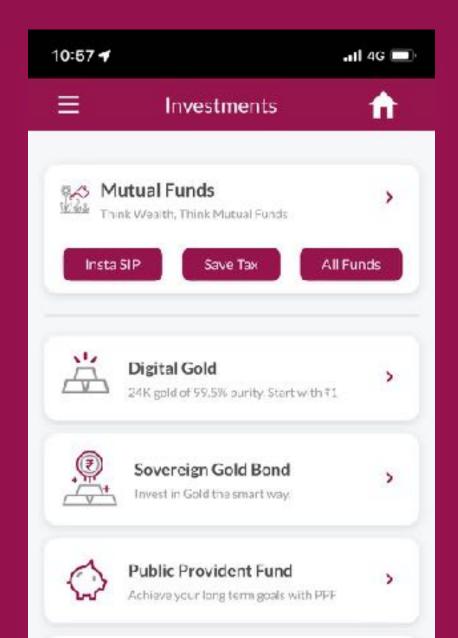


4 L monthly cross-sell /upsell

67% cross-sell/ upsell digital

**24%** card sourced digitally

# Investments platform: full spectrum of investment options

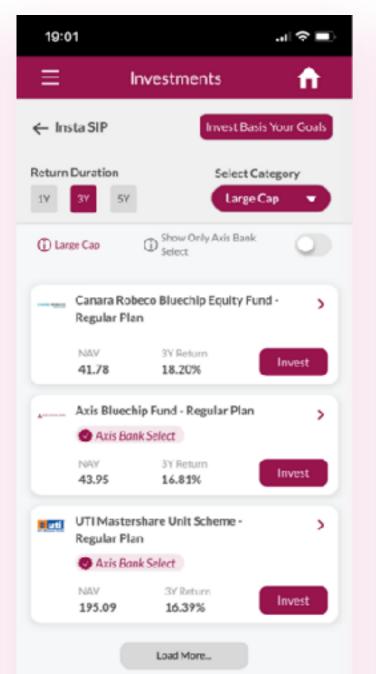


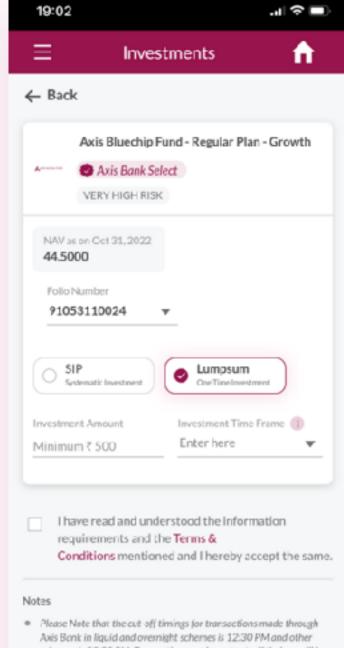
Product	BUY	SIP	MANAGE/VIEW	SELL
MUTUAL FUNDS	<b>/</b>	<b>/</b>		<b>/</b>
DEMAT	X	X		X
DIGITAL GOLD	<b>/</b>	<b>/</b>		<b>✓</b>
SOVEREIGN GOLD BONDS	<b>/</b>	X		<b>✓</b>
FRSB*	<b>/</b>	X		X
PPF	<b>/</b>	<b>/</b>		X
NPS	<b>✓</b>	X	X	X

