



## **Aiming at Balanced Growth**

November 2011



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Key Macro Trends

Business Model

Financial Snapshot

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Key Macro Trends

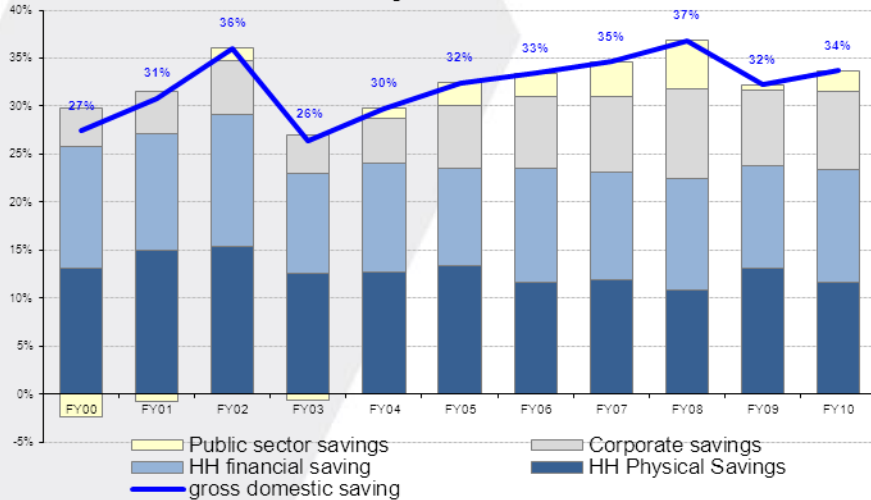
Business Model

Financial Snapshot

# India Opportunity

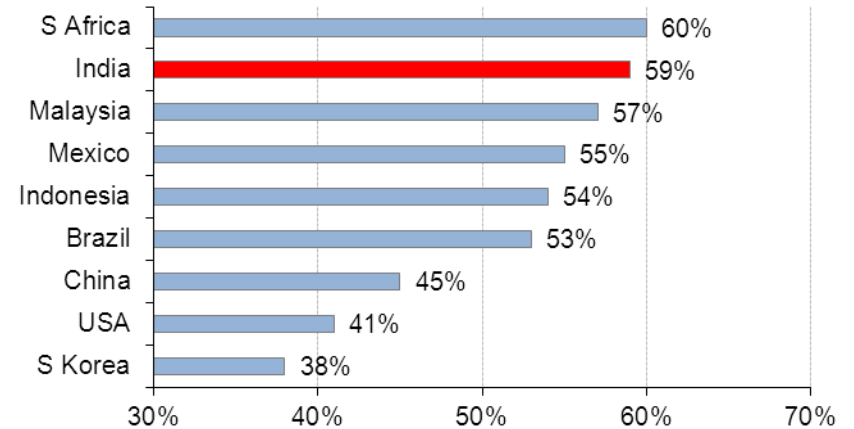
## High Savings rate

India's Savings Rate as a % of GDP

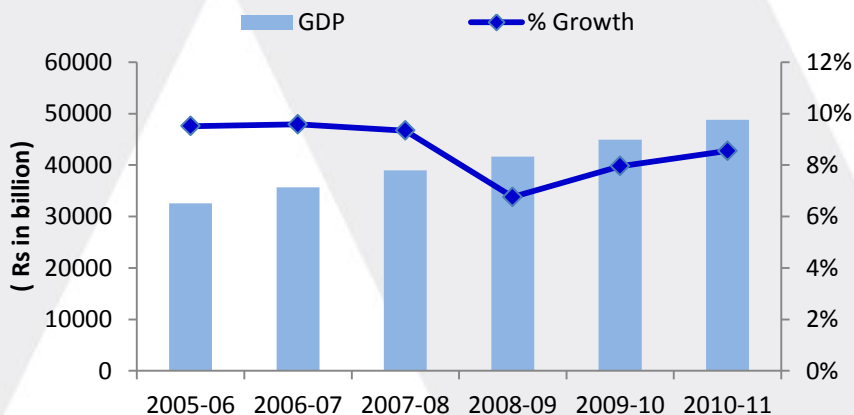


## Favourable demographics

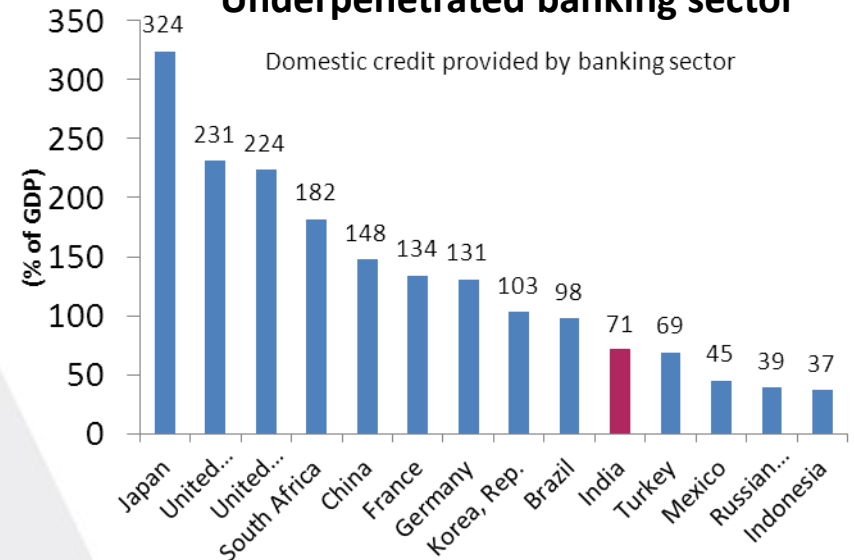
Population below 30 years as a % of total population