#### Mutual funds example









# Insta Invest: engagement tool with customers and a strong driver of fees

2 CUSTOMER IMPACT

**1million**+ customers

99% reduction in investment TAT



**OPERATIONAL IMPACT** 

**0** Documents required

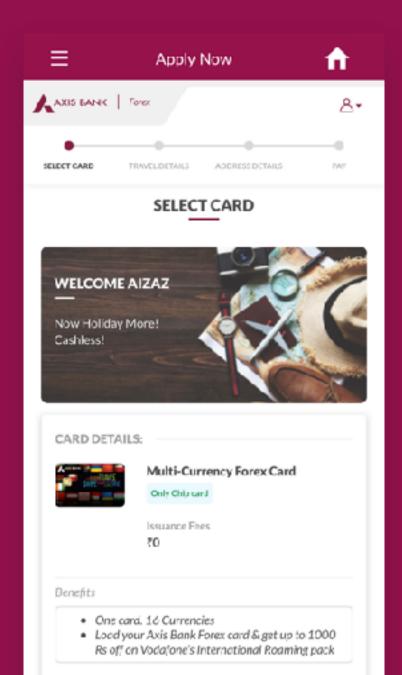
**O** NFTR



**37 Crore** fee income in H1 FY 23

**30-80%** higher balances for customers with atleast 1 investment product

### Maverick: digital forex solutions



Product	ETB	NTB
FOREX CARDS	<b>/</b>	
OUTWARD REMITTANCE - EQUITIES		WIP
OUTWARD REMITTANCE - OTHERS	<b>/</b>	WIP

#### Forex card issuance example



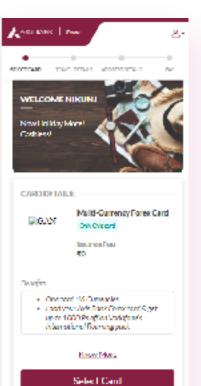
#### **Approve Summary**

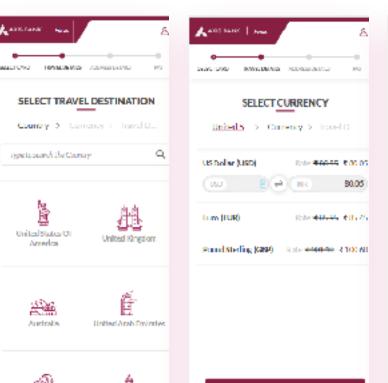
Select Country Select Currency

**Enter Details** 

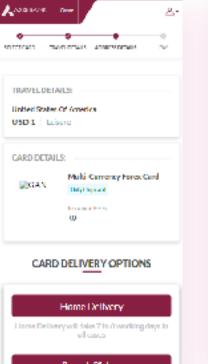
**Enter Address** 

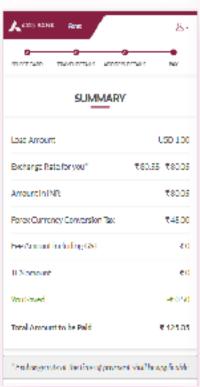
#### **Select Card**

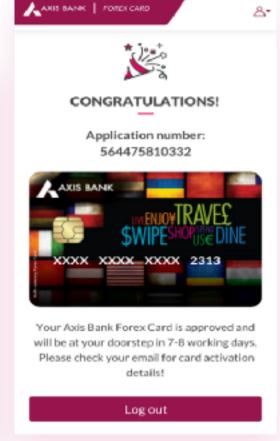












# Maverick: distinctive capability delivering results across metrics

2 CUSTOMER IMPACT

**3 Lakh c**ustomers who have used Maverick

**52%** reduction in Forex card issuance TAT



**OPERATIONAL IMPACT** 

**0** Documents required

0 NFTR



84% lower CoA

**63%** share in forex card issuance

### **Branch of the Future**



PROVIDE D2C OPTIONS FOR CUSTOMERS FOR ALL SERVICING NEEDS



REDUCE OPERATIONS AND ADMIN LOAD ON BRANCHES



REDUCE BACK OFFICE OPERATIONS EFFORT



IMPROVE STP, REDUCE NFTR AND ENHANCE CUSTOMER EXPERIENCE

#### **Update Nominee Journey**

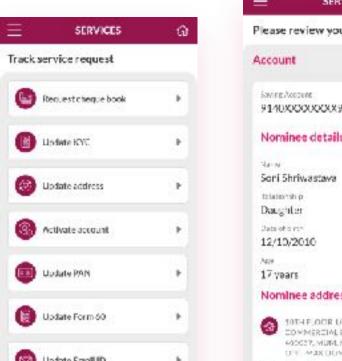


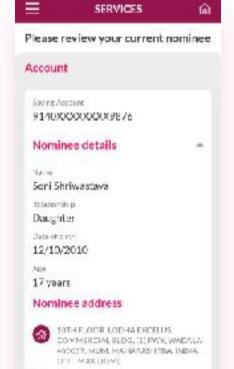
#### **Authenticate**

#### Track service request

#### **Review nominee**

#### **Go to Services**



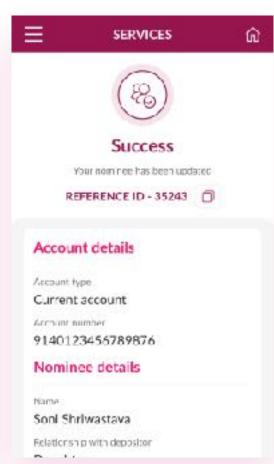




**Enter nominee details** 







# **BOTF:** impact at scale

CUSTOMER IMPACT

**65%** service requests done digitally

95% instant fulfilment



OPERATIONAL IMPACT

**0** Operation effort\*

<1% NFTR

### **APIs and Developer Portal:**

PARTNER READY TECH STACK



**270+** Retail API across Accounts, Deposits, Cards, Loans and many more

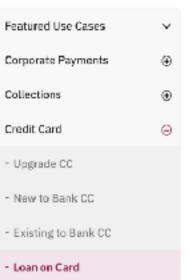
**80+** Corporate APIs across Payments, Collections and Trade products

**1st** In Industry end-end digital DEVELOPER ONboarding journey

**Developer Centric** Portal with sample codes, UAT support

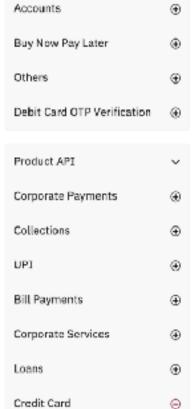
Q





Key Feature







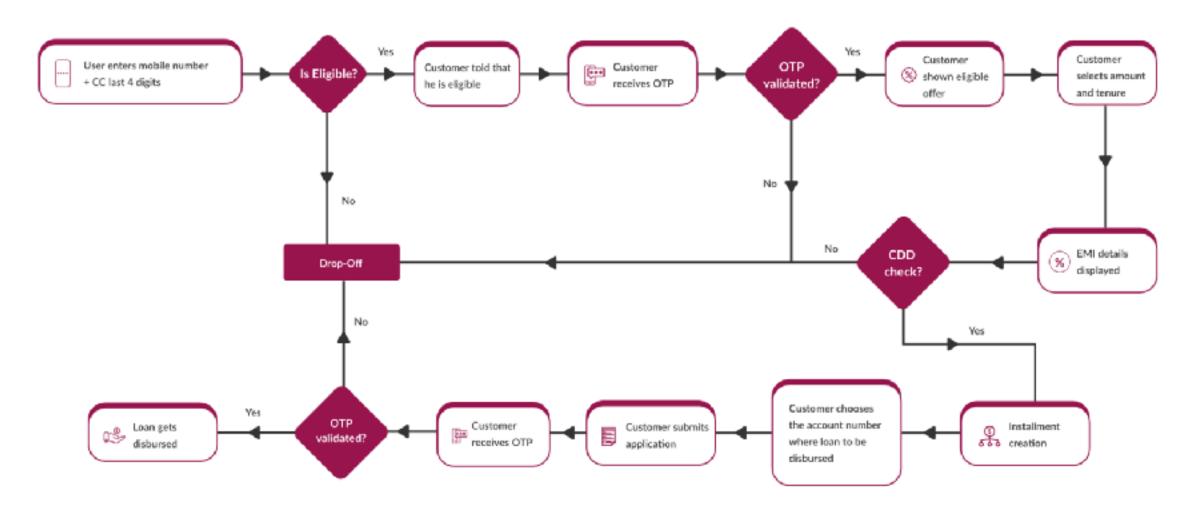
Home

#### Instant Loan on Credit for Saving Account Customers

API List

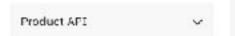
Test Cases

Flow Chart



APIs Partnership

Support



#### Transfer Payment 2.0.0 • Online



#### Request POST https://apiportal.axisbank.com/gateway/api/txb/v2/payment/transferpaymen-Headers: Content-Type: application/json Accept: application/json X-T3M-Client-Id: f00c9h55-b8e4-42a0-b58f-940d60e63fac X-I3M-Client-Secret: \*\*\*\*\*\*\* X-AXIS-TEST-ID: 1

Response

200 OK

```
Body
                   leaders
    "TransferPaymentResponse": {
        "SubHeader": {
            "requestUUID": "97f6b07e-b82d-4fed-9c57-
89688ba23e30",
            "serviceRequestId": "NB.GEN.JYUT",
            "serviceRequestVersion": "1.0",
            "channelId": "TXBAPI"
        "TransferPaymentResponseBody": {
            "status": 'OK",
            "data": "',
            "message": "Success"
```

#### JOIN US AT OUR KIOSKS AND SEE WHAT'S IN STORE













BNPL

**DEV PORTAL** 



CURRENT A/C



MCA



**BILLPAY** 



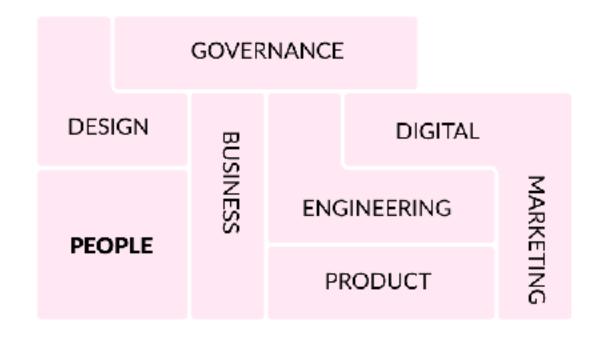