## Robust GDP growth

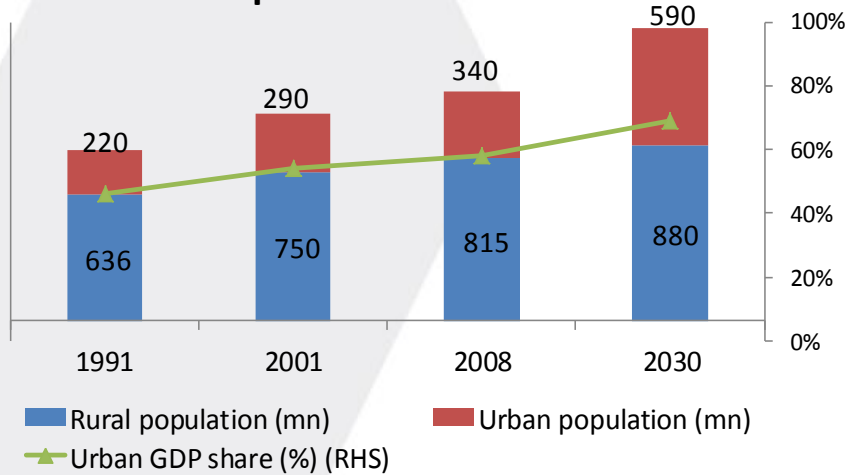


## Underpenetrated banking sector

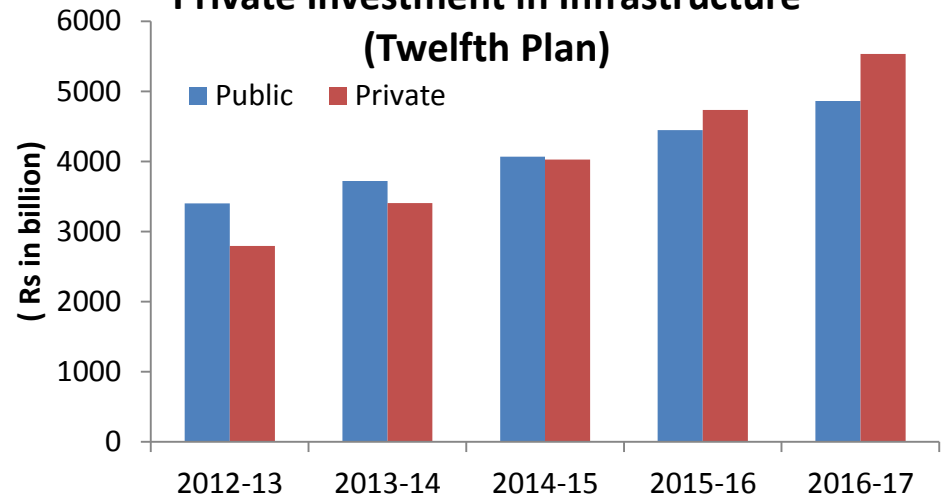


# Key Opportunities for Banking Sector

## Rapid urbanisation

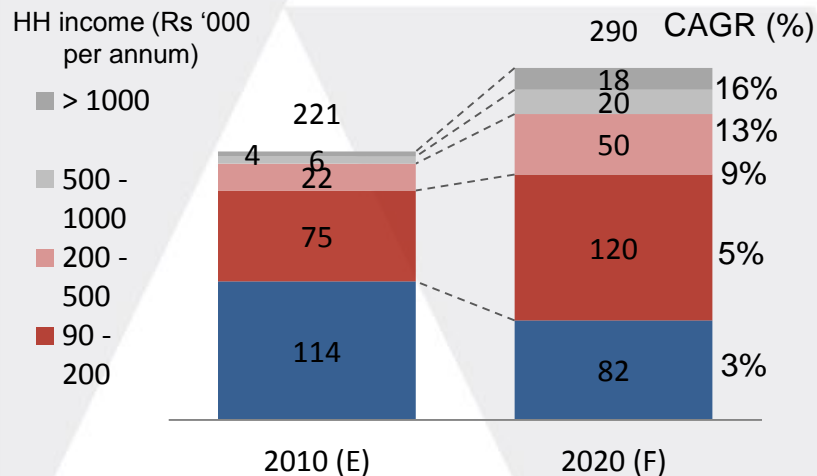


## Private Investment in Infrastructure (Twelfth Plan)

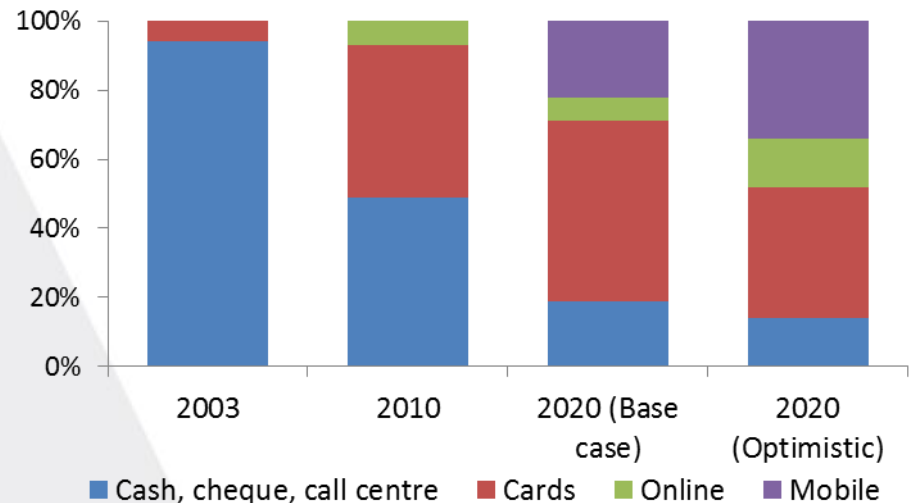


## Growing prosperity

Distribution of households (mn) by income categories



## Transformation of payments landscape



Source: Planning Commission, NCAER, Indian Urbanization Econometric Model; Indian Banking 2020, Report by BCG in association with FICCI and IBA, Analyst and sector reports

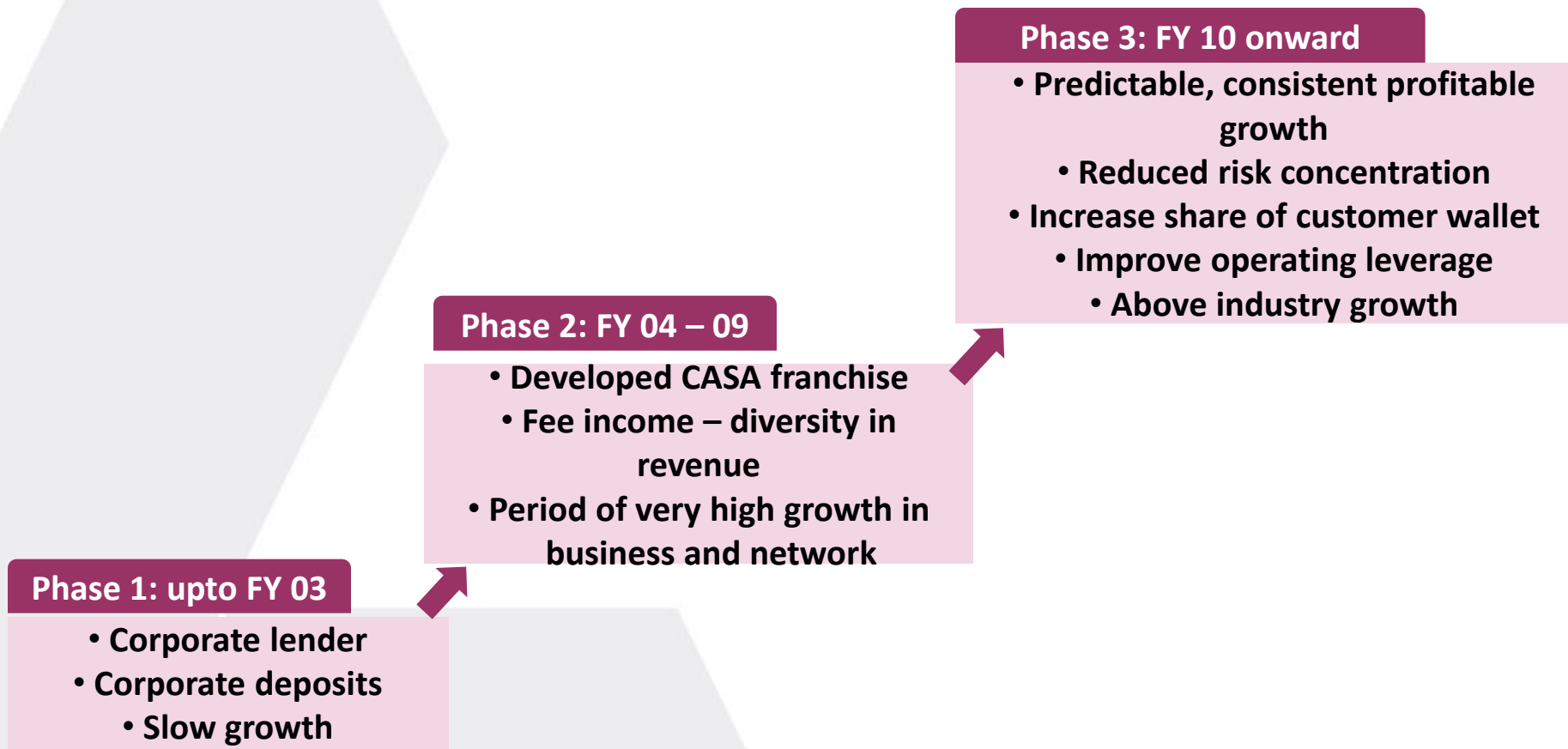
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# Evolution of Axis Bank's Business Model



Particulars	FY03	FY 09	FY 11
Balance sheet size (₹ crore)	19,613	147,722	242,713
CASA as % of total deposits	23%	43%	41%
PAT (₹ crore)	192	1,815	3,388

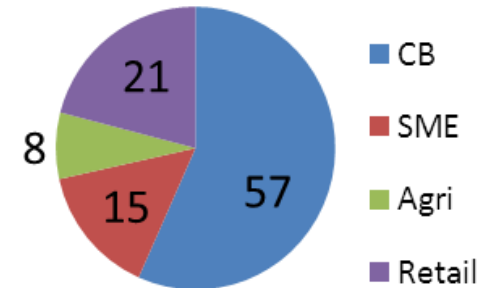
# Axis Bank Overview

Snapshot for the period ended 30<sup>th</sup> September 2011

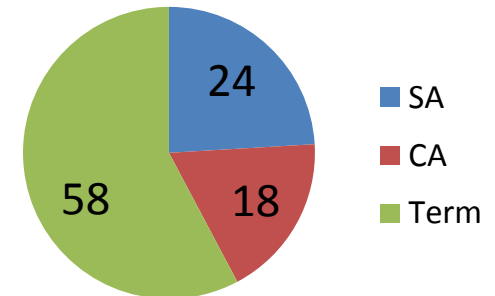
Total Assets <sup>(1)</sup>	₹2,506.11 billion (US\$ 51.17 billion)
Net Loans <sup>(1)</sup>	₹1,400.89 billion (US\$ 28.60 billion)
Total Deposits <sup>(1)</sup>	₹1,944.55 billion (US\$ 39.70 billion)
Net Worth as on 30.09.2011 <sup>(1)</sup>	₹200.74 billion (US\$ 4.10 billion)
ROE	19.47%
ROA	1.57%
Saving bank accounts	10.64 million
Branches and Extension Counters	1,446
Foreign Offices	6
ATMs	7,594

## Business Mix H1 FY12 (%)

### Loans



### Deposits





# Business Strategy Along Four Key Themes

## Leveraging Domestic Growth Opportunities

Continue to build and strengthen *Retail Banking* franchise

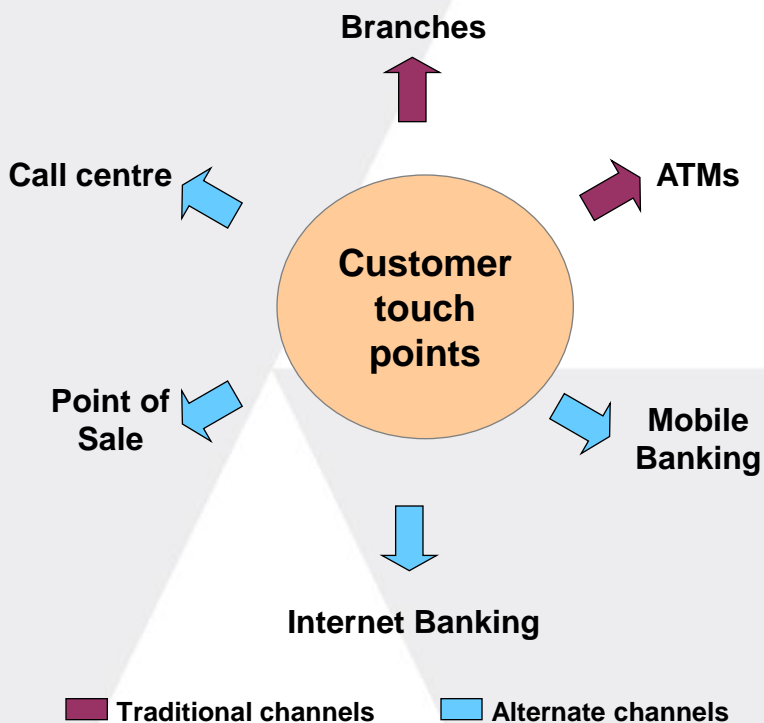
Leverage strengths in *Corporate Banking & Infrastructure* linked Financial services