UPI

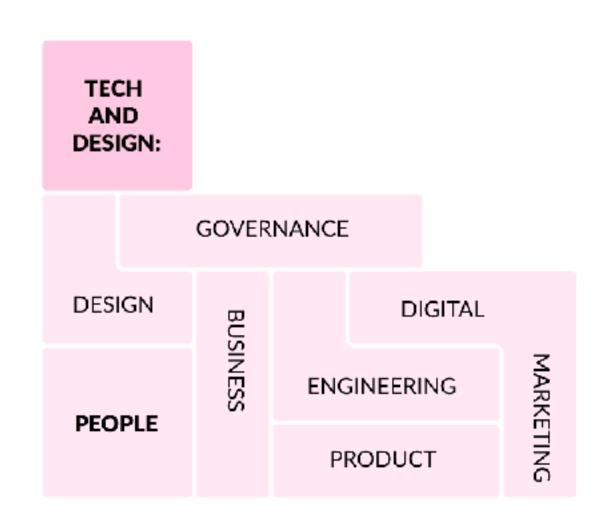


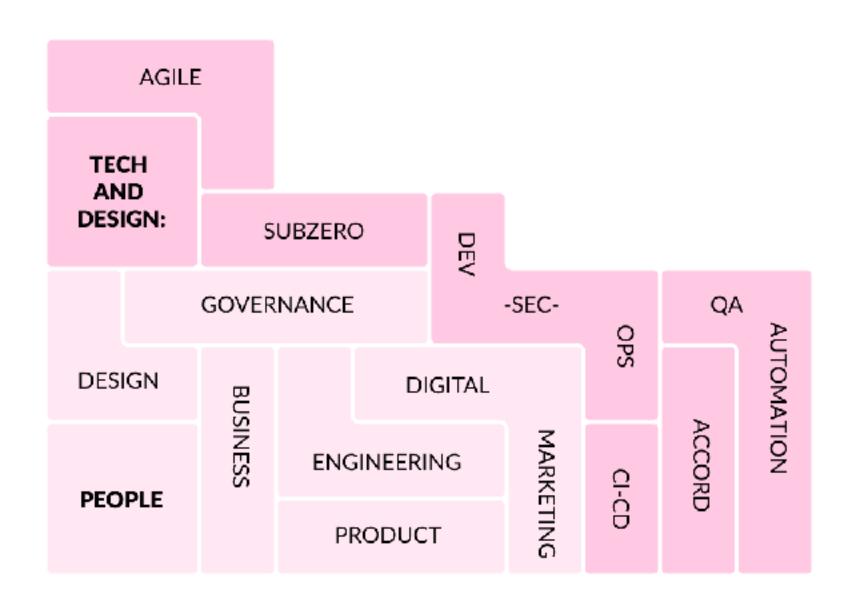
SAVINGS A/C

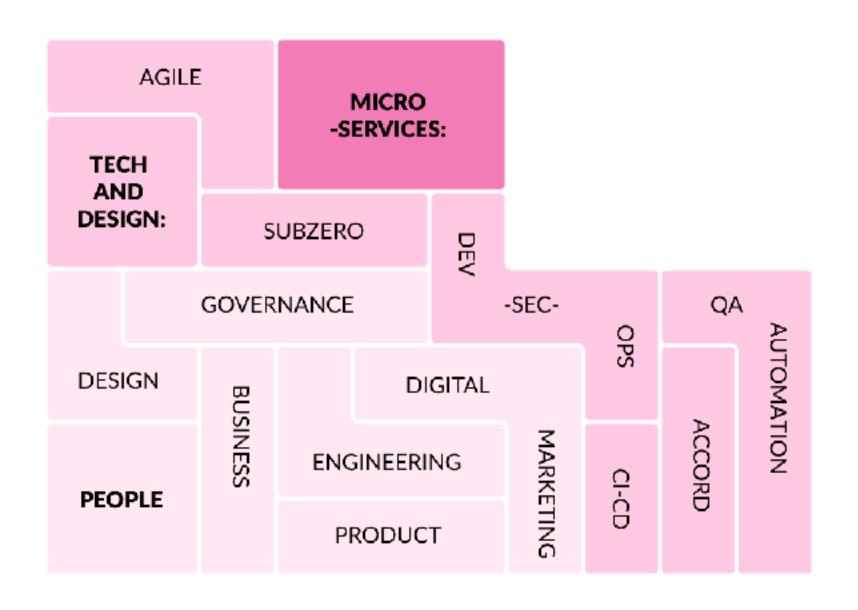


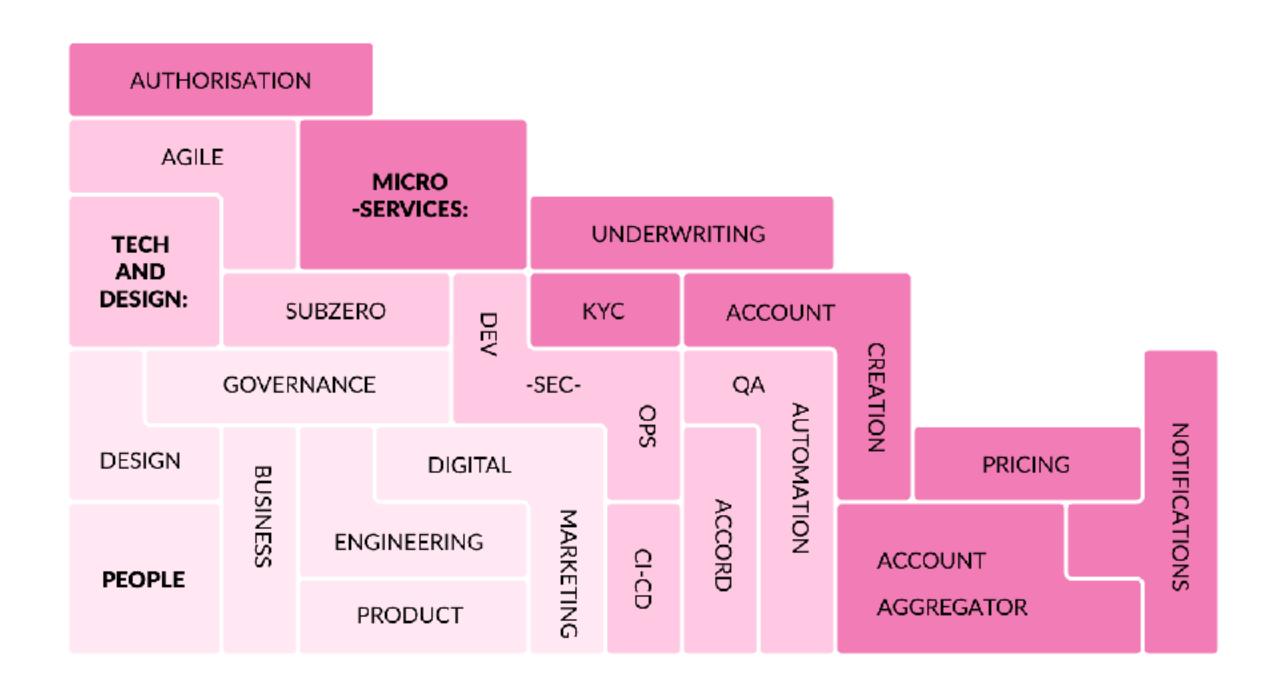
**ABMF** 

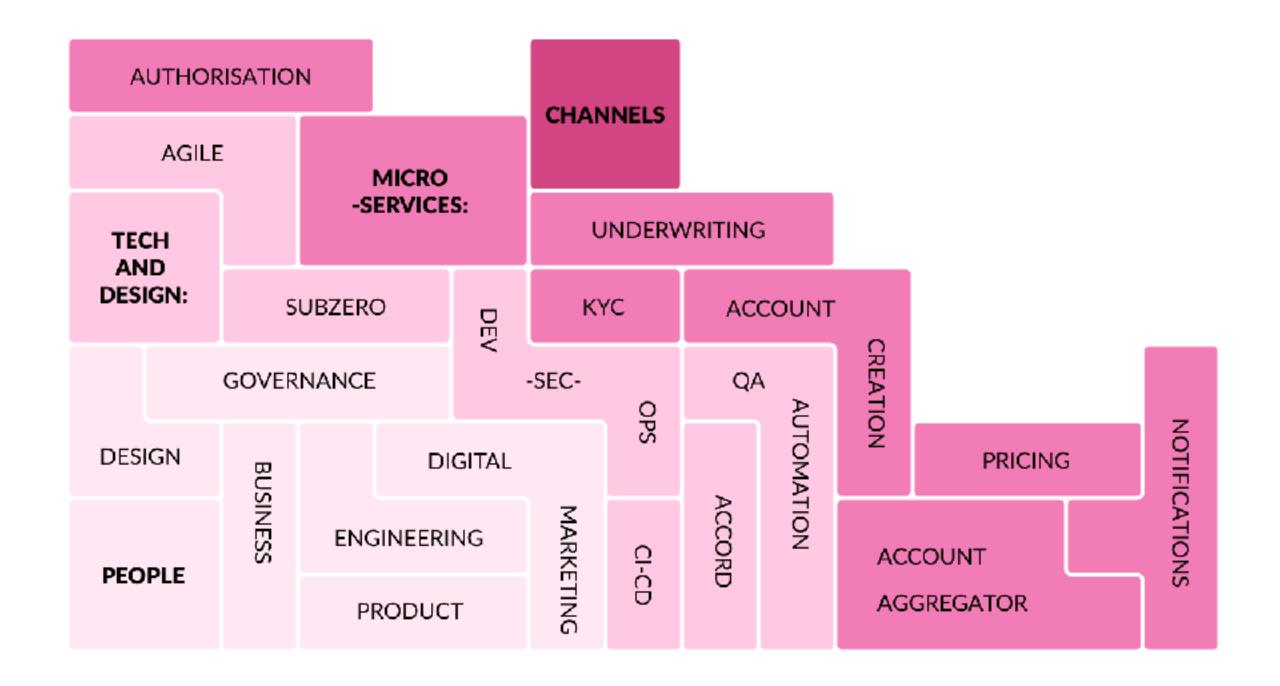


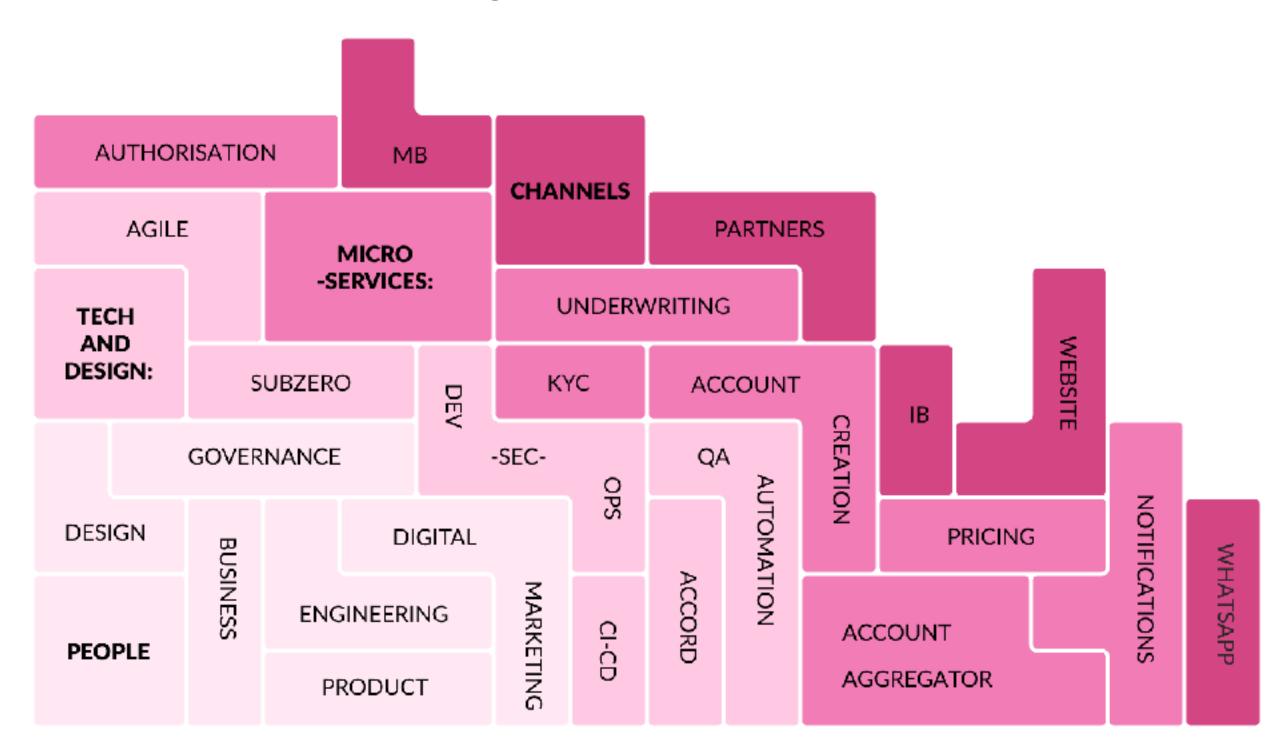


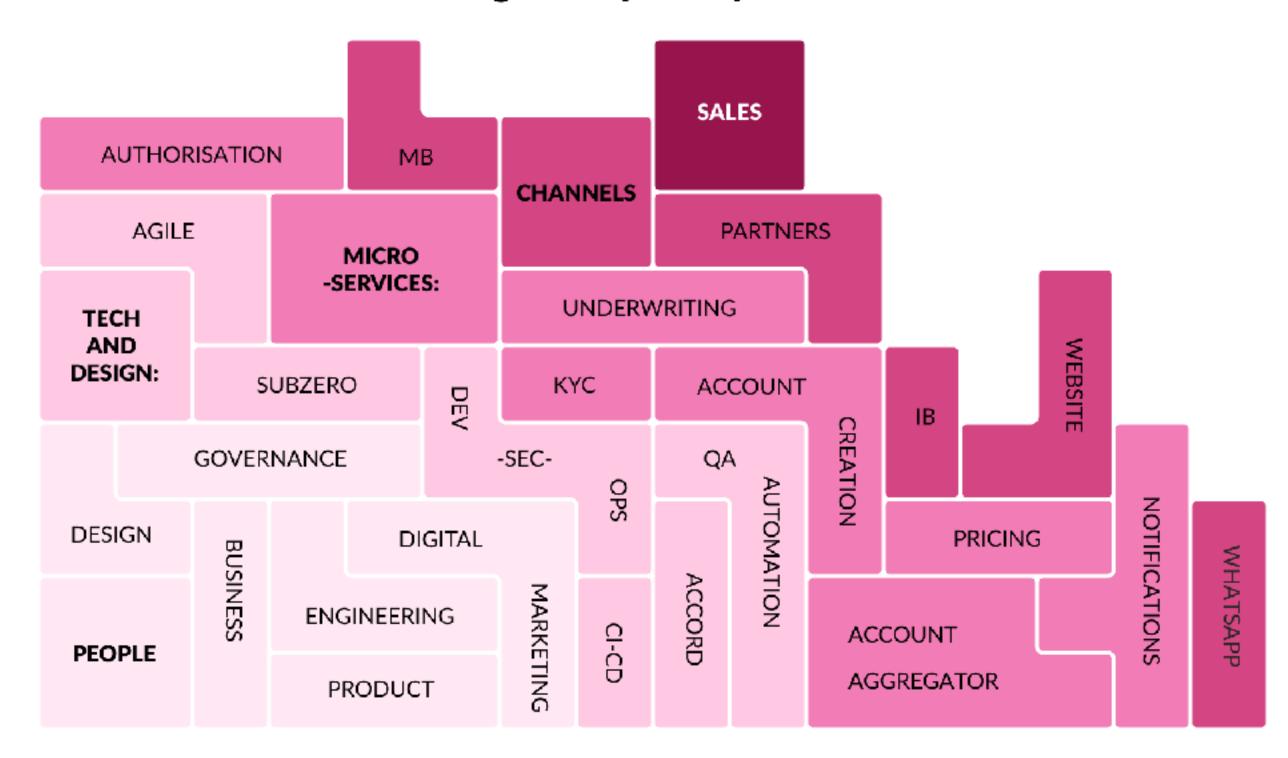


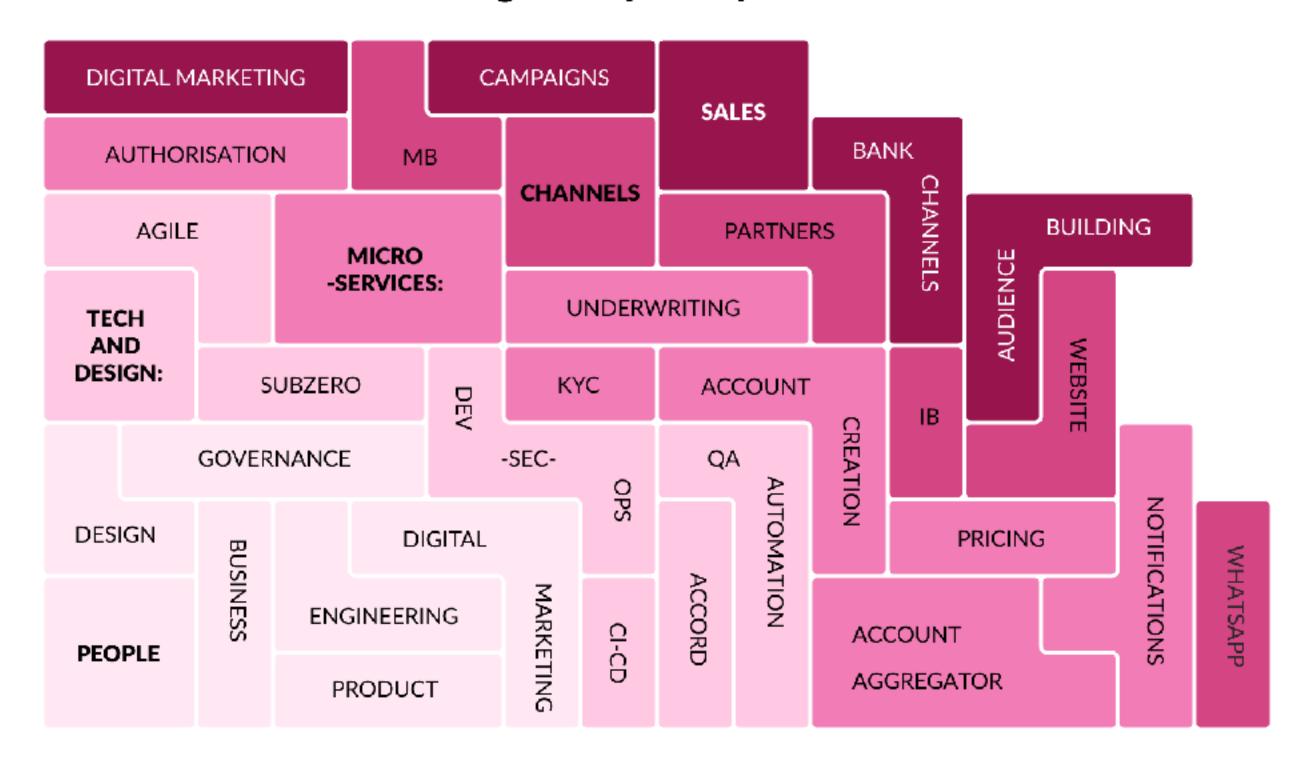