Build a full-service offering to *SME* customers

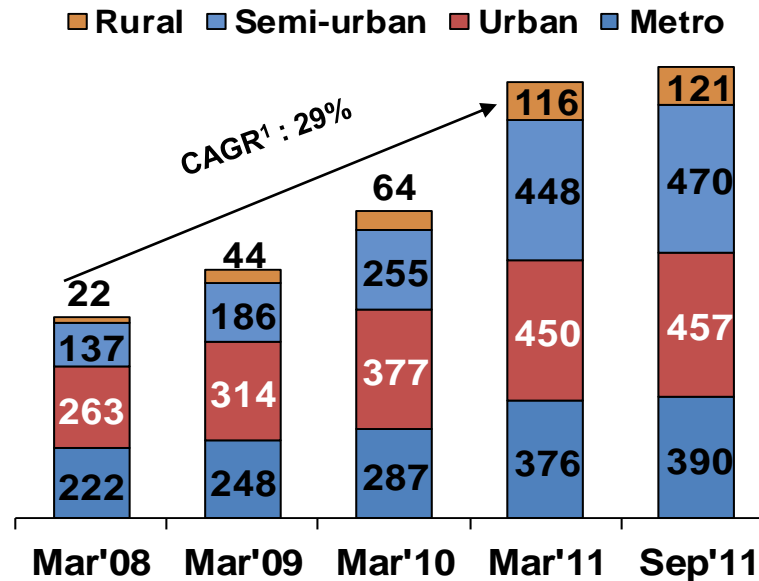
Capture end-to-end opportunities in *Payments* across customer segments

# Multi-channel Presence Pan-India

- Customer convenience and cost effective customer delivery
- Advanced use of technology



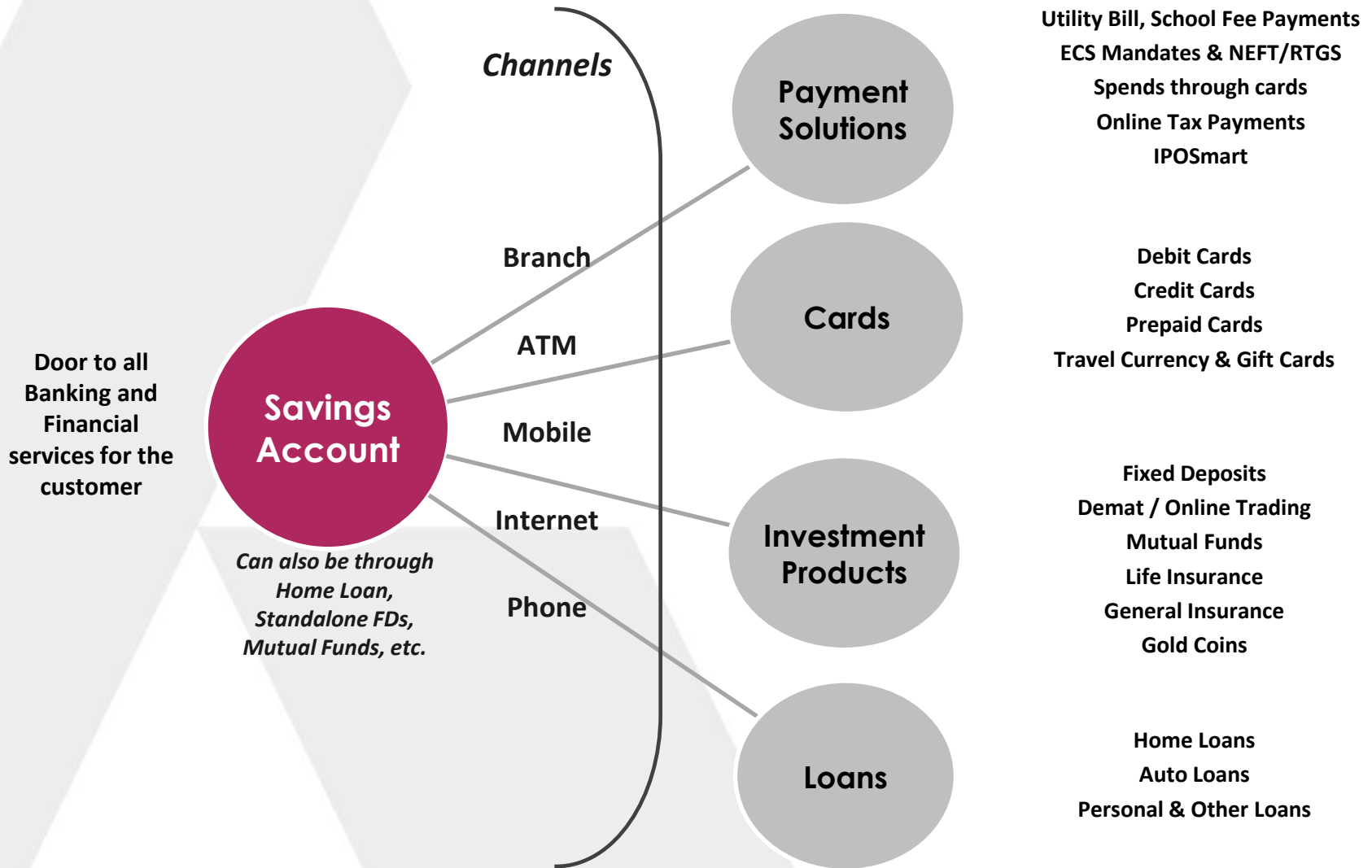
Integrated channel strategy  
No. of branches & Extension counters



Particulars	Mar'08	Mar'09	Mar'10	Mar'11	Sep'11
Branches + Extn counters	644	792	983	1,390	1,438
ATM's	2,764	3,595	4,293	6,270	7,594
Centers Covered	405	515	643	921	953

1.CAGR for period from March 2008 to March 2011

# Full Suite Of Products To Leverage Retail Liabilities Franchise



# Recognition for High Quality Customer Service

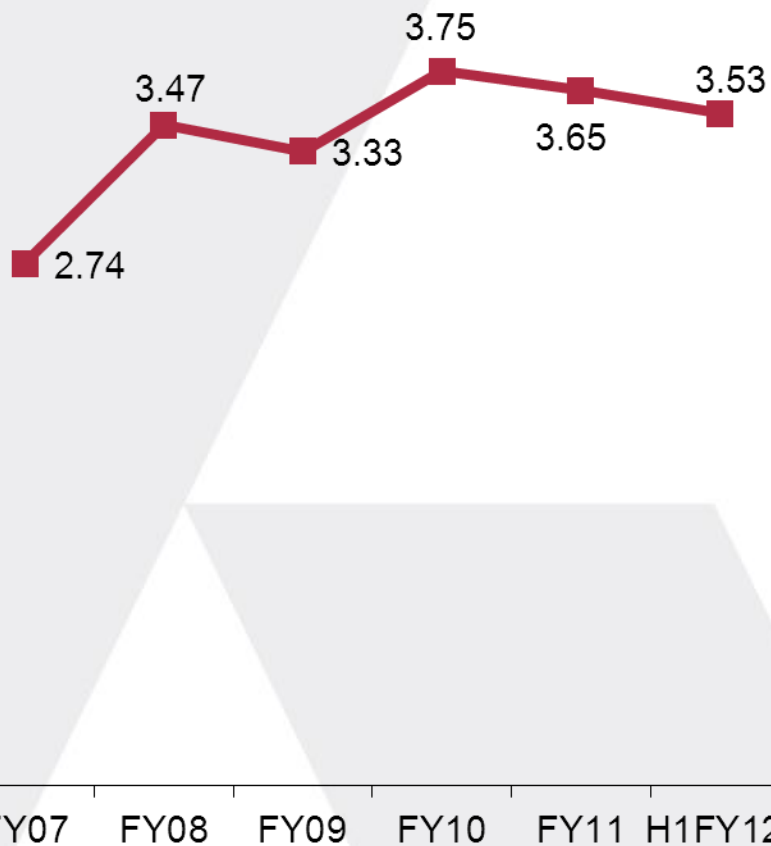
Hindustan Times – MARS Banking Satisfaction study 2010