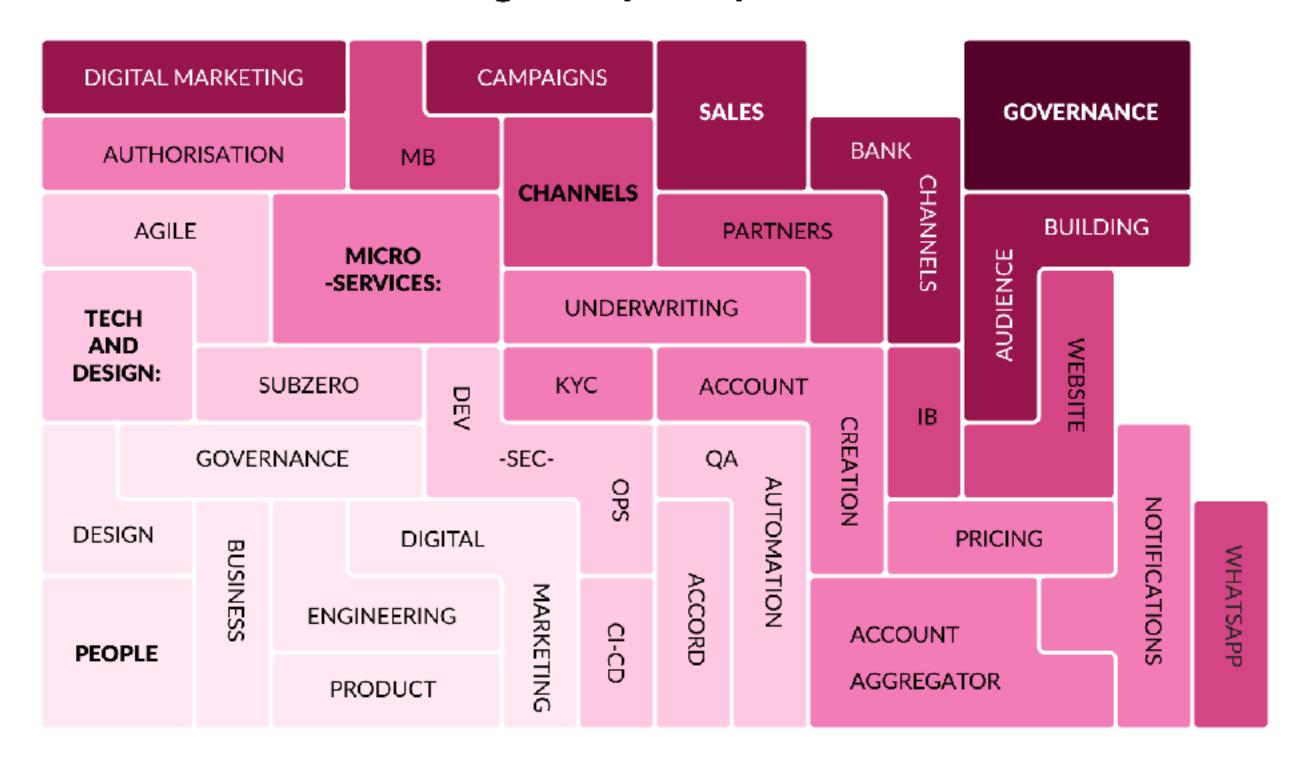


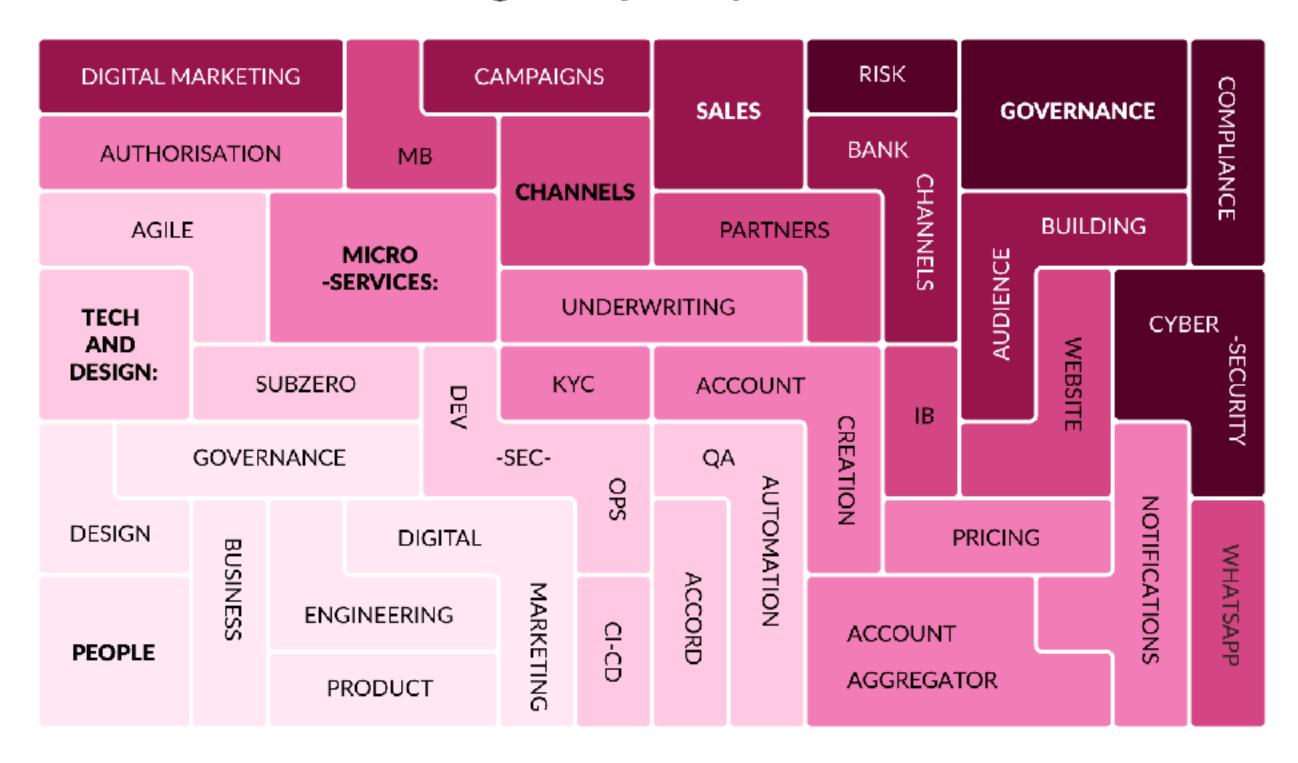


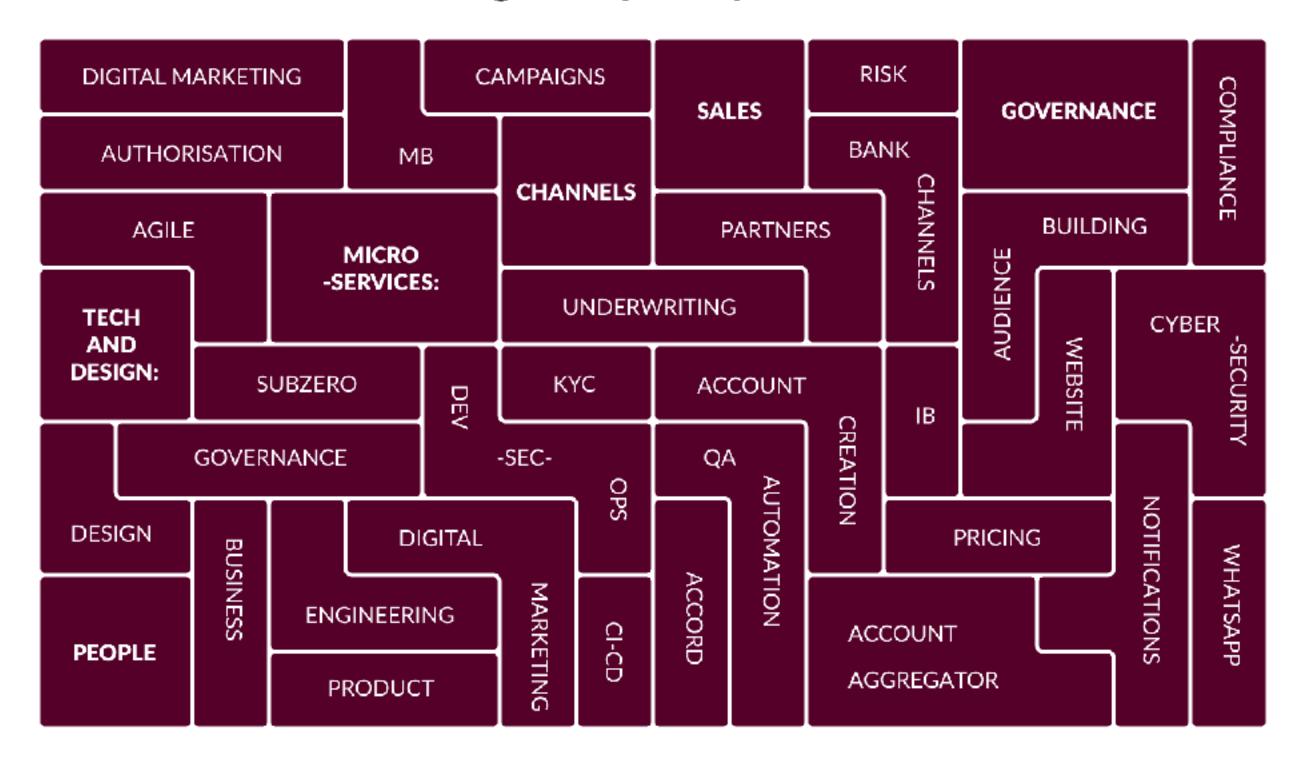


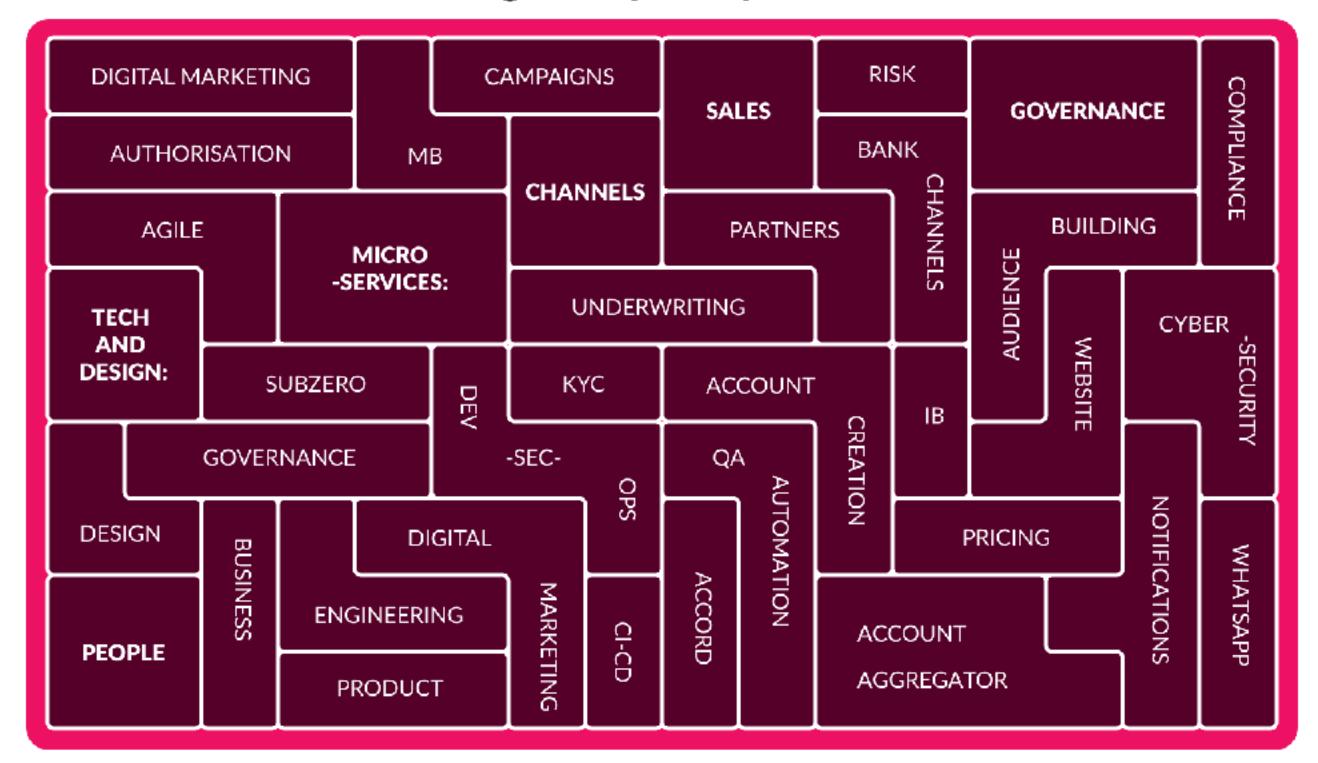












## In conclusion: AXIS 2.0