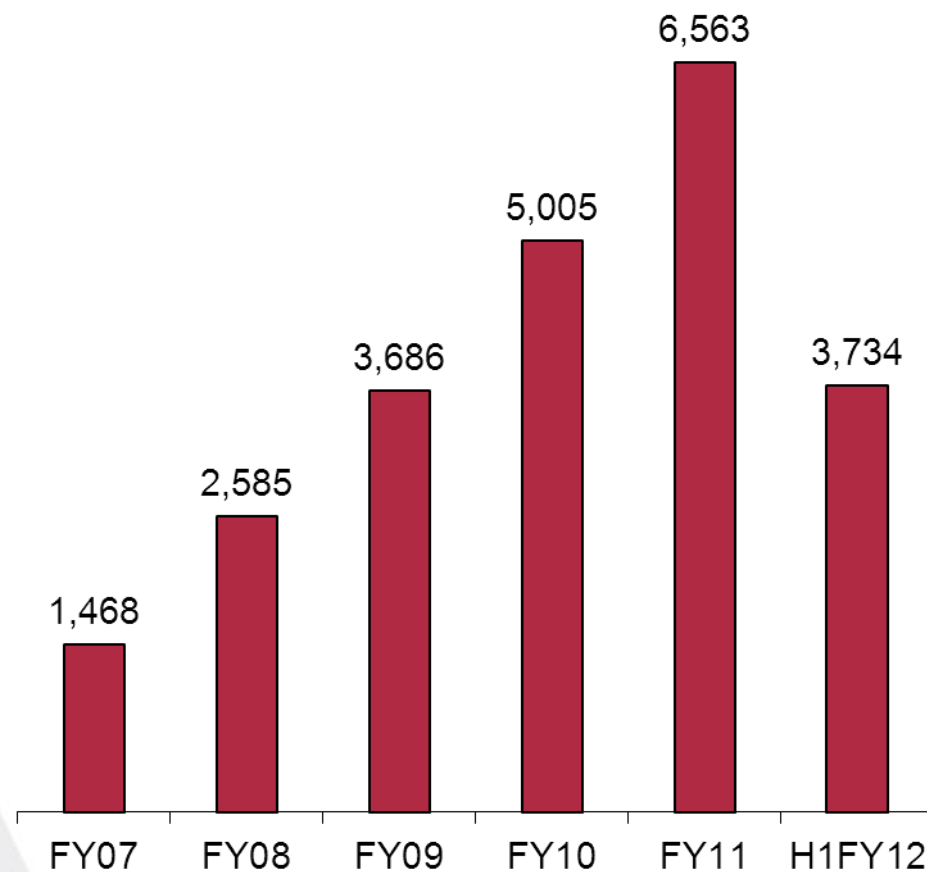
*This independent survey covered 18 Cities and 9,486 bank account holders across India*

# Healthy Net Interest Margins and Robust NII Growth

### Net Interest Margin (%)



### Net Interest Income (₹ Crore)



# Corporate Bank : Originate and Distribute Model

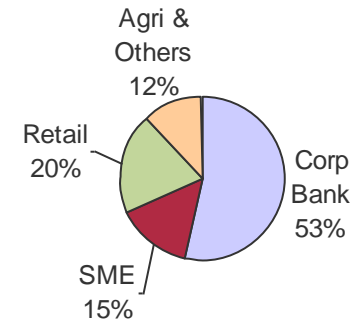
End to End Infrastructure Player



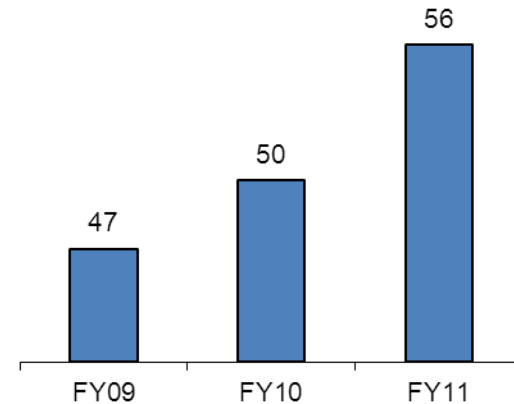
Debt Private Placement League Table

Loan syndication market share (%)

Corporate Banking: A key driver of overall bank performance

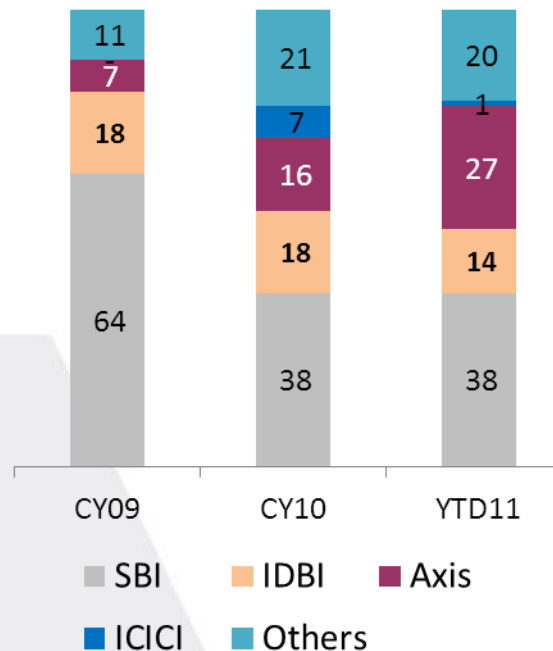


CB share (%) in aggregate loans – FY11



CB share (%) in fees

Source: Research Reports, Company Results

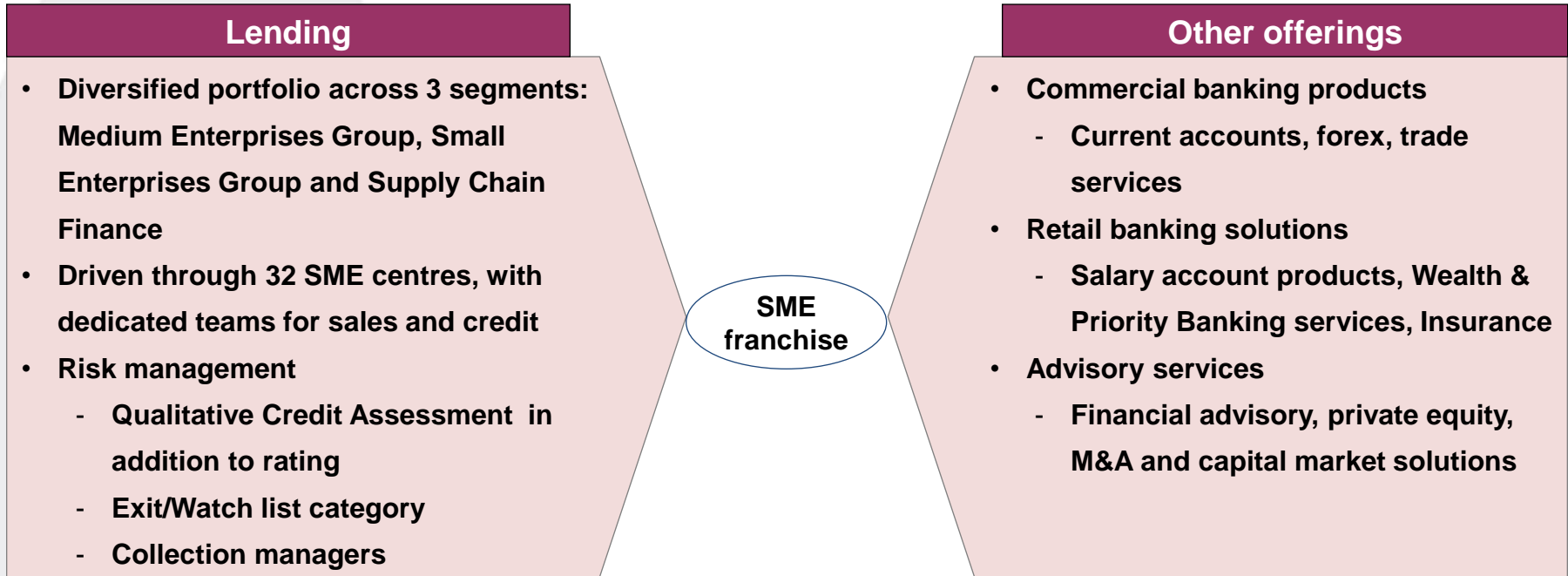


Institution	Rank (CY11 YTD)	Rank (CY10)	Rank (CY09)
Axis Bank	1	1	1
ICICI Bank	2	2	10
I-Sec Primary	3	5	4
Citi	4	12	9
KMCC	5	11	8

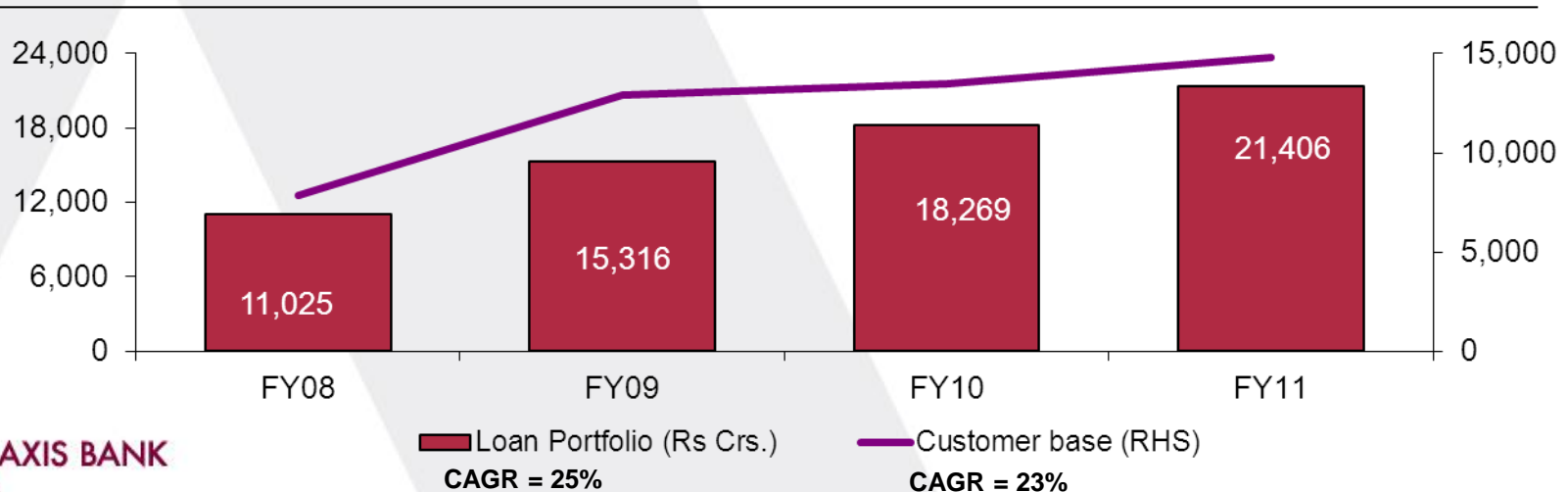
Source: Bloomberg



# Full-service offering to SME customers

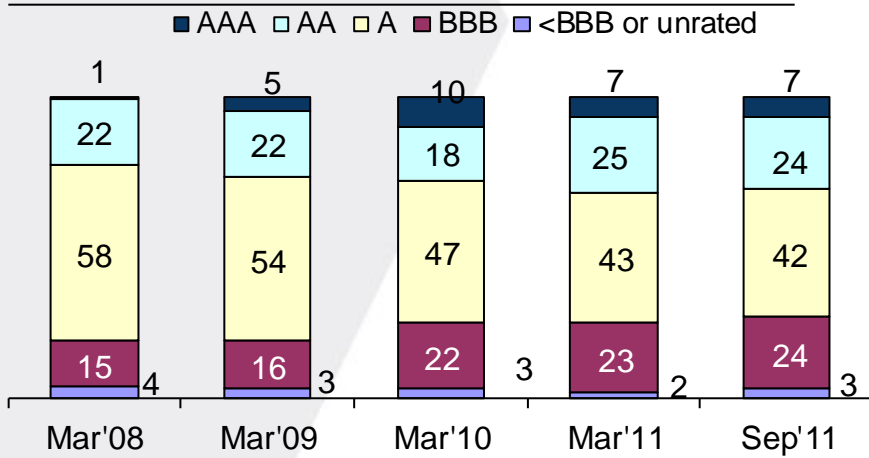


**Growth in SME Loan portfolio and customer base**

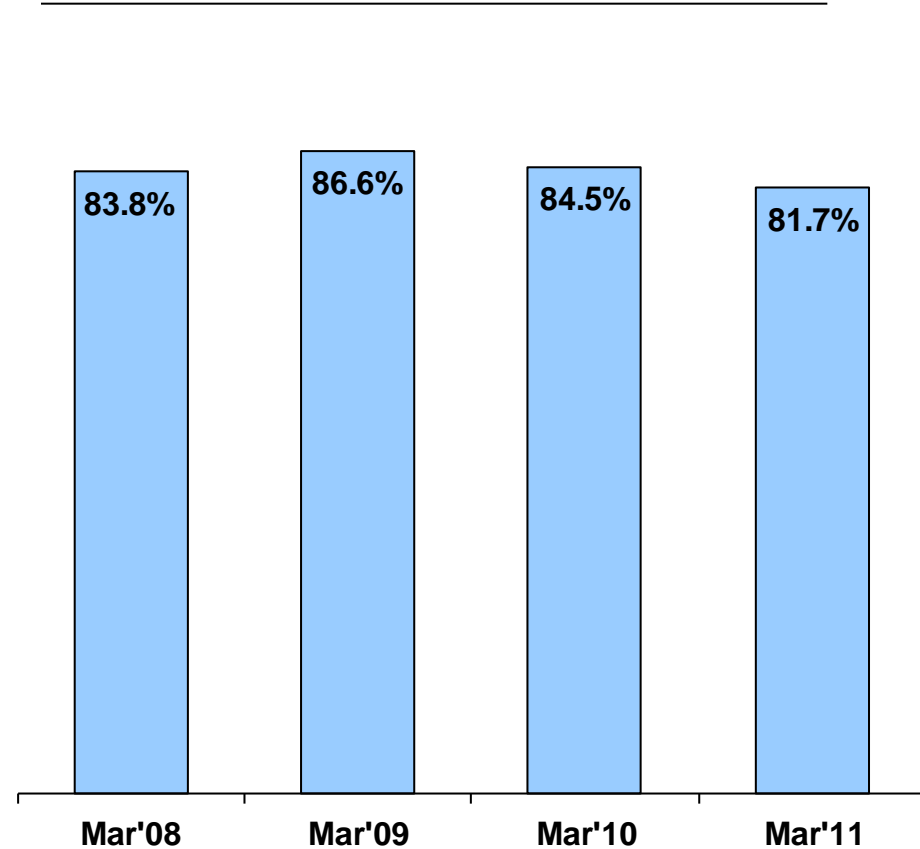


# Credit Profile

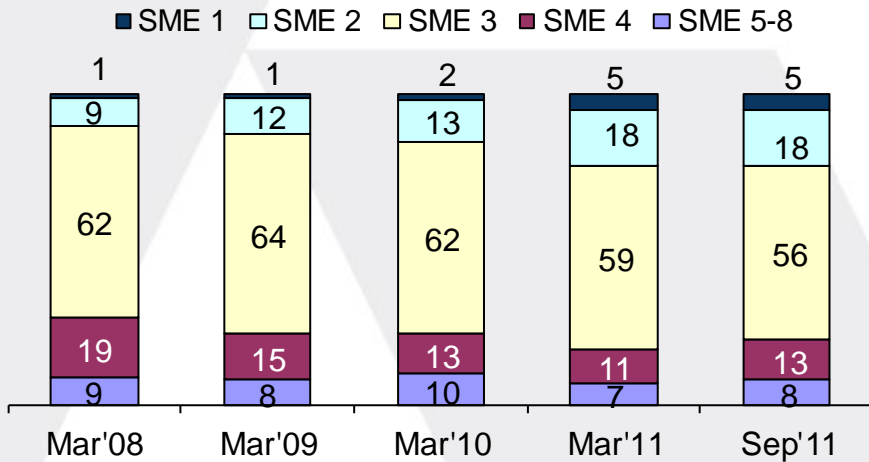
Rating distribution of Large and Mid-corporate Loans<sup>1</sup> (%)



Proportion of secured loans



Rating distribution of SME loans<sup>1</sup> (%)





# Payments Solutions Across Government, Corporate and Business Segments

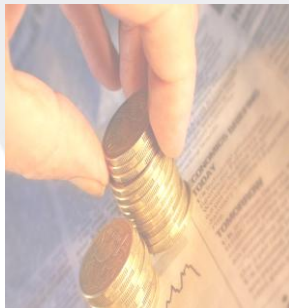
Continue to capture end to end payment opportunities across different customer segments



- Leading player in Electronic Benefit Transfer (EBT) through Smart Cards under IT Enabled FI Model
- Leading Bank in G2B e-Governance initiatives



- Amongst select set of Indian banks offering host-to-host transactional banking facility
- Amongst leading Banks in electronic payments



- Leading bank in Merchant Acquiring Business with installed base of ~1.90 lacs EDC Machines
- Synergies with current account franchise

# Impact of Recent Regulatory Changes

## Deregulation of SB interest rates

- Continue to differentiate on strong distribution, brand, customer service and product offering
- Remain focused on customer acquisition, deepening and cross-sell

## Branch licensing

- Cluster approach for opening branches in Tier V and VI centres
- Dovetail into Financial Inclusion Plan and agriculture lending strategy

Note: Savings Bank deposits constitute ~25% of daily average deposits

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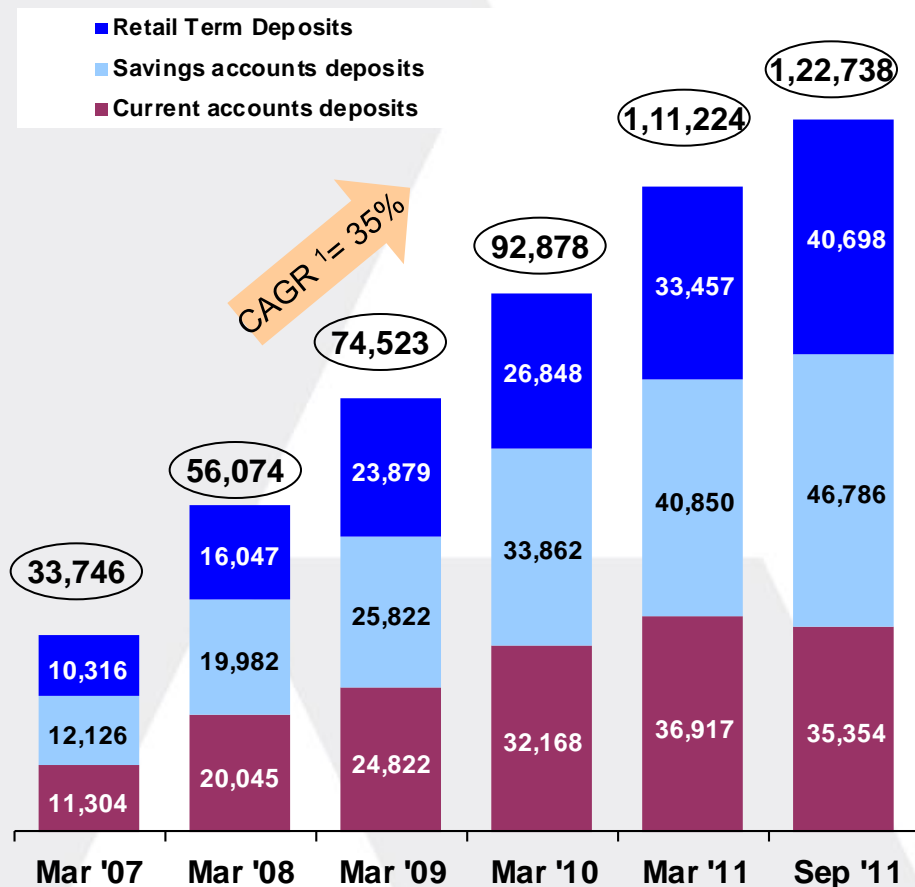
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# Stable Deposit Base

## CASA and Retail term deposits (₹ crore)



1 . CAGR (between Mar'07-Mar'11)

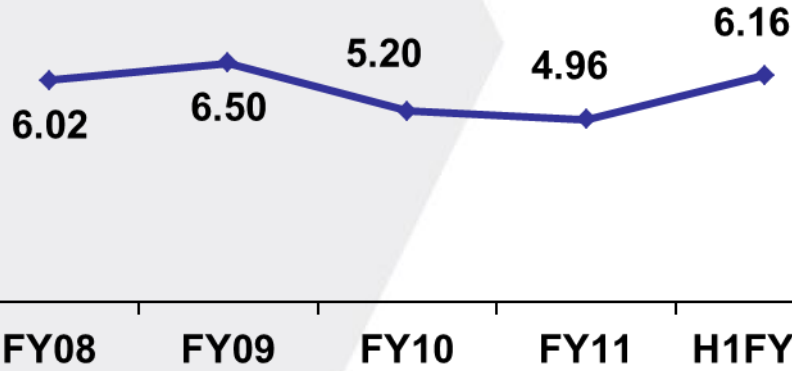
## Composition of deposits

As on	CASA Deposits	CASA + Retail Term Deposits*
Mar'07	40%	57%
Mar'08	46%	64%
Mar'09	43%	63%
Mar'10	47%	66%
Mar'11	41%	59%
Sep'11	42%	63%

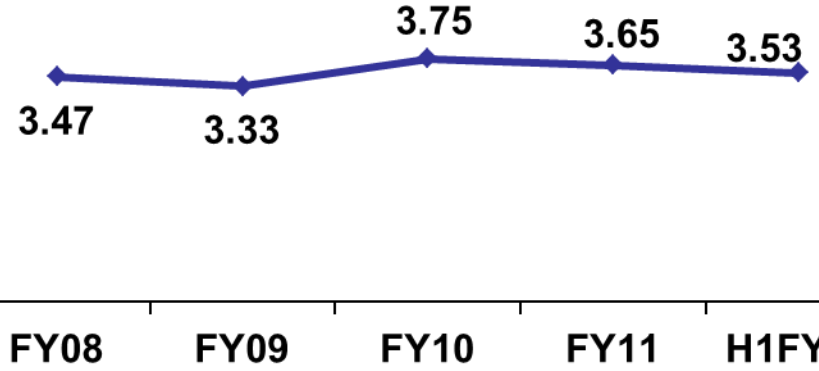
\*Retail Term Deposits are defined as term deposits up to ₹ 5 crore

# Margins Driven by Low Cost Deposits

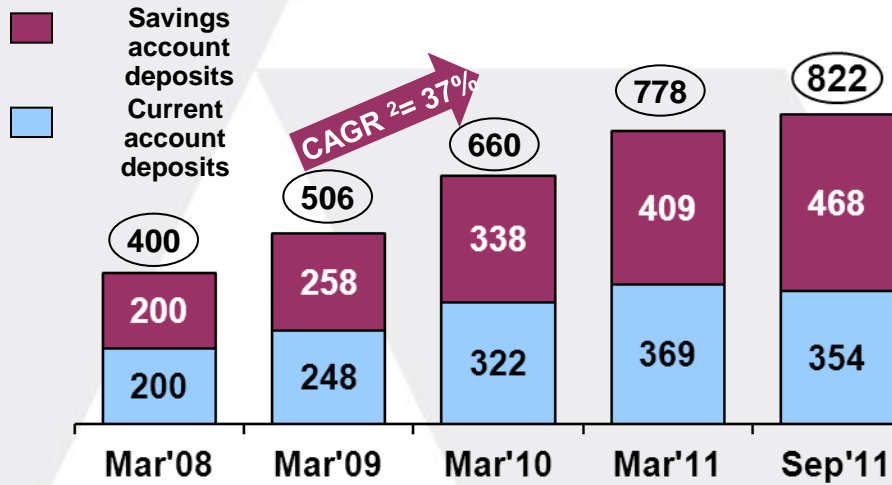
Cost of funds (%)



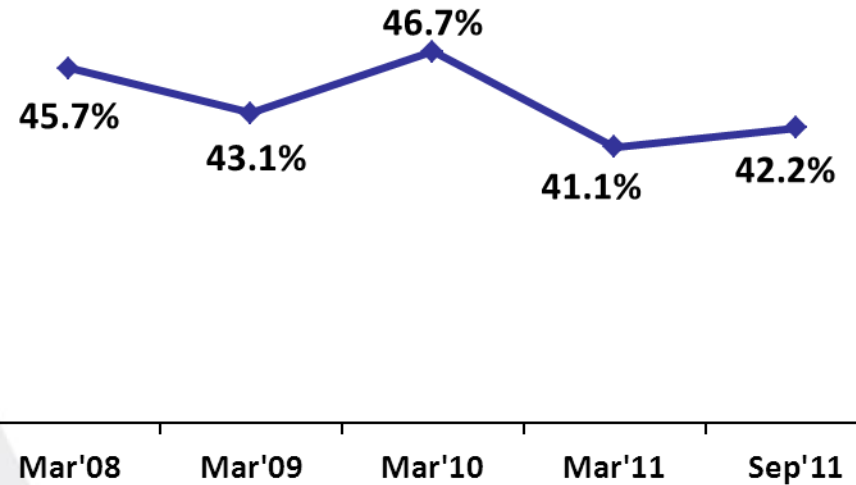
Net Interest Margin (%)



Current and savings accounts deposits (₹ bn.)

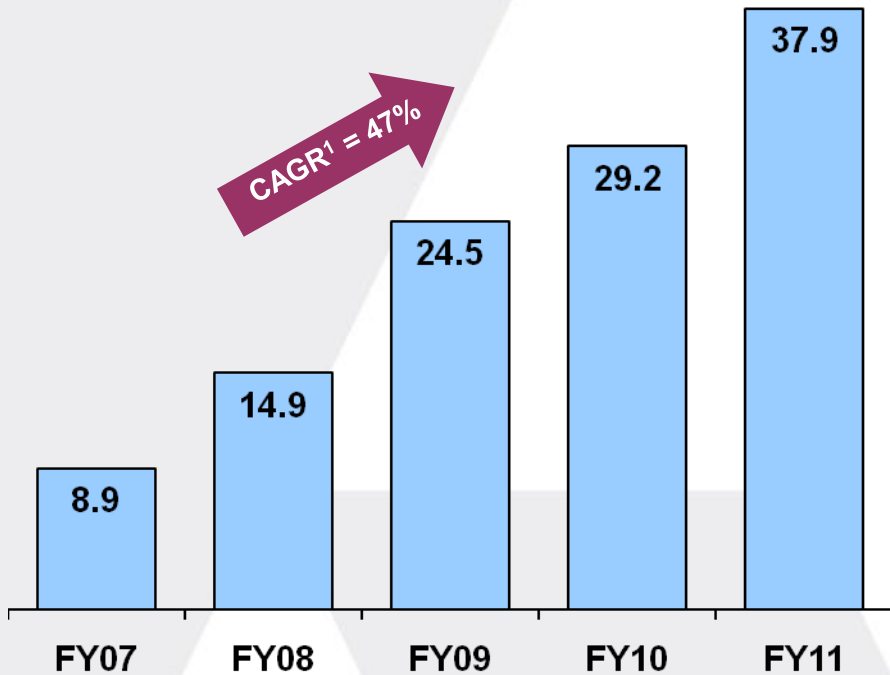


Low cost deposits ratio<sup>1</sup>



# Diversified Fee Income Franchise

Fee income (₹ bn)

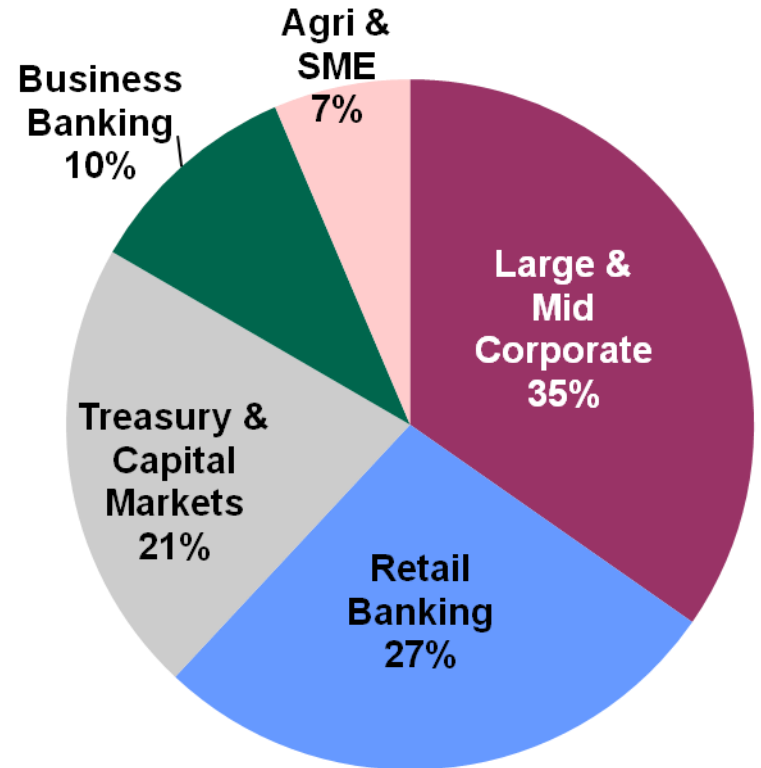


## Fee Income as % of Operating Revenue

35.9%    34.1%    37.2%    32.7%    33.9%

1 CAGR is based on data of Fiscal 2006 to 2011  
 Note: Previous year's figures have been restated where required

Fee profile (FY11)



## Industry-wise Distribution

Rank	Sectors	Outstanding as on 30 Sept 2011 (%)		
		Total	Fund-based	Non-fund based
1.	Financial Companies**	10.58	10.66	10.44
2.	Power Generation & Distribution	9.23	5.05	16.62
3.	Infrastructure*	9.23	7.08	13.02
4.	Engineering & Electronics	6.53	3.34	12.15
5.	Metal & Metal Products	6.24	5.76	7.10
6.	Trade	4.41	3.80	5.47
7.	Food Processing	3.50	4.16	2.34
8.	Petrochemical & Petrochemical Products	2.99	1.53	5.57
9.	Chemical & Chemical Products	2.67	1.86	4.12
10.	Real Estate	2.46	3.66	0.34

& Percentages stated above are on the total fund and non-fund based outstanding across all loan segments

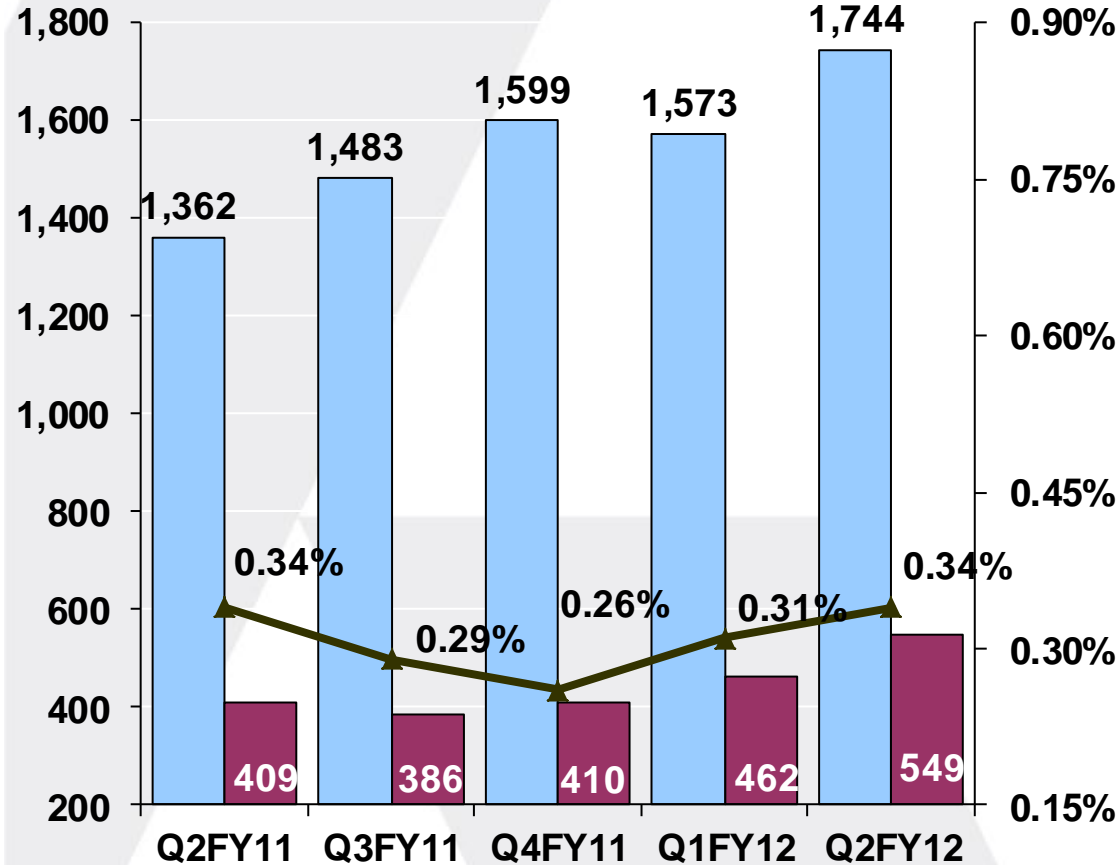
\* Financing of projects (roads, ports, airports etc)

\*\* Includes Housing Finance Companies and other NBFCs

# Asset Quality

■ Gross NPAs 
 ■ Net NPAs 
 ▲ Net NPA (%)

Amount ₹ in Crore



## Net NPA as at year-end

FY07	0.61%
FY08	0.36%
FY09	0.35%
FY10	0.36%
FY11	0.26%

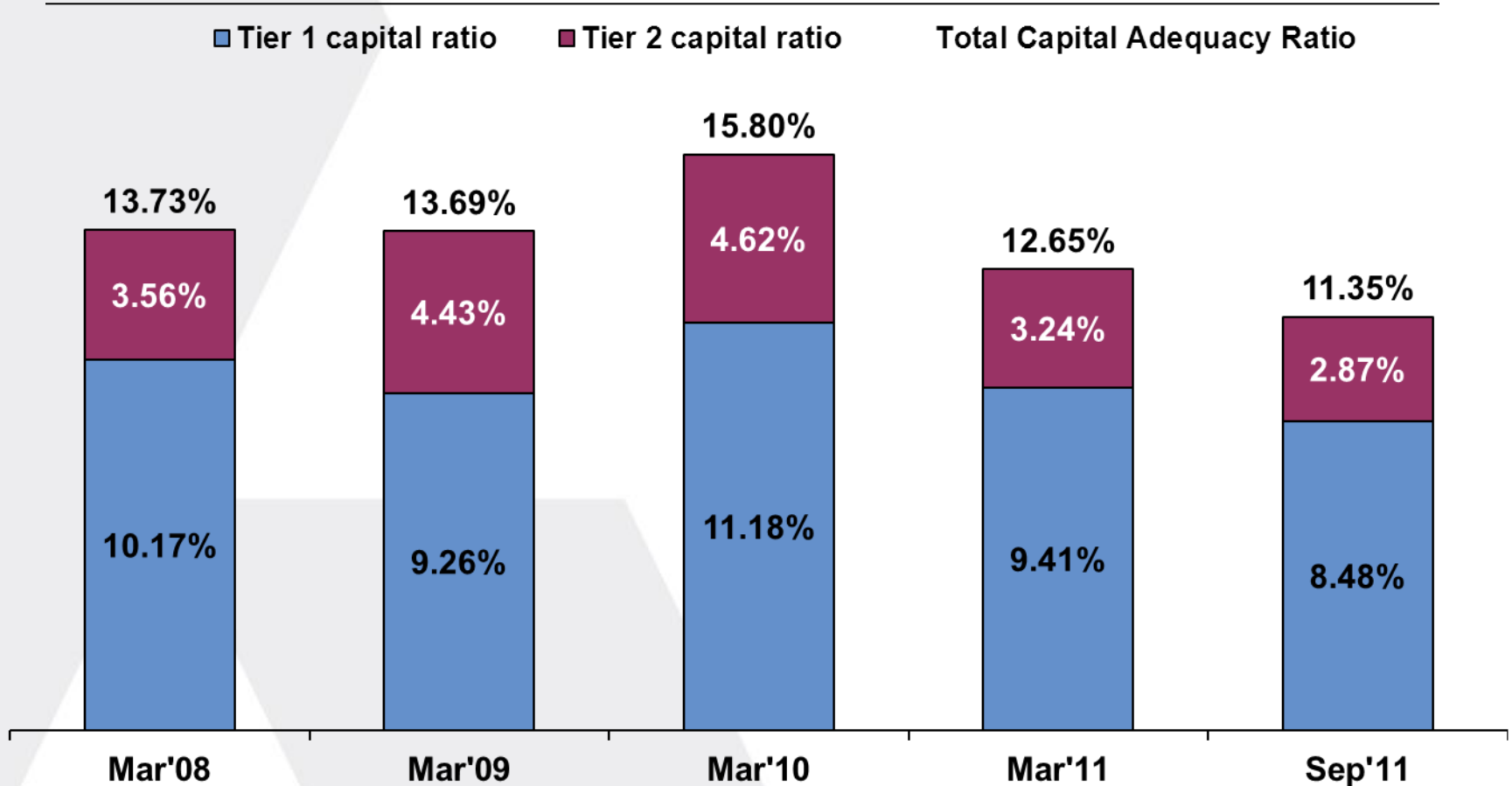
**Cumulative Restructured Assets: ₹2,410 crore (1.49% of gross customer assets) as on 30<sup>th</sup> September 2011**

**Additions during Q2FY12: ₹312 crore**



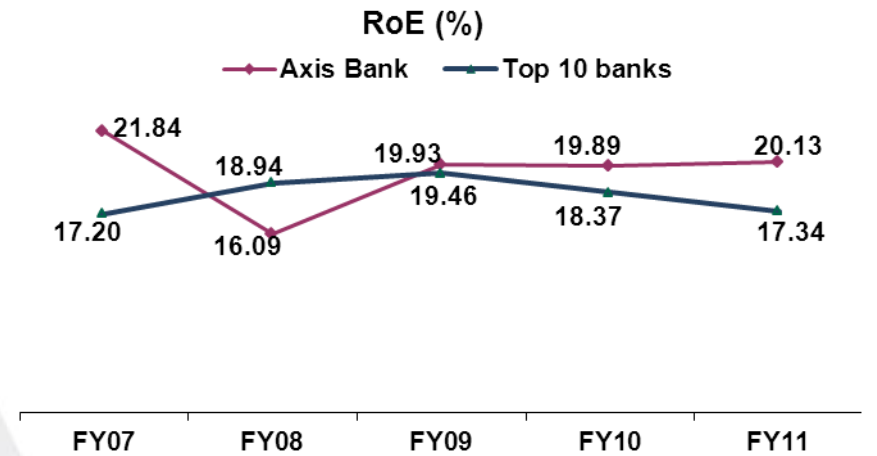
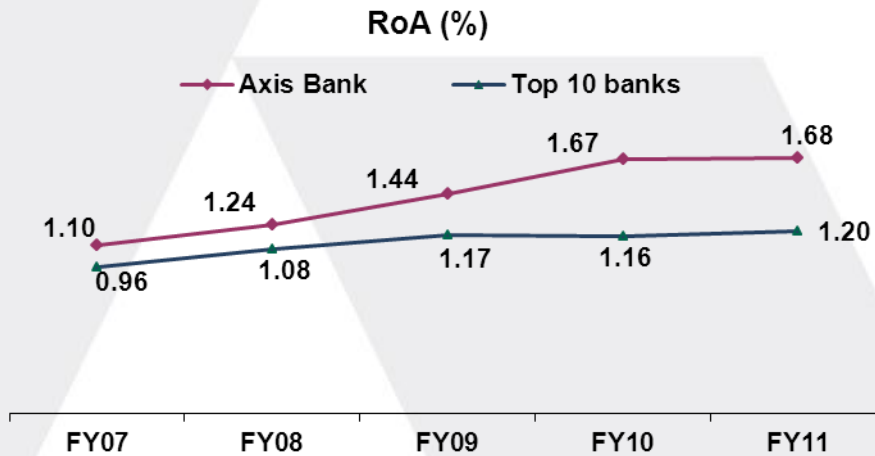
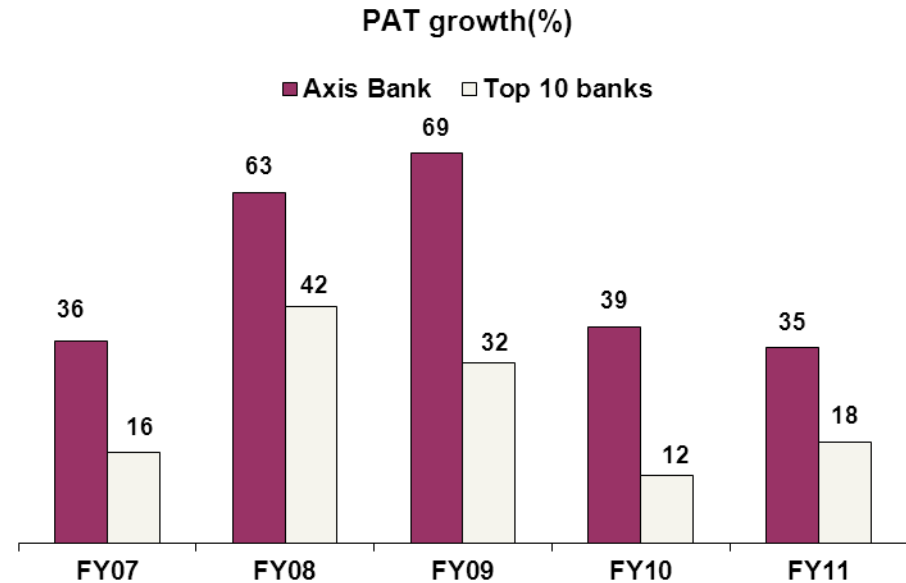
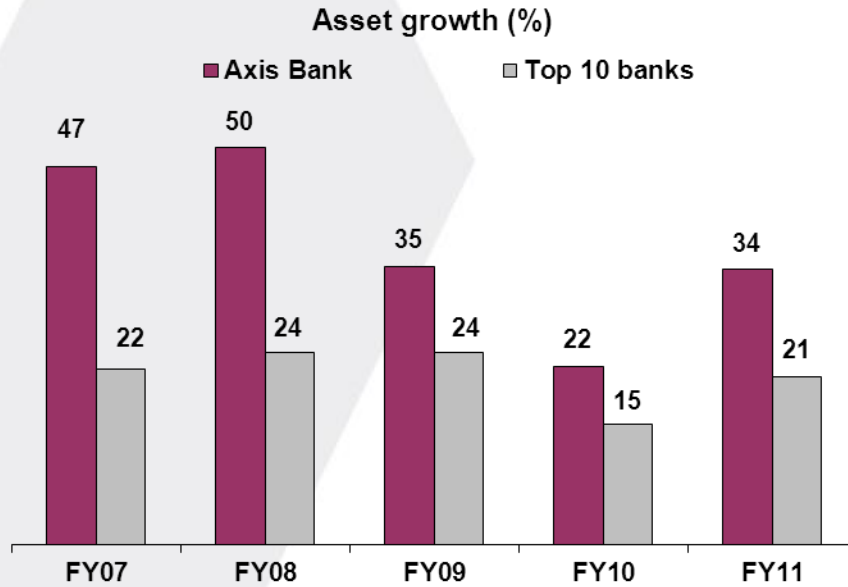
# Capital Strength

## Capital Adequacy Ratio (%)



Total CAR and Tier-I CAR as on 30<sup>th</sup> Sept 2011 would have been higher by 85bp were H1 profits to be accounted for

# Superior Track Record of Growth and Profitability



Source : Company annual reports  
Top 10 sample is based on ranking of banks by FY11 asset base

# Summary

- Combining growth & profitability
  - Gained market share and maintained above industry profitability
  - Diversified revenue streams
  - Strong retail deposit franchise
  - Robust asset quality
- Aiming for balanced growth
  - Continue to build on key strengths of the franchise
  - Leverage customer relationships with a complete product portfolio
  - Pursue growth opportunities in key businesses

# Safe Harbor

*Except for the historical information contained herein, statements in this release which contain words or phrases such as “will”, “aim”, “will likely result”, “would”, “believe”, “may”, “expect”, “will continue”, “anticipate”, “estimate”, “intend”, “plan”, “contemplate”, “seek to”, “future”, “objective”, “goal”, “strategy”, “philosophy”, “project”, “should”, “will pursue” and similar expressions or variations of such expressions may constitute "forward-looking statements". These forward-looking statements involve a number of risks, uncertainties and other factors that could cause actual results to differ materially from those suggested by the forward-looking statements. These risks and uncertainties include, but are not limited to our ability to successfully implement our strategy, future levels of non-performing loans, our growth and expansion, the adequacy of our allowance for credit losses, our provisioning policies, technological changes, investment income, cash flow projections, our exposure to market risks as well as other risks. Axis Bank Limited undertakes no obligation to update forward-looking statements to reflect events or circumstances after the date thereof.*